

**Exhibit A**  
**Public Education and Outreach Plan**

This page intentionally left blank

## **EXHIBIT A**

### **PUBLIC EDUCATION & OUTREACH PLAN**

---

Contractor understands and recognizes the importance of effective public education and promotion as the key to helping residents and businesses understand more about source reduction, reuse, Recycling, and Organic Materials Diversion programs. Contractor shall, **at a minimum**, provide the following services as part of its public education program. All public education materials shall be reviewed and approved by the CCCSWA prior to distribution to Subscribers, publication, or issuance.

#### **1. STAFFING PLAN AND STAFF ROLES**

To best achieve the highest possible level of public education and awareness, Contractor shall designate a Public Education Manager to supervise, coordinate, and implement all public education and outreach programs and activities in the Service Area. The Public Education Manager shall be assigned to support the CCCSWA and Member Agencies for a minimum of twenty (20) hours per week. The Public Education Manager shall coordinate its activities with the CCCSWA public education and outreach efforts. The Public Education Manager shall perform the following tasks in his/her three principal areas of responsibility:

##### **A. Government and Community Relations**

1. Serve as a liaison between the CCCSWA and Contractor
2. Represent Contractor at CCCSWA Board, CCCSWA staff, and CCCSWA strategy development meetings
3. Participate and represent Contractor in community activities
4. Oversee Subscriber satisfaction of all program services
5. Ensure compliance with CCCSWA and regulatory agencies requirements
6. Support local community service organizations

##### **B. Media Relations**

1. Develop relationships with television, radio, newspapers, and other media outlet reporters
2. Track media coverage

##### **C. Contract Compliance**

1. Coordinate and produce annual education plan required by Section 7.1 of the Agreement
2. Coordinate implementation of the annual public education plan

The Public Education Manager will be assisted in the public education and outreach efforts by 2 full-time Recycling coordinators assigned to the CCCSWA and Member Agencies for a minimum of 80 hours per week in total.

Prior to the Commencement Date, pursuant to Exhibit L, Contractor's Proposal, Contractor shall engage an outreach Subcontractor. The outreach subcontractor shall be Cascadia Consulting Group, Inc., or other CCCSWA-approved Subcontractor. The outreach Subcontractor shall train Contractor's public education staff; review and provide input on Contractor's public education materials; and provide a smart phone or tablet application designed for the purpose of conducting technical assistance site visits and waste audits of Commercial and Multi-Family Subscribers. Such application shall be available for Contractor's employees use during the Term of the Agreement; shall provide Contractor and CCCSWA web-based access to the site visit and audit information recorded and the capability of running reports presenting the data in different summary formats or in detail. The outreach Subcontractor shall provide technical support for the outreach application. At a minimum, the training period with the outreach Subcontractor shall last no less than one (1) year.

## **2. EDUCATION PROGRAMS**

### **A. Initial Start-Up Public Education Activities**

1. Announcement of Change in Services and/or Contractor. Prepare and distribute an initial mailing to Subscribers explaining the changes in hauling services; plans for distribution of new Carts, new Cart colors, date of change, other program changes, etc. Prepare different announcements for Single-Family, Multi-Family, and Commercial Subscribers.
2. Subscription Mailer. Prepare and distribute a subscription mailer that: (i) identifies the various Container size options for Solid Waste, Recyclable Materials, and Organic Materials and the then-current and new Rates for service; and, (ii) invites the Subscriber to select its preferred Container size(s) and Collection frequency. Prepare different mailers for Single-Family, Multi-Family, and Commercial Subscribers.
3. Service Brochure/Customer Guide. Prepare a service brochure describing and illustrating how to prepare Solid Waste, Recyclable Materials, and Organic Materials for Collection. Describe and illustrate the acceptable materials that can be included in the Recyclable and Organic Materials Containers. The brochure should emphasize any new Recyclable Materials to be included in Single-Stream Collection, the Green Materials and Home Food Scraps Collection program, and Commercial Food Waste Collection program. Describe the proper set out procedures for Collection Containers. Prepare different brochures for Single-Family, Multi-Family, and Commercial Subscribers. For Multi-Family and Commercial Subscribers, the brochure should emphasize the State mandatory Recycling requirements and how to comply.
4. Notices for Change in Collection Days. Identify the number of Subscribers that will experience a change in Collection days and notify the Subscribers of the change in service day. Prepare different notices for Single-Family, Multi-Family, and Commercial Subscribers.



5. Multi-Family and Commercial Posters. Prepare three separate posters describing and illustrating (i) Recyclable Materials Collection program; (ii) Green Materials and Home Food Scraps program, and (iii) Commercial Food Waste Collection programs. Distribute to Multi-Family and Commercial property managers for on-site use. Produce Commercial posters presenting information in both English and Spanish or provide two versions, one in English and one in Spanish.
6. Press Releases. Prepare and distribute public service announcements (PSA) for local radio and cable television broadcast, as well as advertisements and press releases for local newspapers and local web-based news outlets, CCCSWA website, Member Agency websites, and other local community groups (Chamber of Commerce, Rotary, etc.).
7. Home Food Scraps Program Implementation. Prepare and distribute a separate brochure to Danville and County Single-Family Subscribers informing them that kitchen pails are available to Subscribers upon request. The brochure shall also describe the Home Food Scraps program and acceptable materials that can be placed in the Single-Family Organic Materials Cart.

**B. Continuing Programs Throughout Agreement**

1. Annual Service Brochure. Annually, during the first month of the Rate Year, prepare and distribute a service brochure similar to that described in Section 2.A.3. Prepare different brochures for Single-Family, Multi-Family, and Commercial Subscribers. For Multi-Family and Commercial Subscribers, the brochure should emphasize the State mandatory Recycling requirements and how to comply.
2. Quarterly Newsletters for Single-Family Subscribers. Prepare and distribute quarterly newsletters that creatively inform residents about topics such as availability of free on-call Recyclables and Organic Materials clean-up, on-call E-Material Collection, curbside reuse and clean-up days programs, home Composting, proper handling of Household Hazardous Waste, E-Materials, and U-Materials, environmental conservation, and environmental benefits of Recycling and Organic Materials Diversion. Prepare for Single-Family Subscribers only. **Alternatively, the CCCSWA may waive this requirement. In such case, the CCCSWA may prepare and distribute the newsletters and Contractor shall pay for the CCCSWA's costs of development, preparation, printing, and distribution to Subscribers.**
3. Semi-Annual Newsletters for Multi-Family Subscribers. Prepare and distribute a semi-annual newsletter to all Commercial Subscribers promoting and explaining Recyclable Materials and Organic Materials Collection programs and the State AB 341 mandatory Recycling requirements. Allow CCCSWA and Member Agencies to provide input and information regarding specific environmental issues and/or programs. Prepare for Multi-Family Subscribers only. **Alternatively, the CCCSWA may waive this requirement. In such case, the CCCSWA may prepare and distribute the newsletters and Contractor shall pay for the CCCSWA's costs of development, preparation, printing, and distribution to Subscribers.**
4. Quarterly Newsletters for Commercial Subscribers. Prepare and distribute a quarterly newsletter to all Commercial Subscribers promoting and explaining Recyclable Materials and Organic Materials Collection programs and the State AB

341 mandatory Recycling requirements. Allow CCCSWA and Member Agencies to provide input and information regarding specific environmental issues and/or programs. Prepare for Commercial Subscribers only. **Alternatively, the CCCSWA may waive this requirement. In such case, the CCCSWA may prepare and distribute the newsletters and Contractor shall pay for the CCCSWA's costs of development, preparation, printing, and distribution to Subscribers.**

5. Multi-Family Tenant Recycling Brochure. Annually, during the first month of the Rate Year (including Rate Year One), prepare a brochure describing and illustrating the Recyclables Collection program for distribution to Multi-Family tenants and distribute to tenants via mailer or distribute to Multi-Family property managers for distribution to tenants if mailing addresses are not readily available.
6. Used Oil Recovery Kit Brochure. Prepare a brochure, flier, or other informational media intended to educate Subscribers about the Used Motor Oil and Filter Collection program and the benefits resulting from the proper handling of Used Motor Oil and Filters.
7. Multi-Family and Commercial Posters. Prepare three separate posters describing and illustrating: (i) Recyclable Materials Collection program; (ii) Green Materials and Home Food Scraps program; and, (iii) Commercial Food Waste Collection programs. Distribute to Multi-Family and Commercial property managers for on-site use. Produce Commercial posters presenting information in both English and Spanish or provide two versions, one in English and one in Spanish.
8. Commercial Topic-Specific Brochures and Flyers. Upon CCCSWA request, prepare flyers or articles up to three times per year for the CCCSWA's newsletter related to non-franchise-related programs such as source reduction, reuse and non-Contractor Recyclable Materials programs (e.g., the State mandatory Recycling requirements, green business recognition, Hazardous Waste management, buy-recycled policies, etc.). Contractor shall make these materials available to the CCCSWA and its Member Agencies upon request.
9. Notice of Changes in Rates. At least twenty-one (21) Days before the effective date of changes in Maximum Rates (e.g., twenty-one (21) Days before the beginning of each Rate Year), prepare and distribute an annual mailer to Subscribers announcing Rate changes and presenting a description of all Collection services available including on-call material Collection programs. Prepare different notices for Single-Family, Multi-Family, and Commercial Subscribers, if needed. In the event that the timing of CCCSWA approval of changes to Maximum Rates does not permit for a twenty-one (21) Day notice period prior to the beginning of the next Rate Year, Contractor shall use reasonable business efforts to mail notification as quickly as possible following CCCSWA approval of Maximum Rates.
10. Corrective Action Notices. Produce corrective action notices for use in instances where Subscribers set out inappropriate materials or do not properly set out Containers.
11. Multi-Family and Commercial Mandatory Recycling Notices. At least semi-annually, prepare and distribute notices to Multi-Family and Commercial Subscribers that are not compliant with mandatory Recycling requirements of AB 341, which identify

why the Subscriber is not compliant, potential consequences for non-compliance, and what actions Subscriber can take to be compliant.

12. Holiday Tree Collection Notices. Two weeks prior to Holiday tree Collection events provide written notification to each Single-Family and Multi-Family Subscriber specifying event details and tree Collection schedule as provided by Section 5.1.I and 5.2.E of this Agreement. Prepare different announcements for Single-Family and Multi-Family Subscribers, if necessary.
13. Announcements on Bills. On each bill, Contractor shall include brief service-related announcements such as messages about new services, the reuse and clean-up services, on-call Collection services available, proper handling of Household Hazardous Waste, Food Scraps Collection, Holiday tree Collection, the State's mandatory Recycling requirements for Multi-Family and Commercial Subscribers, etc. Prepare different announcements for Single-Family, Multi-Family, and Commercial Subscribers.
14. Website Resources. Develop and maintain a website describing services provided in the Service Area as required by Section 7.4.1.C of the Agreement. Through Contractor's website, make available outreach information including, but not limited to: the Annual service brochure and quarterly newsletters. Provide in Adobe Acrobat PDF. Organize information so that Single-Family, Multi-Family, and Commercial Subscribers can easily locate materials relevant to their services.
15. Outreach to Community Groups. Meet with home owners associations, business associations, and other community groups in each Member Agency as requested by the associations/groups, Member Agencies, or the CCCSWA during the Implementation Period and throughout the Term of the Agreement. During these meetings, educate attendees on the transition to new services and new Contractor (if applicable) and to promote Recycling and Organics Collection programs, the State AB 341 mandatory Recycling requirements, answer questions, and provide service and Rate information.
16. Information Signs on Vehicles. Contractor's Collection vehicles shall be equipped with sign board holders or other hardware to allow public education signage of no less than thirty-six (36) inches by forty-eight (48) inches to be displayed on both sides of the vehicle. Contractor shall prepare signage at the request of the CCCSWA but in no case shall the CCCSWA request more than two signs per Rate Year.
17. Education Programs Specific to Multi-Family Subscribers
  - a. Move-In Kits. Prepare and distribute "move-in" kits for property managers and owners of Multi-Family complexes to provide new tenants. At a minimum, the move-in kit shall include the Multi-Family tenant brochure and provide Contractor's website address and customer service phone number where questions can be answered.
  - b. Bill Inserts. Prepare and distribute at least two bill inserts annually for Multi-Family Subscriber and property managers that are each focused on a key subject (e.g. Recycling procedures, State AB 341 mandatory Recycling requirements, availability of Recycling technical assistance, on-call Collection services offered, etc.).

### **3. OUTREACH EFFORTS FOR MULTI-FAMILY AND COMMERCIAL**

- A. Site Visits and Technical Assistance. Conduct site visits and provide technical assistance as specified in Section 7.2 of this Agreement. Offer and respond to requests for on-site meetings and training workshops. Conduct training workshops (when requested) that will show property managers, residents and/or employees, in a hands-on interactive format, how to use the Recycling and Organics programs and provide resources for additional information and support.
- B. Commercial Food Waste Program Outreach and Education. Conduct the following activities, at a minimum:
- Provide a starter kit to educate businesses on the Commercial Food Waste Collection program;
  - Conduct initial site visits to all schools, institutions, restaurants, bakeries, grocery stores, and other Commercial Food Waste generators in the Service Area to encourage participation in the program and customize the program to fit the Subscriber's needs;
  - Place Food Waste posters in highly trafficked areas in the Service Area;
  - Produce and distribute periodically, but at Contractor's discretion not more than quarterly, newsletters or bill inserts that inform Subscribers about the Commercial Food Waste Collection program; and,
  - Meet with property manager and employees to promote the program and provide on-site employee training to businesses that participate in Commercial Food Waste Collection programs, upon the Subscriber's request.
- C. Multi-Family Community Outreach and Education. Visit Multi-Family property managers or home owners' association meetings or other groups to promote and explain the Contractor's Multi-Family Collection programs and the State AB 341 mandatory Recycling requirements throughout the Term of the Agreement, as requested by the associations or as scheduled by the CCCSWA.
- D. Multi-Family Information Packet. Develop and distribute a "Multi-Family Complex Manager Information Packet," which includes information regarding Solid Waste, Recyclable Materials, and Organic Materials Collection services, as well as information on special services such as holiday tree and Bulky Item Collection services, Rate changes and State mandatory Recycling requirements; proper handling of Hazardous Substances, E-waste, U-waste; and move-in/move-out information for distribution to residents.

### **4. SCHOOL OUTREACH**

- A. General. Develop public school education curriculum to teach children how to Recycle and Compost at school and at home. Provide age appropriate materials pertaining to Recycling and Composting upon request of the CCCSWA, Member Agency, or public school personnel. Provide on-site tours for classes from schools in the Service Area to promote Recycling and Composting as described in accordance with Section 6.B of this Exhibit. The CCCSWA shall direct the Contractor's effort with regard to the school outreach efforts described herein.

- B. Communication and Feedback. Contractor shall communicate the availability of its educational resources to the administrators of each public school within the Service Area through a variety of media prior to the opening of school each fall.
- C. Logistical Training in an Educational Format. Contractor shall meet with school administrators, faculty, facilities personnel, and parents (through PTA meetings and other means) initially and as needed to establish and provide training on internal materials capture systems. Contractor shall provide educational curriculum and program "how-to" information in a "fun" or interactive format, such as through story-telling, recycling relays, competitions, waste audits, and via video. Educational curriculum, activities, and presentations shall be oriented toward specific grade levels and/or age groups. For example, Contractor shall provide educational and safety programs at such as its existing program featuring Recycling Rosie, Garbage Gus, and Driver Mike. The presentation is interactive and features information on how to Recycle and teaches children how to be safe around Collection vehicles. Contractor provides children a complementary coloring book that reinforces the safety messages. At the conclusion of the presentation, children are escorted out to the parking lot, to view a Contractor-owned Collection vehicle and meet a member of Contractor's route staff. Children may sit in the cab of the vehicle, view the controls, and ask the staff member questions.
- D. Recycling Champions. Contractor shall work with all public schools within the Service Area to identify a "Recycling Champion" within each school who will act as the school's Recycling coordinator to monitor faculty, staff, and administrators for optimal, proper Recycling program participation, know of and utilize educational resources provided by Contractor and other sources, and communicate Recycling program results to students.
- E. District Recycling Committee. Contractor shall create a school district Recycling committee, comprised of the identified Recycling Champions named in Item "D" above, and headed by a District administrator and Contractor's Recycling Representative. The Recycling committee shall meet according to need and District preference until Recycling programs are functional in all schools.
- F. Multi-Lingual Educational Materials. All educational materials shall be provided in up to three (3) languages represented in the student body of the Service Area.
- G. Annual Recycling Contest. Annually, Contractor shall offer a Recycling contest among local elementary schools, through which, schools will be challenged to reduce waste, Recycle more, and separate their Food Scraps for Composting. Schools will compete for the greatest year-over-year diversion results (measured Fall through early Spring), and the winning school will be rewarded with an all-expenses-paid Recycling fair that will feature multiple activity stations including: Recycled art projects, an opportunity to view the inside of a Franchised Recyclable Materials Collection truck, and products made from Recycled materials.

## **5. SPECIAL EVENTS**

Comply with requirements of Section 5.5 of the Agreement with regard to attending special events and staffing the CCCSWA's booth at the events.

## **6. ALL SECTORS**

- A. Press Releases and Advertisements. Produce press releases and advertisements tied to specific community events at intervals determined by the CCCSWA. Press releases shall be developed and reviewed by the CCCSWA regarding new or enhanced services as needed. Advertisements shall be developed in conjunction with workshops, training programs, etc.

- B. Facility Tours. Conduct up to 20 educational tours per Rate Year of the Approved Facilities to familiarize residents, businesses, and school children with the facility's activities and pay for the cost of transportation for school children up to \$5,000 per year. Tours may be all day events.
- C. Multi-Lingual Materials. Provide public education materials that address the multi-lingual diversity of the Service Area through use of visual images.

**Exhibit B**  
**Reporting Requirements**

This page intentionally left blank



## EXHIBIT B

### REPORTING REQUIREMENTS

---

#### 1. GENERAL

Contractor shall prepare and submit monthly, quarterly, and annual reports to the CCCSWA as provided below. Contractor may propose report formats that are responsive to the objectives and audiences for each report. With written direction from the CCCSWA, the reports to be maintained and provided by Contractor may be adjusted in number, format, or frequency. Contractor agrees to e-mail all reports to the CCCSWA (or submit reports in another digital format in the event e-mail communications are unsuccessful). At CCCSWA's request, Contractor shall use standardized reporting forms provided by CCCSWA or an electronic reporting system specified by the CCCSWA. **Each report shall present the required data separately for each Member Agency and in total for the CCCSWA Service Area.** Each report shall include a certification statement by the responsible Contractor official that, under penalty of perjury, the report being submitted is true and correct to the best knowledge of the responsible official after their reasonable inquiry.

Records shall be maintained in forms and by methods that facilitate flexible use of data contained in them to structure reports, as needed. Reports are intended to compile recorded data into useful forms of information that can be used to, among other things:

- Determine and set Maximum Rates and evaluate the financial efficacy of operations.
- Evaluate past and expected progress towards achieving the CCCSWA's Diversion goals and objectives.
- Provide information that is needed by the CCCSWA for the purpose of fulfilling its State reporting requirements pursuant to AB 939, SB 1016, and AB 314.
- Provide concise and comprehensive program information and metrics.
- Determine needs for adjustments to programs.
- Evaluate Subscriber service and complaints.
- Allocate Collection, Processing, Transfer, and Disposal costs to each Member Agency.

All reports shall be e-mailed or submitted to:

Executive Director  
Central Contra Costa Solid Waste Authority  
1850 Mt. Diablo Blvd., Suite 320  
Walnut Creek, CA 94596

#### 2. MONTHLY REPORTS

Contractor shall submit the monthly reports within ten (10) Days after the end of the reporting month. The monthly tonnage reports shall be presented by Contractor to show the following information for each month. In addition, each monthly report shall show the monthly data for the past twelve (12)

months, and totals for the twelve (12) months represented in each report.

**A. Tonnage Report**

- Tonnage Collected and Delivered to each Approved Facility and Designated Facility reported separately by Subscriber Type and Material Type, subtotalling and clearly identifying those Tons that are Collected, Transferred, Processed, Diverted, and Disposed including separate identification of Residue Disposal.
- Tonnage of Solid Waste and Organic Materials, reported by Member Agency and Material Type, that is Delivered to and Accepted at the Approved Transfer Station and Approved Disposal Facility from Persons self hauling materials from the Service Area. Tonnage amounts and jurisdiction of origin for self haul materials will be arrived at in part by utilizing cubic yardage to Tons conversions and quarterly surveys conducted at the Approved Transfer Station and Approved Disposal Facility.
- Total units of Used Oil, Used Oil Filters, E-Materials, U-Materials, Sharps containers, and Clean-Up Program Items Collected reported separately by Subscriber Type (as applicable) and units Recycled and Disposed.
- Tonnage of Green Materials and Home Food Scraps Marketed listed separately by end use (Beneficial Reuse Purposes, Compost, biomass, etc.).
- Contamination and Residue rates for Approved Facilities by Subscriber Type and Material Type.
- Contractor shall work cooperatively with CCCSWA to present the Tonnage information in a format that allows for the CCCSWA to understand the Tonnages of different material types Collected from each Subscriber Type and to reconcile Tonnages from Collection through Transfer, Processing, and Disposal facilities including tracking of Residue and materials Diverted.

**B. Mandatory Recycling Compliance Report**

- List of Multi-Family and Commercial Subscribers that are not in compliance with the mandatory Recycling requirements of AB 341. Such list shall include, at a minimum, Subscriber name, service location address, Solid Waste, Recycling, and Organics Service Level information, contact name, address, and phone number, and the date(s) Contractor provided a notice of non-compliance.

**C. Customer Service Information**

- Contractor shall provide call center, email, and web analytics such as total calls received, average hold times for calls, number of hits and unique visitors to the Contractor's website. Contractor shall track all calls and emails received from Subscribers according to the following categories:
  - 1) Single-Family
    - i. Service Inquiry
      - a. Repair/replace cart
      - b. On-call cleanup request
      - c. Commencement of service
      - d. Termination of service

- e. Changes to Subscriber Service Levels
    - f. Compliments
    - g. General inquiry about service
  - ii. Complaint
    - a. Missed pickup/courtesy return
    - b. Missed cleanup collection
    - c. Billing complaints or disputes
    - d. Complaints regarding Rates
    - e. Second call for same complaint
    - f. Excessive noise
    - g. Discourteous employee
    - h. Garbage spill
    - i. Unauthorized hours
    - j. Property damage
    - k. Materials escaping Collection vehicle or leakage from vehicle
- 2) Multi-Family and Commercial
  - i. Service Inquiry
    - a. Repair/replace Container
    - b. Size exchange
    - c. Commencement of service
    - d. Termination of service
    - e. Changes to Subscribers Service Levels
    - f. Compliments
    - g. General inquiry about service
  - ii. Complaint
    - a. Missed pickup/courtesy return
    - b. Billing complaints or disputes
    - c. Complaints regarding Rates
    - d. Second call for same complaint
    - e. Excessive noise
    - f. Discourteous employee
    - g. Garbage Spill
    - h. Unauthorized hours
    - i. Property damage
    - j. Materials escaping Collection vehicle or leakage from vehicle

#### **D. Gross Billings, Gross Receipts, and Member Agency and CCCSWA Fee Payments**

Provide a statement detailing Gross Billings and Gross Receipts by Subscriber Type and by Member Agency from all operations conducted or permitted pursuant to this Agreement as required by Section 7.3. Include on the statement the Member Agency and CCCSWA monthly fee payments. Present the data for each month of the prior twelve (12) months.

Maintain a list of Subscribers that are forty five (45) or more Days past due and include the following information for each delinquent account: name; service address; contact information; number of days the account is delinquent; method(s) the Contractor has used to attempt collection of the bad debt including date of such attempt(s); and, identification, if, and when the Contractor plans to or did stop service to a delinquent account. Provide this list only upon request of the CCCSWA.

### **3. QUARTERLY REPORT CONTENT**

Contractor shall submit the quarterly reports within forty-five (45) Days after the end of the reporting quarter. At a minimum, quarterly reports shall include the following:

**A. Monthly information requested above in the monthly reporting section showing monthly data for the most-recently completed twelve (12) months, and totals for the twelve (12) months represented in each report.**

**B. Subscriber Report**

- Number of Subscribers by Subscriber Type.
- Diversion level calculated separately for Single-Family, Multi-Family, and Commercial Subscribers as well as for the overall Service Area where the Diversion level equals the Tonnage of Recyclable and Organic materials Collected divided by the Total Tonnage Collected
- Number of Containers at each Service Level by Subscriber Type and program summarizing the type of material Collected, total gallons of Cart service, cubic yards of Bin service, and pulls and cubic yards or Tons of Drop Box and Compactor service by Subscriber Type. In addition, this report should include calculation of the following benchmark statistics calculated separately by material type:
  - Single-Family: Average pounds of Solid Waste, Recyclable Materials, and Organic Materials Collected per Single-Family Subscriber per week;
  - Multi-Family: Average pounds of Solid Waste, Recyclable Materials, and Organic Materials Collected per Multi-Family tenant unit per week;
  - Multi-Family: Average gallons of service capacity per week per Multi-Family tenant unit for Solid Waste, Recyclable Materials, and Organic Materials where gallons of service capacity shall be calculated based on the total cubic yards of service provided to Multi-Family tenants divided by the number of tenant units and converted into gallons per tenant unit.
  - Multi-Family: Diversion capacity for Multi-Family tenant units calculated as the average gallons of Recyclable Materials and Organic Materials service capacity per week per Multi-Family tenant unit divided by the total Solid Waste, Recyclable Materials, and Organic Materials service capacity per week per Multi-Family tenant unit
  - Commercial: Average cubic yards of service capacity per week per Commercial Subscriber for Solid Waste, Recyclable Materials, and Organic Materials
  - Commercial: Diversion capacity for Commercial Subscribers calculated as the average cubic yards of Recyclable Materials and Organic Materials service capacity per week per Commercial Subscriber divided by the total Solid Waste, Recyclable Materials, and Organic Materials service capacity per week per Commercial Subscriber.
- Number of Reuse and Clean-Up events pick-ups.
- Participation percentage by program and Subscriber Type where the participation percentage is calculated as the number of Subscribers who have subscribed to or requested service under the

program relative to the number of Subscribers of that Subscriber Type subscribing only to Solid Waste service. For example, the Commercial Food Waste participation level shall equal the number of Commercial Food Waste Subscribers divided by the number of Commercial Solid Waste Subscribers. Contractor shall not be required to submit participant Subscriber names and addresses as part of the regular reporting; however, such information shall be provided to the CCCSWA upon request.

- Detailed Commercial and Multi-Family Subscriber account data in Microsoft Excel format including, but not limited to: Subscriber name; service location address; number of tenant units; Solid Waste, Recycling, Organics, and Commercial Food Waste Service Level information; Rate for service; contact name; address; and, phone number. Such detail shall be sufficient for the CCCSWA to verify Subscribers' compliance/non-compliance with the mandatory Recycling requirements of AB 341. If necessary for compliance purposes, information shall be submitted on a monthly basis at the CCCSWA's request.
- Other reports required by the State related to the mandatory Recycling requirements of AB 341. If necessary for compliance purposes, information shall be submitted on a monthly basis at the CCCSWA's request.
- Call center and web analytics such as hold times, number of hits and unique visitors to the Contractor's website listed by month.
- Single-Family Subscriber setout statistics documenting number and/or percentage of Subscribers setting out Solid Waste, Recyclable Materials, and Organic Materials Collection Containers on a weekly basis, number of Subscribers participating in the Curbside Reuse and Clean-Up days program, the number of Subscribers receiving extra services listed by service category (e.g., overage pick-ups, on-call clean-ups, etc.). Route statistics shall be based on the data reported from the on-board computers on each Collection vehicle. Contractor does not have to comply with this reporting requirement until Contractor implements use of the RFID tags or other computing system on the Containers.

#### **C. Education and Technical Assistance Report**

- Provide a status report of Contractor's activities completed compared to the annual public education plan. For each completed item, document the results including what date the activity was performed, how many Subscribers were targeted or participated, and what methods were used to accomplish the task, if different from the plan. Include identification of any and all efforts such as, but not limited to, preparation and distribution of brochures, flyers, and guides, publication of news articles, presentations, awards, fairs, and Approved Facility tours.
- Summarize the technical assistance efforts including the number of on-site meetings provided to Subscribers (reporting separately for Multi-Family and Commercial Subscribers and by program type), the number of waste assessments, the number of on-site training sessions, conducted each month in the most-recently completed quarter. Provide contact information including address, contact names, telephone number of Persons contacted, number of units (for Multi-Family), and the Solid Waste, Recyclable Materials, and Organic Materials Service Level. Include any Service Level changes resulting from such site visits.

- List dates, times, and group names of meetings and events attended.

#### **D. Pilot and New Programs Report (If applicable)**

For each pilot program and/or new program, provide activity related and narrative reports on goals, milestones, and accomplishments. Describe problems encountered, actions taken and any recommendations to facilitate progress. Describe vehicles, personnel, and equipment utilized for each program.

#### **E. Public Education Plan**

Pursuant to Section 7.1, as part of the Contractor's third quarterly report for the Rate Year, Contractor shall submit its annual education plan outlining its public education efforts for the coming Rate Year.

#### **F. Billing Review Report**

Pursuant to Section 7.3.I, Contractor shall provide a written report on the billing audits.

#### **G. Special Event Summary Report**

Provide a summary report of the special events reporting required by Sections 6.A of this Exhibit and 5.5 of the Agreement, presenting the information in a tabular format by month of the prior twelve (12) months.

### **4. ANNUAL REPORT CONTENT**

Contractor shall submit the annual reports no later than May 1 for the Rate Year ending the last day of February. The annual report shall include all the monthly and quarterly report information plus the following additional information.

#### **A. Summary Assessment**

Provide a summary assessment of the programs performed under this Agreement from Contractor's perspective relative to the financial and physical status of the program. The physical status assessment shall reflect how well the program is operating in terms of efficiency, economy, and effectiveness in meeting all the goals and objectives of this Agreement, particularly the Contractor's Diversion goals. Provide recommendations and plans to improve. Highlight significant accomplishments and problems. Results shall be compared to other similar size communities served by the Contractor in the State.

#### **B. Vehicle Inventory**

Provide a listing of all vehicles used in performing services under this Agreement including the manufacturer, identification number, license plate number, VIN, make, type/model, model year, capacity, purchase date, engine overhaul/rebuild date (if applicable), and mileage as of February. The list of Collection vehicles shall include their assigned routes, and specific allocation of percentage of Tonnage to each Member Agency.

#### **C. Organics Markets**

Contractor shall include a listing of markets for Residential Organic Materials and the end use of these materials. This type of information is intended to help the CCCSWA gauge the sustainability of Organics markets and the ultimate Disposal of all types of materials Collected.

#### **D. Tonnage Allocation Report**

Contractor shall provide an allocation report that identifies how Tonnage Collected on each route is

allocated to each Member Agency.

## **5. COST-BASED RATE ADJUSTMENT DATA**

Provide the following information **only if Maximum Rates are to be determined for the upcoming Rate Year using a cost-based adjustment process** pursuant to Exhibit E (e.g., include in Annual Reports submitted on or before April 30, 2016, 2019, and 2022) with the Application for Cost-Based Adjustment, in accordance with Section 10.3.A.3. With the exception of the "Financial Information" listed below, all other items listed may be requested by the CCCSWA Contract Manager at any time during the Term of the Agreement and Contractor shall comply with that request in a timely fashion.

### **A. Financial Information**

Within one hundred twenty (120) Days after the close of the Contractor's fiscal year, Contractor shall deliver to the CCCSWA four (4) hard copies and one (1) electronic copy of the audited consolidated financial statements and profit and loss statements of Contractor for the preceding Rate Year in connection with the operations provided for in this agreement. Financial statements shall include a supplemental combining schedule showing Contractor's results of operations, including the specific revenues and expenses in connection with the operations provided for in this Agreement separate from others that may be included in such financial statements. The financial statements and footnotes shall be prepared in accordance with Generally Accepted Accounting Principles (GAAP) consistently applied and fairly reflecting the results of operation and Contractor's financial condition. Annual financial statements shall be audited, in accordance with Generally Accepted Auditing Standards (GAAS) by a Certified Public Accountant (CPA) licensed (in good standing) to practice public accounting in the State as determined by the State Department of Consumer Affairs Board of Accountancy, and that the CPA's opinion on Contractor's annual financial statements shall be unqualified, and shall contain the CPA's conclusions regarding the Contractor's accounting policies and procedures, internal controls, and operating policies. The CPA shall perform an evaluation and, if necessary, shall cite recommendations for improvement.

### **B. Related Party Entities (Affiliates)**

As part of the annual reporting requirement, Contractor shall provide the CCCSWA with a copy of each Affiliate's (whose cost of services are not pre-determined in this Agreement on a unit price basis or by a governmental contractor) audited annual financial statements and management letter for that fiscal year, or within ninety (90) Days of each Affiliate's fiscal year-end, if timing does not coincide with the annual report date. Financial statements shall be prepared in accordance with GAAP and audited, in accordance with GAAS, by a CPA licensed in the State, and that the CPA's opinion on each Affiliate's annual financial statements shall be unqualified, and that the CPA make available to the CCCSWA (or the CCCSWA's designated representative) such CPA's working papers related to the audit.

Contractor agrees that all financial transactions with all Affiliates shall be approved in advance in writing and disclosed in a separate annual disclosure letter to the CCCSWA, upon request. This letter shall include, but not be limited to, the following information:

- A general description of the nature of each Affiliate's transaction, or type of transaction (if many similar transactions exist) shall be provided, as applicable. Such description shall include for each (or similar) transaction, amounts, specific Affiliate, basis of amount (how amount was determined), description of the allocation methodology used to allocate any common costs, and profit amount. Amounts shall be reconciled to the Affiliate disclosures made in Contractor's annual audited financial statements referred to in this Exhibit.

- At the CCCSWA's request, Contractor shall provide the CCCSWA with copies of working papers or other documentation deemed relevant by the Contractor relating to information shown in the annual disclosure letter.

### **C. Operational Information**

- Provide the following operational information:
  - 1) Routes by Subscriber Type and Material Type for each Member Agency
    - i. Number of full-time equivalent (FTE) routes per week for each line of business (e.g., by Subscriber Type and material type)
    - ii. Number and types of vehicles
    - iii. Crew size per route
    - iv. Number of accounts and cubic yards scheduled per route
    - v. Total route hours per Subscriber Type per year
  - 2) Personnel
    - i. Organizational chart
    - ii. Job classifications and number of employees (e.g., administrative, Subscriber service representatives, drivers, supervisors, educational staff)
    - iii. Wages by job classification
    - iv. Number of FTE positions for each job classification
    - v. Number of hours per job classification per year
  - 3) Productivity Statistics
    - i. Average number of accounts per route per day by Subscriber Type and material type
    - ii. Average number of setouts per route per day by Subscriber Type and material type
    - iii. Average Tons per route per day by vehicle type (e.g., side-loader, front-loader, roll-off), Subscriber Type, and material type
    - iv. Average cubic yards of Collection scheduled per route by Subscriber Type and material type
  - 4) Vehicles
    - i. List of Collection vehicles including year purchased and mileage
    - ii. Average age of mobile equipment with oldest and newest
    - iii. List of major maintenance and/or replacement events, including costs

### **D. Variance Analysis**

Provide a variance analysis comparing each operational statistic requested in Section 5.C above for the current Rate Year to the most-recently reported operational statistics. For any variances greater than five percent (5%) annually, Contractor shall provide sufficient rationale to support the variances.

## **6. EVENT-SPECIFIC OR UPON REQUEST REPORTING REQUIREMENTS**

### **A. Special Events**

Pursuant to Section 5.5.E, within fourteen (14) Days of the end of a special event, Contractor shall submit a report to the CCCSWA, appropriate Member Agency, and event organizer documenting at a minimum: the number of event collection stations deployed at the event, the number of collection



station monitors on-site per day, the Tonnage of each material type (i.e., Solid Waste, Recyclable Materials, Organic Materials, Commercial Food Waste, etc.) Collected, and a description of the public education provided at the event.

**B. Litter/Spillage of Materials**

Pursuant to Section 8.3.C, Contractor shall discuss instances of repeated spillage not caused by it directly with the Generator responsible and report such instances to CCCSWA.

**C. Notice of Non-Collection**

Pursuant to Sections 5.1.D, 5.1.E, and 5.1.F, Contractor shall notify the CCCSWA via email of Premises where materials are tagged by Contractor and not picked up, describing the type of material(s) and reason.

**D. Notice of Service Suspension**

Pursuant to Section 7.3.H, Contractor shall provide written notification to the CCCSWA within twenty-four (24) hours of suspension of a Subscriber's service, and shall include in the notice to CCCSWA the Subscribers' name and address, original date of Billing, date of delinquency notice, and amount due.

**E. Detailed Subscriber Account Data**

Within five (5) Business Days of CCCSWA's request, Contractor shall provide CCCSWA with an electronic copy of the Subscriber database in a format that allows for CCCSWA to sort, group, and analyze the Subscriber data. Data shall include at a minimum: Subscriber identification number, Subscriber name, billing address, service location address, number of tenant units, number of Containers and size of Containers by materials type and Collection frequency for each container, Rate, special services (hard-to-serve, on-property Collection, etc.).

**F. Mailing Lists**

Within ten (10) Business Days of CCCSWA's request, Contractor shall provide CCCSWA with an electronic mailing list that includes the Subscriber types identified by the CCCSWA that the CCCSWA can use for the purpose of preparing labels for mailing information to Subscribers.

## **7. ANNUAL STATE REPORTING**

CCCSWA is required to submit annual reports to CalRecycle in accordance with CalRecycle's Electronic Annual Report (EAR) reflecting requirements of AB 939 and Senate Bill 1016 (Wiggins, Chapter 343, Statutes of 2008). Contractor shall provide Tonnage, material volume, and program information to support the CCCSWA in its annual reporting efforts. The Contractor shall present information in a format that follows the CalRecycle categories used in the program summary section of the EAR. A preliminary list of the information required is below. CCCSWA and Contractor shall work together to finalize the information to be provided, the format of the information, and the frequency and timing of Contractor's reporting. The reporting shall provide a reconciliation of Collected Tonnage and Tonnage Delivered to Approved Facilities and Designated Facilities. The CCCSWA shall approve the reporting format, timing, and information to be included.

Residential	Commercial/Institutional	Materials	Facilities	HHW/EW
Residential Curbside*	Commercial On-Site Pickup*	Tires**	MRF**	HHW Curbside Collection**
Residential Self-Haul**	Commercial Self-Haul**	White Goods**	Landfill**	Electronic Waste**
Residential Buy-Back**	School Recycling Programs*	Scrap Metal**	Transfer Station**	
Residential Reuse/Clean up*	Multi-Family On-site Pick up*	Wood Waste**	Composting Facility**	
Special Collection Seasonal**	Multi-Family Reuse/Clean Up**	Concrete/Asphalt/Rubble**		
Residential Curbside Greenwaste Collection*	Government Recycling Programs**	Alternative Daily Cover**		
Residential Self-haul Greenwaste**	Commercial On-Site Greenwaste Pick-up*	Biomass**		
	Commercial Self-Haul Greenwaste**	Tires**		
	Food Waste Composting*			
	School Composting Programs*			
	Gov't Composting Programs**			

Key:  
 \*Monthly  
 \*\* Quarterly/Annually

Processed/Output Tons	Public Information/Outreach	Special Events
Residential Recyclables**	Print (brochures, flyers, guides, news articles)**	Events (Name, Location, Materials/weight)**
Commercial Recyclables**	Outreach (tech assistance, presentations, awards, fairs, field trips)**	
Residential Green Waste**		
Commercial Green Waste**		
Commercial Food waste**		
Self Haul/C&D materials**		
Self Haul/Metal/White Goods**		
Self Haul/Green Waste**		
Self Haul/E-Waste**		

**Exhibit C**  
**Performance Standards and Liquidated Damages**

This page intentionally left blank

## EXHIBIT C

### PERFORMANCE STANDARDS AND LIQUIDATED DAMAGES

---

Contractor may be assessed Liquidated Damages in the event Contractor fails to fulfill its obligations with regards to the events listed in this Exhibit in accordance with the terms and conditions of the Agreement. Refer to Section 14.9 of the Agreement for procedures for assessing Liquidated Damages.

#### Performance Area No. 1: Implementation of Services

1. Provide Updated Implementation Plan. Failure to submit to CCCSWA a revised and updated Implementation Plan within fifteen (15) Days of the Execution Date or failure to submit the final Implementation Plan following the meet and confer period, pursuant to Section 7.8.8: \$1,000.00 per Day past due
2. Provide Containers at Commencement. Failure to provide new Container(s) to a Subscriber no later than the date specified in the CCCSWA-approved Implementation Plan or one month following the Commencement Date (whichever date is earlier): \$150.00 per incident
3. Provide New Vehicles at Commencement. Failure to procure Collection vehicles and use for Collection service in accordance with the quantity, description and schedule presented in the CCCSWA-approved Implementation Plan pursuant to Section 7.8.8: \$100.00 per vehicle per Day
4. Public Education Materials at Commencement. Failure to perform initial start-up public education and outreach services and/or distribute initial start-up public education materials in accordance with the CCCSWA-approved Implementation Plan pursuant to Section 7.8.8: \$500.00 per Day

#### Performance Area No. 2: Provision of Service to Subscribers

1. Commence New Account. For each failure to commence service to a new Subscriber account with seven (7) Days after the Subscriber's request: \$100.00 per incident
2. Provide Containers to New Account. Failure to provide Container(s) to a new Subscriber within three (3) Business Days of request for service: \$150.00 per incident

## Performance Area No. 2: Provision of Service to Subscribers

3. Provide Containers during Term. Failure to provide Container(s) to a Subscriber upon request or to exchange Containers no later than one week following request by Subscriber (with the exception that this standard shall not be applicable during the first month after the Commencement Date): \$150.00 per incident
4. Missed Pick-Up. For each failure to Collect Franchised Materials, that have been properly set out for Collection, from an established Subscriber account on the scheduled Collection day and not thereafter Collected within one (1) Business Day; and missed collection notices received by Contractor on a Friday before noon which are not Collected that same day: \$100.00 per incident
5. Consecutive Missed Pick-Ups. For each failure to Collect Franchised Materials, that have been properly set out for Collection, from the same Subscriber on two (2) consecutive scheduled pickup days: \$100.00 per incident
6. Curbside Reuse and Clean-Up Days. For each failure to prepare for, or to properly conduct Curbside Reuse and Cleanup Days as provided in this Agreement: \$250.00 per Subscriber
7. Container Location. For each failure to properly set down empty Containers in the vicinity of their original location to avoid pedestrian or vehicular traffic impediments, or to place Containers upright with lids in place: \$100.00 per incident
8. Spills. For each failure to clean up Franchised Materials spilled by Contractor after Collection from established Collection sites: \$100.00 per incident
9. Container Repair. For each failure to repair or replace any Container, within seven (7) Days of Subscriber, CCCSWA, or Member Agency request: \$100.00 per incident
10. Non-Collection Notice. For each failure over five (5) per Rate Year to tag materials not Collected due to Contamination or inappropriate set out: \$100.00 per incident
11. Complaint Response. For each failure to respond to a Subscriber complaint as provided in Section 7.4.2: \$100.00 per incident
12. Complaint Resolution. For each failure by Contractor to resolve or remedy a Subscriber complaint within seven (7) Days of receiving such complaint: \$100.00 per incident
13. CCCSWA Complaint Resolution. For each failure to forward unresolved Subscriber complaints to CCCSWA for final determination by the Executive Director pursuant to Section 7.4.2: \$500.00 per incident

## Performance Area No. 2: Provision of Service to Subscribers

14. Phone Call Responsiveness. For each failure by Contractor to answer a telephone call from a Subscriber during normal business hours. A call is not considered to be answered if the Subscriber does not speak with a live operator. A call is considered to be answered if the Subscriber hangs-up or abandons the call following a hold time of less than three (3) minutes: \$50.00 per incident
15. Phone Call Holds. For each failure to communicate with a telephone caller within two (2) minutes of placing the caller "on hold": \$50.00 per incident
16. On Call Clean-Up. For each failure to provide an on-call cleanup as provided in Article 5: \$250.00 per incident
17. Public Education Materials. For each individual failure by Contractor to develop, produce, and distribute public education material or perform community outreach activities in the form and manner required under Exhibit A to this Agreement and further described in the Annual Public Education Plan: \$500.00 per incident
18. Technical Assistance. For each individual failure to provide targeted technical assistance to a Commercial or Multi-Family Subscriber in the manner required by Section 7.2 and Exhibit A to this Agreement: \$50.00 per Subscriber
19. Use of Subcontractor. Failure to utilize the services of the public outreach Subcontractor as described in Exhibit A, including failure to develop and provide for use a smart phone or tablet application or other proposed technical assistance tools: \$1,000.00 per incident

## Performance Area No. 3: Member Agency Services

1. Member Agency Facilities. Failure to provide Collection from Member Agency Facilities as required by this Agreement and/or as otherwise arranged with Member Agency staff: \$300.00 per Day per incident
2. Public Litter/Recycling Containers Collection. Failure to provide Collection from public Containers as required by this Agreement and/or as otherwise arranged with Member Agency staff: \$300.00 per Day per incident
3. Special Events. Failure to provide Collection at required, CCCSWA and Member Agency-sponsored special events: \$1,000.00 per event

### Performance Area No. 4: Contractor Operations

1. Billing Inaccuracies. For each failure above ten (10) per Rate Year to accurately bill a Subscriber: \$150.00 per Subscriber
2. Property Damage. For each occurrence of Contractor damage to public or private property that is not repaired or compensated within forty five (45) Days from the date the damage was first reported to the Contractor: \$150.00 per incident
3. Excessive Noise. For each occurrence of excessive noise above the limits specified in this Agreement and applicable to local noise ordinance, whichever is more stringent: \$150.00 per incident
4. Discourteous Behavior. For each occurrence of discourteous behavior by a Contractor or Subcontractor employee: \$150.00 per incident
5. Unauthorized Hours. For each occurrence of Collecting Franchised Materials during unauthorized hours: \$250.00 per incident
6. Missed or Incomplete Routes. Failure to complete at least ninety-five (95) percent of Collections on a scheduled route on the regularly scheduled route day: \$20,000.00 per missed route and a prorated amount for uncompleted route. For the purposes of this performance standard, the number of Collections shall be measured in terms of the number of Container lifts on the route. For example, the Liquidated Damage amount for an uncompleted route in which 80% of the Collections were made shall be calculated as follows:  $\$20,000 \times (1 - 0.8) = \$4,000$ . During the ninety (90) Days following the Commencement Date, this Liquidated Damage shall not be applicable for missed or incomplete routes that Collect Recyclable Materials from Commercial Customers.
7. Unauthorized Route Changes. Making changes to routes or route days affecting five (5) percent or more of Subscribers without providing notice to CCCSWA or Subscribers: \$5,000 per incident
8. Uncovered Materials. Failure to properly cover materials in Collection vehicles, or to otherwise take reasonable actions to prevent wind-blown spillage from vehicles: \$300.00 per incident
9. Vehicle Leaks. Failure to correct leakage of fluids from Collection vehicle upon notice from the CCCSWA or a Member Agency, and prior to resuming use of the vehicle within the Service Area: \$300.00 per incident
10. Vehicle Non-compliance. Failure to have a vehicle properly licensed, registered and inspected: \$500.00 per Day per incident
11. Excessive Vehicle Loading. Exceeding the weight limitations as set forth in the State of California Vehicle Code: \$100.00 per incident



12.	<u>Invalid Driver License.</u> Failure to have a vehicle driver properly licensed: \$500 per incident or \$100 per Day, whichever is greater
13.	<u>Mixing of Material Types.</u> For each individual Container that is Collected by Contractor in a vehicle intended or designated for the purpose of Collecting a different material type resulting in a mixing of one or more material types (e.g. Franchised Recyclable Materials Collected in a vehicle designated for Franchised Solid Waste Collection): \$100.00 per Container
14.	<u>High Diversion Level.</u> Failure to achieve the target High Diversion level in any given year (where the target is agreed upon by the Parties when the change in scope is approved for implementation of High Diversion Services): \$50.00 for each Ton not Diverted that needed to be Diverted to achieve the target High Diversion level. For the purpose of assessing Liquidated Damages, calculation of the actual annual High Diversion level shall be performed in accordance with the example provided in Exhibit U, Section U.3.2 with the exception that actual Residue levels shall be used for the Approved Processing Facilities. (This Liquidated Damage is applicable only upon commencement of High Diversion Services.)

#### **Performance Area No. 5: Facility-Related Services**

1.	<u>Facility Diversion Activities.</u> Failure to conduct the Approved Processing Facilities Diversion programs specified in Section 6.1: \$10,000 per incident
2.	<u>Unauthorized Facilities.</u> For each individual occurrence of Delivering materials to a Facility other than the Approved Facilities or Designated Facilities as designated for each material type under this Agreement: \$500.00 per Ton
3.	<u>Unauthorized Disposal.</u> For each individual occurrence of Disposal rather than Processing of Franchised Organic Materials set out for Collection by the Subscriber: \$500.00 per Ton
4.	<u>Excessive Residue.</u> Failure to meet the Residue level requirements for Processing of Franchised Green Materials and Home Food Scraps pursuant to Section 6.1.3.B.4: \$100 per Ton calculated on the Tons of excess Residue above the Residue level requirements outlined in Section 6.1.3.B.4. Upon commencement of High Diversion Services if implemented during the Term, this performance standard and related Liquidated Damage shall no longer be in effect because the performance standard and related Liquidated Damage specified for the High Diversion level (Item 14 in Performance Area 4 above) reflects Residue levels of Approved Processing Facilities.

### Performance Area No. 5: Facility-Related Services

5. Failure to Provide Sufficient Capacity. If Contractor fails to provide the capacity needed to fulfill its obligation, the CCCSWA may assess Liquidated Damages of \$50.00 for each Ton of the CCCSWA's Solid Waste or Organic Materials that the Contractor does not Accept at the Approved Facilities. Upon commencement of High Diversion Services if implemented during the Term, this Liquidated Damage shall also be applicable to failure to Accept Mixed Materials at the Approved High Diversion Processing Facility.
6. Excessive Compost Overages. Failure to meet the Compost overage level requirements for Processing of Franchised Green Materials and Home Food Scraps pursuant to Section 6.1.3.B.5: \$100 per Ton calculated on the Tons of excess Compost Overages above the Compost Overages level requirements as outlined in Section 6.1.3.B.5.

### Performance Area No. 6: Payment and Reporting Requirements

1. Late Reporting. For each Day after a due date as specified in this Agreement, that any monthly report or other report other than an annual report is submitted: \$100.00
2. Late Annual Reporting. For each Day after a due date as specified in this Agreement, that any annual report is submitted: \$500.00
3. Payments to Other CCCSWA Contractors (if any due). Failure, for three (3) consecutive months, to pay any monthly amount due to the other CCCSWA contractors by the 20th Day of the subsequent month: \$1,000.00 per incident
4. Incomplete Records. For each occurrence of CCCSWA requesting information required to be maintained by Contractor where Contractor fails to provide such information: \$500.00 per event
5. Incomplete Complaint Log. Failure to maintain a Subscriber complaint log, or to keep accurate records with regard to Subscriber complaint logging, tracking, and resolution: \$100.00 per complaint omission
6. Incomplete or Inaccurate Information. For each occurrence of Contractor providing misleading or otherwise inaccurate information or reporting to CCCSWA under or in regard to this Agreement. (Typographical, cell reference, mathematical, and/or logic errors shall not be considered legitimate excuses from this requirement, nor shall ignorance.): \$500.00 per event
7. Fraudulent Records. Upon clear and convincing evidence, keeping and/or providing fraudulent records with regard to Subscriber complaint logging, tracking and resolution: \$20,000 per incident

### Performance Area No. 6: Payment and Reporting Requirements

8. Other Failures. For each failure to perform any obligation of the Agreement not specifically stated in this Exhibit C herein: \$100.00 per incident

By placing designee's initials at the places provided, each Party specifically confirms the accuracy of the statements made above and the fact that each Party has had ample opportunity to consult with legal counsel and obtain an explanation of Liquidated Damage provisions of the time that the Agreement was made.

Contractor

Initial Here: MAC

CCCSWA

Initial Here: [Signature]

This page intentionally left blank

**Exhibit D**  
**Index-Based Rate Adjustment Methodology**

This page intentionally left blank

## EXHIBIT D

### INDEX-BASED RATE ADJUSTMENT METHODOLOGY

---

#### 1. PURPOSE

The purpose of this Exhibit is to describe and illustrate the index-based adjustment method by which the Contractor and CCCSWA shall calculate the annual adjustment to Maximum Rates. This index-based adjustment process will be used to determine Maximum Rates for all Rate Years beginning with Rate Year Two (March 1, 2016 through February 28, 2017), excluding Rate Years Three, Six, and Nine. When determining Maximum Rates for Rate Years Three, Six, and Nine, the Contractor and CCCSWA shall follow the cost-based Rate adjustment methodology pursuant to Section 10.2 of the Agreement and Exhibit E.

The index-based adjustment involves application of indices to various costs that comprise the current Rate Year's Total Calculated Contractor Costs to determine the Total Calculated Contractor Costs for the coming Rate Year. In addition, Disposal and Processing costs will be adjusted to reflect actual Tonnage Collected during the most-recently completed 12-month period ending June 30. The Total Calculated Contractor Costs are then allocated to each Member Agency and the Member Agency and CCCSWA fees are added to calculate the Total Revenue Requirement for each Member Agency. The percentage difference between each Member Agency's Total Revenue Requirement for the coming Rate Year and the Total Revenue Requirement for the then-current Rate Year is the Member Agency's Rate Adjustment Factor. For each Member Agency, its Rate Adjustment Factor is applied to its then-current Maximum Rates to determine the Maximum Rates for the coming Rate Year.

As part of this process, a four percent (4%) limitation is specified on the amount of the annual increase in Contractor's Operations Cost (which excludes Processing and Disposal Costs). If some or all of the cost increases result from a Special Rate Adjustment, the four percent (4%) limitation shall apply to the Contractor's Operations Cost increases net of cost increases attributable to the item(s) in Section 10.4.A that warranted the Special Rate Adjustment.

#### 2. DEFINITIONS

In addition to the terms defined in Article 1, the following terms are defined for the purposes of Exhibit D and Exhibit E only.

- A. **"Annual Percentage Change"** means the annual percentage change in any of the indices defined above calculated as described in the following paragraph.

The Annual Percentage Change in an index is calculated as the Average Index Value for the 12-month period ending June 30 of the then-current Rate Year minus the Average Index Value for the 12-month period ending June 30 of the most-recently completed Rate Year and dividing the result by the Average Index Value for the 12-month period ending June 30 of the most-recently completed Rate Year.

For example, if Contractor is calculating the Total Calculated Contractor Costs in September 2017 to be effective for Rate Year Four (March 2018 through February 2019), the Annual Percentage Change for the CPI-U would be calculated as follows:

[(Average CPI-U for July 2016 through June 2017) minus (Average CPI-U for July 2015 through June 2016)] divided by (Average CPI-U for July 2015 through June 2016)

The calculated Annual Percentage Change shall be carried to three places to the right of the decimal and rounded to the nearest thousandths. For example, the April 2013 CPI-U is 244.675, which is rounded to the nearest thousandths.

- B. **"Average Index Value"** means the sum of the monthly index values during the 12-month period ending in June divided by 12 (in the case of indices published monthly) or the sum of the bi-monthly index values divided by 6 (in the case of indices published bi-monthly).
- C. **"CNG Fuel Pricing Index"** means the per-therm price for Natural Gas Service for Compression on Customer's Premises, Schedule G-NGV1, compiled and published by the Pacific Gas and Electric Company Analysis and Rate Department and reported monthly in its *"Gas RateFinder"* publication (<http://www.pge.com/tariffs>). The June 2013 CNG Fuel Pricing Index is \$1.24, which reflects the sum of the customer charge, procurement charge, transportation charge, and public purpose program (PPP) charge for natural gas service for compression on customer's premises as reported by Pacific Gas and Electric Company.
- D. **"Contractor's Operations Cost"** means the Total Calculated Contractor Cost less Processing and Disposal Costs in accordance with Section 6A of this Exhibit.
- E. **"CPI-U"** means the Consumer Price Index, All Urban Consumers, all items, not seasonally adjusted San Francisco-Oakland-San Jose Metropolitan Area compiled and published by the U.S. Department of Labor, Bureau of Labor Statistics. The April 2013 CPI-U value is 244.675.
- F. **"Motor Vehicle Maintenance and Repair Index"** means the Consumer Price Index, All Urban Consumers, Motor Vehicle Maintenance and Repair, not seasonally adjusted U.S. city average, compiled and published by the U.S. Department of Labor, Bureau of Labor Statistics. The April 2013 Motor Vehicle Maintenance and Repair Index is 260.341.
- G. **"Total Calculated Contractor Costs"** means the Contractor's costs of providing all services required by this Agreement excluding Member Agency and CCCSWA fees. The Total Calculated Contractor Costs do not reflect or in any way guarantee the Gross Receipts that are to be generated by Rates or retained by the Contractor.
- H. **"Total Revenue Requirement"** means the total amount to be used as a basis for determining the Rate Adjustment Factor, which is the sum of the Total Calculated Contractor Costs and Member Agencies and CCCSWA fees. The Total Revenue



Requirement does not reflect or in any way guarantee the Gross Receipts that are to be generated by Rates or retained by the Contractor.

Table 1 provides additional information about the three indices defined above.

**Table 1\***  
**Additional Indices Information**

	CPI-U	CNG Fuel Pricing Index	Motor Vehicle Maintenance and Repair
Description	Consumer Price Index - All Urban Consumers	Natural Gas for Compression at Customer's Premises for Motor Vehicles	Consumer Price Index – All Urban Consumers, Motor Vehicle Maintenance and Repair
Series ID	CUURA422SA0	G-NGV1	CUUR0000SETD
Adjusted	Not seasonally adjusted	N/A	Not seasonally adjusted
Group	San Francisco-Oakland-San Jose Metropolitan Area	N/A	U.S. city average
Item	All items	N/A	Motor vehicle maintenance and repair
Base Period	1982-84=100	N/A	1982-84=100
Periodicity	Bi-monthly	Monthly	Monthly

\* All indices published by the U.S. Bureau of Labor Statistics with the exception of the CNG Fuel Pricing Index, which is published by Pacific Gas and Electric Company Analysis and Rate Department.

### 3. OVERVIEW OF INDEX-BASED ADJUSTMENT PROCESS

The table below presents the key steps involved in an index-based adjustment process to determine the Total Revenue Requirement and Maximum Rates for the coming Rate Year. Sections 4 through 11 of this Exhibit describe the calculation process in detail.

Description	Relevant Section in this Exhibit	Adjustment Process
Per-Ton Rates	Sec. 4	Adjust per-Ton rates for Approved Facilities
Total Cost before Profit	Sec. 5.A	Adjust then-current costs using indices to project costs for coming Rate Year
Profit	Sec. 5.B	Calculate Profit on the Total Cost before Profit using an operating ratio
Pass-Through Costs	Sec. 5.C	<ul style="list-style-type: none"> <li>For Solid Waste Transfer and Disposal costs, adjust Transfer and Disposal costs based on actual Tonnage and per-Ton Transfer and Disposal cost;</li> <li>For Green Materials and Home Food Scraps, adjust Transport costs based on actual Tonnage</li> </ul>

		and per-Ton Transport Component rate; • For Commercial Food Waste, adjust Designated Anaerobic Digestion Facility Processing costs based on actual Tonnage and per-Ton Designated Anaerobic Digestion Facility Processing Cost; and, • For interest and lease costs, no adjustments.
Total Calculated Contractor Costs	Sec. 5.D	Sum Total Cost before Profit, Profit, and Pass-Through Costs
Adjustment (if needed) to Total Calculated Contractor Costs	Sec. 6	Test Contractor's Operating Costs against annual cost cap and adjust Total Calculated Contractor Costs downward if needed
Member Agency allocation of Total Calculated Contractor Costs	Sec. 7	Allocate Total Calculated Contractor Costs to each Member Agency
Member Agency and CCCSWA Fees	Sec. 8	Calculate each Member Agency's fees and its share of CCCSWA fees
Other adjustments	Sec. 9	Calculate other adjustments if needed
Total Revenue Requirement by Member Agency	Sec. 10	Calculate each Member Agency's Total Revenue Requirement, which equals the sum of its allocated share of Total Calculated Contractor Costs and its fees
Rate Adjustment Factor for Each Member Agency	Sec. 11	Calculate each Member Agency's Rate Adjustment factor by dividing the Total Revenue Requirement for the coming Rate Year by its then-current Total Revenue Requirement
Maximum Rates for Each Member Agency	Sec. 12	Calculate Maximum Rates for each Member Agency by applying its Rate Adjustment Factor to each then-current Maximum Rate

#### 4. ADJUSTMENT OF PER-TON RATES

- A. **General.** The per-Ton rates for the Approved Organic Materials Processing Facility, Approved Commercial Food Waste Pre-Processing Facility, and Solid Waste Transfer and Disposal shall be adjusted annually. The Contractor component of the rates reflects the Contractor's compensation for the service and the government component reflects government fees assessed for materials handled at the Approved Facility. The Contractor component for each Rate Year is specified in the tables below. The government fees listed in the tables below reflect actual fees as of the Effective Date of this Agreement. The government component of the per-Ton rates shall be adjusted annually to reflect the then-current government fees.



**Approved Organics Materials Processing Facility Per-Ton Rate  
for Green Materials and Home Food Scraps Transfer, Transport, and Composting**

Rate Year	Contractor Transfer/ Processing Component	Regulatory Component (LEA Fee)*	Subtotal	Contractor Transport Component **	Total Processing Rate
RY1	\$59.07	\$0.93	\$60.00	\$3.75	\$63.75
RY2	\$60.84	\$0.93	\$61.77	\$3.86	\$65.63
RY3	\$62.67	\$0.93	\$63.60	\$3.98	\$67.58
RY4	\$64.55	\$0.93	\$65.48	\$4.10	\$69.58
RY5	\$66.48	\$0.93	\$67.41	\$4.22	\$71.63
RY6	\$68.48	\$0.93	\$69.41	\$4.35	\$73.76
RY7	\$70.53	\$0.93	\$71.46	\$4.48	\$75.94
RY8	\$72.65	\$0.93	\$73.58	\$4.61	\$78.19
RY9	\$74.83	\$0.93	\$75.76	\$4.75	\$80.51
RY10	\$77.07	\$0.93	\$78.00	\$4.90	\$82.90

\* \$0.93 per Ton is the Local Enforcement Agency fee assessed by Contra Costa County at the Approved Organic Materials Processing Facility as of the Effective Date.

\*\* Contractor Transport Component Costs are treated as a pass-through cost for the purpose of calculating Total Calculated Contractor Costs.

**Approved Commercial Food Waste Pre-Processing Facility  
Per-Ton Rate for Commercial Food Waste Grinding, Transfer, and Transport**

Rate Year	Contractor Component	Regulatory Fee Component (LEA Fee)*	Total Processing Rate
RY1	\$73.75	\$1.75	\$75.00
RY2	\$75.96	\$1.75	\$77.71
RY3	\$78.24	\$1.75	\$79.99
RY4	\$80.59	\$1.75	\$82.34
RY5	\$83.01	\$1.75	\$84.76
RY6	\$85.50	\$1.75	\$87.25
RY7	\$88.06	\$1.75	\$89.81
RY8	\$90.70	\$1.75	\$92.45
RY9	\$93.42	\$1.75	\$95.17
RY10	\$96.23	\$1.75	\$97.98

\* \$1.75 per Ton is the Local Enforcement Agency fee assessed by Contra Costa County at the Approved Transfer Station as of the Effective Date.

**Solid Waste Transfer and Disposal Per-Ton Rate  
for the Approved Transfer Station and Approved Disposal Facility\***

Rate Year	Contractor Component	Government Component**					Total Rate
		LEA fee	AB939 fee	AB1220 fee	Contra Costa County Surcharge (25% of Contractor Component)	Bailey Road Surcharge	
RY1	\$47.76	\$1.25	\$0.15	\$1.40	\$11.94	\$1.00	\$63.50
RY2	\$48.96	\$1.25	\$0.15	\$1.40	\$12.24	\$1.00	\$65.00
RY3	\$50.43	\$1.25	\$0.15	\$1.40	\$12.61	\$1.00	\$66.84
RY4	\$51.94	\$1.25	\$0.15	\$1.40	\$12.99	\$1.00	\$68.73
RY5	\$53.50	\$1.25	\$0.15	\$1.40	\$13.37	\$1.00	\$70.67
RY6	\$55.10	\$1.25	\$0.15	\$1.40	\$13.78	\$1.00	\$72.68
RY7	\$56.76	\$1.25	\$0.15	\$1.40	\$14.19	\$1.00	\$74.75
RY8	\$58.46	\$1.25	\$0.15	\$1.40	\$14.62	\$1.00	\$76.88
RY9	\$60.21	\$1.25	\$0.15	\$1.40	\$15.05	\$1.00	\$79.07
RY10	\$62.02	\$1.25	\$0.15	\$1.40	\$15.51	\$1.00	\$81.33

\* The Solid Waste Transfer and Disposal cost shall be treated as a pass-through cost.

\*\* The LEA fee and AB 939 fee are paid by the Approved Transfer Station; the AB 1220 and Bailey Road surcharge are paid by the Approved Disposal Facility; and, the Contra Costa County Surcharge is shared by the two Facilities.

- B. Adjustment for Commercial Food Waste Pre-Processing.** If during the Term of the Agreement, Contractor Processes additional Food Waste Tonnage or other materials from sources outside the Service Area through its grinding operation at the Approved Commercial Food Waste Pre-Processing Facility, Contractor agrees to reduce the per-Ton rate for the Approved Commercial Food Waste Pre-Processing Facility to reflect economies of scale. In such case, Contractor and CCCSWA shall meet and confer to determine the amount of the adjusted per-Ton rate, which shall be, at a minimum, set equal to the CCCSWA's proportional share of the Tonnage Processed.

## **5. ADJUSTMENT OF TOTAL CALCULATED CONTRACTOR COST**

The cost categories of the main components of Total Calculated Contractor's Costs are presented in detail in Exhibit N. Adjustments to these components to forecast costs for the coming Rate Year shall be calculated as follows:

### **A. Costs before Profit**

1. **Labor-Related Costs.** The Labor-Related Costs component of Total Calculated Contractor Costs shall be adjusted as follows:
  - a. Labor-related route driver costs subject to a Collective Bargaining

Agreement (CBA). For the purposes of this Agreement, labor-related route driver costs subject to a collective bargaining agreement shall include three cost categories: (1) wage costs including costs for regular, overtime, holiday, vacation, and sick wages; (2) health and welfare costs; and (3) pension/retirement benefit costs. These costs are shown under separate line items on Forms 6A, 6B, and 6C in Contractor's cost proposal in Exhibit N for Rate Year One. To determine the costs for the coming Rate Year, each labor cost for the then-current Rate Year shall be adjusted in accordance with the procedures described in the then-current collective bargaining agreement. No adjustment shall be made to the number of personnel or hours presented in Exhibit N.

- b. Workers compensation. Workers compensation insurance premium costs for the coming Rate Year shall be workers' compensation insurance premium costs for the then-current Rate Year multiplied by one plus the Annual Percentage Change in the CPI-U.
  - c. Payroll taxes. Payroll taxes for the coming Rate Year shall be calculated as the payroll tax rate (percentage) multiplied by the labor-related route driver costs for the coming Rate Year (determined in accordance with Section 5.A.1.a above).
  - d. Other labor-related costs. Other labor-related costs for the coming Rate Year shall be other labor-related costs for the then-current Rate Year multiplied by one plus the Annual Percentage Change in the CPI-U.
- 2. **Vehicle-Related Costs (excluding Fuel).** The Vehicle-Related Cost component of Total Calculated Contractor Costs for the then-current Rate Year shall be multiplied by one plus the Annual Percentage Change in the Motor Vehicle Maintenance and Repair Index.
  - 3. **Fuel Costs.** The Fuel Cost component of Total Calculated Contractor Costs for the then-current Rate Year shall be multiplied by one plus the Annual Percentage Change in the CNG Fuel Pricing Index.
  - 4. **Commercial Food Waste Pre-Processing Costs.** The adjusted per-Ton rate for the Approved Commercial Food Waste Pre-Processing Facility for the coming Rate Year (per Section 4 of this Exhibit) shall be multiplied by the total Tons of Commercial Food Waste Collected for the most-recently completed 12-month period ending June 30. When calculating the adjustment in Rate Year One to determine Maximum Rates for Rate Year Two, the total Tons of Commercial Food Waste shall be calculated as the average of the Tonnage Collected in March, April, and May 2015 multiplied by 12.
  - 5. **Net Organic Materials Processing Costs (for Green Materials and Home Food Scraps).** The sum of the adjusted per-Ton rate for the Contractor component and government fee component for the Approved Organic Materials Processing Facility

for the coming Rate Year (per Section 4 of this Exhibit) shall be multiplied by the total Tons of Green Materials and Home Food Scraps Collected for the most-recently completed 12-month period ending June 30. When calculating the adjustment in Rate Year One to determine Maximum Rates for Rate Year Two, the total Tons of Green Materials and Home Food Scraps shall be calculated as the average of the Tonnage Collected in March, April, and May 2015 multiplied by 12.

6. **Other Costs.** The Other Costs component of the Total Calculated Contractor Costs for the then-current Rate Year shall be multiplied by one plus the Annual Percentage Change in the CPI-U.
7. **Direct Depreciation.** Direct Depreciation shall be fixed at four million thirty-nine thousand three hundred twenty nine dollars (\$4,039,329.00) per year for Rate Years One through Ten, and shall not be annually adjusted.
8. **Allocated Costs (Labor, Vehicle, Fuel, and Other Costs).** The Allocated labor, vehicle, fuel, and other costs components of the general and administrative, vehicle maintenance, and Container maintenance costs for the then-current Rate Year shall be multiplied by one plus the Annual Percentage Change in the CPI-U.
9. **Allocated Depreciation and Start-Up Costs.** The Allocated Depreciation and Start-Up Cost components of the general and administrative, vehicle maintenance, and Container maintenance costs shall be two hundred fifty two thousand four hundred forty six dollars (\$252,446.00) per year for Rate Years One through Ten, and are not annually adjusted. These costs shall be zero for all subsequent Rate Years unless Parties mutually agree to a different amount.
10. **Total Cost before Profit.** The Total Cost before Profit for the coming Rate Year equals the sum of the costs calculated in Sections 5.A.1 through 5.A.9 above.

- B. **Profit.** Profit for the coming Rate Year will be calculated by dividing the Total Cost before Profit for the coming Rate Year (the value calculated in Section 5.A.10 above) by an operating ratio of 0.87 and subtracting from the result the Total Cost before Profit for the coming year.

$$\text{Profit} = \frac{\text{Total Cost before Profit for Coming Rate Year}}{\text{Operating Ratio}} - \text{Total Cost before Profit for Coming Rate Year}$$

- C. **Pass-Through Costs**

1. **Solid Waste Transfer and Disposal Costs.** Solid Waste Transfer and Disposal Costs for the coming Rate Year shall be calculated by multiplying the adjusted per-Ton Solid Waste Transfer and Disposal rate for the Approved Transfer Station and Approved Disposal Facility (per Section 4 of this Exhibit) by the total Tons of Solid Waste Collected for the most-recently completed 12-month period ending June 30.



When calculating the adjustment in Rate Year One to determine Maximum Rates for Rate Year Two, the total Tons of Solid Waste shall be calculated as the average of the Tonnage Collected in March, April, and May 2015 multiplied by 12. If Tonnage data is available for additional months following May 2015, the additional Tonnage data can be used to calculate the average Tonnage Collected.

Residue from Organic Materials Processing activities for Green Materials and Home Food Scraps and Commercial Food Waste shall not be included in the Solid Waste Transfer and Disposal costs. Such costs shall be the responsibility of the Contractor and reflected in the per-Ton rate for the Approved Organic Materials Processing Facility and the Approved Commercial Food Waste Pre-Processing Facility.

2. **Green Materials and Home Food Scraps Transport Costs.** Green Materials and Home Food Scraps Transport Costs for the coming Rate Year (per Section 4 of this Exhibit) shall be calculated by multiplying the adjusted per-Ton Transport component rate for the Approved Organic Materials Processing Facility by the total Tons of Green Materials and Home Food Scraps Collected for the most-recently completed 12-month period ending June 30. When calculating the adjustment in Rate Year One to determine Maximum Rates for Rate Year Two, the total Tons of Green Materials and Home Food Scraps shall be calculated as the average of the Tonnage Collected in March, April, and May 2015 multiplied by 12. If Tonnage data is available for additional months following May 2015, the additional Tonnage data can be used to calculate the average Tonnage Collected.
3. **Anaerobic Digestion Facility Costs.** Anaerobic Digestion Facility costs for the coming Rate Year shall be calculated by multiplying the per-Ton rate for the Designated Anaerobic Digestion Facility (pursuant to the CCCSWA's agreement with the Designated Anaerobic Digestion Facility operator) for the coming Rate Year by the total Tons of Commercial Food Waste Delivered to the Anaerobic Digestion Facility for the most-recently completed 12-month period ending June 30. When calculating the adjustment in Rate Year One to determine Maximum Rates for Rate Year Two, the total Tons of Commercial Food Waste shall be calculated as the average of the Tonnage Collected in March, April, and May 2015 multiplied by 12. If Tonnage data is available for additional months following May 2015, the additional Tonnage data can be used to calculate the average Tonnage Collected.
4. **Interest Expense.** Interest Expense shall be one million one hundred sixteen thousand two hundred eight dollars (\$1,116,208.00) in Rate Years One through Ten, and is not annually adjusted. It shall be zero in any subsequent Rate Years unless Parties mutually agree to a different amount.
5. **Direct Lease Costs.** Direct Lease Costs shall be zero dollars (\$0.00) in Rate Years One through Ten, and are not annually adjusted. It shall be zero in any subsequent Rate Years unless Parties mutually agree to a different amount.
6. **Allocated Lease Costs.** Allocated Lease Costs shall be zero dollars (\$0.00) for Rate Years One through Ten (including interest costs for Allocated General and

Administrative of zero dollars (\$0.00), Allocated Vehicle Maintenance costs of zero dollars (\$0.00), and Allocated Container Maintenance of zero dollars (\$0.00)). These costs shall be the same amount in any subsequent Rate Year unless Parties mutually agree to a different amount.

7. **Total Pass-Through Costs.** Total Pass-Through Costs for the coming Rate Year are the sum of the amounts in Sections 5.C.1 through 5.C.6 above.

D. **Total Calculated Contractor Costs.** The Total Calculated Contractor Costs shall be the sum of the Total Cost before Profit, Profit, and Total Pass-Through Costs for the coming Rate Year.

## 6. ADJUSTMENT OF TOTAL CALCULATED CONTRACTOR COSTS

The annual increase in the Contractor's Operating Costs shall not exceed four percent (4%) during index-based adjustments. To ensure conformance with this requirement the following procedure shall be followed.

- A. **Contractor's Operating Cost.** Calculate Contractor's Operating Cost for the coming Rate Year. It shall equal the Total Calculated Contractor Costs less Commercial Food Waste Pre-Processing costs, Net Organic Materials Processing Costs, Solid Waste Transfer and Disposal Costs, Green Materials and Home Food Scraps Transport Costs, and Anaerobic Digestion Facility costs.
- B. **Percentage Change.** Calculate the percentage increase in the Contractor's Operating Costs equal to the Contractor's Operating Cost for the coming Rate Year divided by the Contractor's Operating Cost for the then-current Rate Year.
- C. **Adjustment of Total Calculated Contractor Costs (if applicable).** If this percentage change determined pursuant to subsection B above is less than or equal to four percent (4%), then the Total Calculated Contractor Costs shall be the amount calculated in accordance with Section 5.D above. If the percentage change is greater than four percent (4%), the Total Calculated Contractor Costs calculated in accordance with Section 5.D above shall be adjusted to limit the increase to four percent (4%). If some or all of the cost increases result from a Special Rate Adjustment, the four percent (4%) cap shall apply to the Contractor's Operations Cost increases net of cost increases attributable to the item(s) in Section 10.4.A that warranted the Special Rate Adjustment. The adjustment process is described below.
  1. Allowable Contractor's Operating Costs. Calculate the allowable Contractor's Operating Costs for the coming Rate Year, which shall equal the then-current Contractor's Operating Costs multiplied by four percent (4%).
  2. Cost Cap Adjustment. Calculate the cost cap adjustment amount for the coming Rate Year, which shall equal the difference between the Contractor's Operating Cost (subsection 6.A above) less the allowable Contractor's Operating Cost (subsection 6.C.1 above).
  3. Adjustment of Total Calculated Contractor Cost. Recalculate the Total Calculated Contractor Cost, which shall equal the Total Calculated Contractor Cost determined



in accordance with Section 5.D above less the Cost Cap Adjustment determined in accordance with subsection 6.C.2 above.

- D. When adjusting Maximum Rates for Rate Years subsequent to the Rate Year in which a cost cap adjustment was applied, the Maximum Rate Adjustment process shall reflect the prior cost cap adjustment in such a manner that the effect of the cost cap adjustment shall be carried forward into future Rate Years.”

## **7. MEMBER AGENCY ALLOCATION**

Unless otherwise directed by the CCCSWA Board, the Total Calculated Contractor Costs (subject to adjustment pursuant to Section 6.C above) shall be allocated to the respective Member Agencies based on each Member Agency's proportionate share of Total Calculated Contractor Costs determine in the most-recently completed cost-based Rate adjustment. For example, if in the Rate Year Three cost-based Rate adjustment the Town of Danville represented twenty percent (20%) of the Total Calculated Contractor Costs for the Service Area; the Total Calculated Contractor Costs for the Town of Danville in Rate Year Four shall equal the Total Calculated Contractor Costs for Rate Year Four multiplied by twenty percent (20%). Member Agency's proportionate share of Total Calculated Contractor Costs to be used in the determination of Rate Year Two Maximum Rates shall be the same percentages shown in the Contractor's proposed costs in Exhibit N on Form 8C unless otherwise directed by the CCCSWA Board.

## **8. MEMBER AGENCY AND CCCSWA FEES (PASS-THROUGH FEES)**

After the Total Calculated Contractor Costs are allocated to each Member Agency, the Member Agency and CCCSWA Fees are separately calculated for each Member Agency as described below.

- A. **Franchise Fees.** Each Member Agency shall determine the Franchise Fee amount and calculation methodology to determine the Franchise Fee amount to be included in its Total Revenue Requirement for the coming Rate Year.
- B. **Vehicle Impact Fee.** Each Member Agency shall determine the Vehicle Impact Fee amount (if any) and calculation methodology to determine the Vehicle Impact Fee amount to be included in its Total Revenue Requirement for the coming Rate Year.
- C. **CCCSWA Administrative Fee.** The CCCSWA shall determine the total CCCSWA Administrative Fee for each Rate Year. The CCCSWA Administrative Fee shall be allocated to each respective Member Agency by applying the Member Agency allocation factor described in Section 7 above.
- D. **CCCSWA AB 939/SRRE Fee.** The CCCSWA shall determine the total CCCSWA AB 939/SRRE Fee. The CCCSWA AB 939/SRRE Fee shall be allocated to each respective Member Agency by applying the Member Agency allocation factor described in Section 7 above.
- E. **Total Fees.** Total Fees for the coming Rate Year shall be calculated separately for each Member Agency and shall equal the sum of the Member Agency's fees and Member Agency's allocated share of the CCCSWA fees as determined in accordance with Section 8.A through 8.D. Any adjustment in fees, as the result of the decision of CCCSWA or respective Member Agency, will be pass-through fees and reflected in the Total Fees.

## **9. OTHER ADJUSTMENTS**

From time to time during the Term of the Agreement, it may be necessary to make other adjustments to the calculation of the Total Revenue Requirement. For example, if the Contractor obtains grant funds or subsidies from a third-party governmental agency, the annual amount of funds Contractor received or is forecasted to receive shall be reflected as an adjustment. In such case, the adjustment would be a reduction to the Total Calculated Contractor Costs to reduce the Total Revenue Requirement and Maximum Rates since Contractor's has secured funds from other sources to cover a portion of the costs.

Member Agencies shall have the right to use some or all of its reserves to offset Rate increases. In such case, the Parties shall agree on the amount of reserves that will offset the Total Revenue Requirement for the coming Rate Year (thereby lowering the Rates). In such case, the Member Agency, CCCSWA, or other party holding the reserves on behalf of the Member Agency shall pay the offset amount directly to the Contractor during the coming Rate Year in monthly or quarterly payments as agreed upon by the Parties.

## **10. TOTAL REVENUE REQUIREMENT**

The Total Revenue Requirement for the coming Rate Year shall be calculated separately for each Member Agency and shall equal the sum of the Member Agency's allocated share of Total Calculated Contractor Costs, the Member Agency's Total Fees, and Other Adjustments (if applicable) for the coming Rate Year.

## **11. RATE ADJUSTMENT FACTOR**

The Rate Adjustment Factor for each Member Agency shall equal its Total Revenue Requirement for the coming Rate Year divided by its Total Revenue Requirement for the then-current Rate Year, which shall be rounded to the nearest thousandth. Each Member Agency shall have a distinct Rate Adjustment Factor to adjust their specific Maximum Rates.

## **12. ADJUSTMENT OF MAXIMUM RATES**

Maximum Rates for each Member Agency shall be calculated separately. Each then-current Maximum Rate shall be multiplied by the Member Agency's Rate Adjustment Factor to calculate the effective Maximum Rate for the coming Rate Year. The adjustment to each Maximum Rate shall be rounded to the nearest cent.

## **13. OTHER**

If an index described in Section 2 is discontinued, the successor index with which it is replaced will be used for subsequent calculations. If no successor index is identified by the Bureau of Labor Statistics, the index published by the Bureau which is most comparable will be used.

**Exhibit E**  
**Cost-Based Rate Adjustment Methodology**

This page intentionally left blank

## **EXHIBIT E**

### **COST-BASED RATE ADJUSTMENT METHODOLOGY**

---

#### **1. PURPOSE**

The CCCSWA shall use the cost-based adjustment method described in this Exhibit to determine Maximum Rates for Rate Years Three, Six, and/or Nine.

The cost-based adjustment involves review of the Contractor's actual cost of operations and operational statistics (staffing levels, routes, route hours, Subscriber service level data, etc.) to forecast the Total Calculated Contractor Costs for the coming Rate Year. The Total Calculated Contractor Costs (adjusted if necessary) are allocated to each Member Agency and then each Member Agency's fees and its share of CCCSWA Fees are calculated. Each Member Agency's Total Revenue Requirement (which is the sum of its allocated share of Total Calculated Contractor Costs and its Member Agency Fees and share of CCCSWA fees) shall be used to determine its Rate Adjustment Factor. The Rate Adjustment Factor shall be applied to the then-current Maximum Rates to determine the Maximum Rates for the coming Rate Year.

As part of this process, a five percent (5%) limitation is specified on the amount of the annual increase in Contractor's Operations Cost (which excludes Processing and Disposal Costs). If some or all of the cost increases result from a Special Rate Adjustment, the five percent (5%) limitation shall apply to the Contractor's Operations Cost increases net of cost increases attributable to the item(s) in Section 10.4.A that warranted the Special Rate Adjustment.

The intent of performing the cost-based adjustment is to examine the actual impact of changes in costs, the number of Subscribers, and the service level of Subscribers and reflect such impacts in the Maximum Rates.

#### **2. DEFINITIONS**

In addition to the terms defined in Article 1 of the Agreement, all defined terms presented in Section 2 of Exhibit D are applicable to this Exhibit E.

#### **3. OVERVIEW OF COST-BASED ADJUSTMENT PROCESS**

The table below presents the key steps involved in a cost-based adjustment process to determine the Total Revenue Requirement and Maximum Rates for the coming Rate Year. Sections 4 through 11 of this Exhibit describe the calculation process in detail.

Description	Relevant Section in this Exhibit	Adjustment Process
Per-Ton Rates	Sec. 4	Adjust per-Ton rates for Approved Facilities
Total Cost before Profit	Sec. 5.A	Project cost for coming Rate Year based on actual costs for the most-recently completed Rate Year

Description	Relevant Section in this Exhibit	Adjustment Process
Determine actual costs	Sec. 5.A.1	Determine actual costs for most-recently completed Rate Year
Calculate allowable costs	Sec. 5.A.2	Identify non-allowable costs and deduct from actual costs to determine actual allowable costs
Determine Total Cost before Profit	Sec. 5.A.3	Adjust allowable costs using cost indices as appropriate
Profit	Sec. 5.B	Calculate Profit on the Total Cost before Profit using an operating ratio
Pass-through costs	Sec. 5.C	<ul style="list-style-type: none"> <li>• For Solid Waste Transfer and Disposal costs, adjust Transfer and Disposal costs based on actual Tonnage and per-Ton Transfer and Disposal cost;</li> <li>• For Green Materials and Home food Scraps, adjust Transport Component costs based on actual Tonnage and per-Ton Transport rate;</li> <li>• For Commercial Food Waste, adjust Designated Anaerobic Digestion Facility Processing costs based on actual Tonnage and per-Ton Designated Anaerobic Digestion Facility Processing cost; and,</li> <li>• For interest and lease costs, no adjustments.</li> </ul>
Total Calculated Contractor Costs	Sec. 5.D	Sum Total Cost before Profit, Profit, and Pass-Through Costs
Adjustment (if needed) to Total Calculated Contractor Costs	Sec. 6	Test Contractor's Operating Costs against annual cost cap and adjust Total Calculated Contractor Costs if needed
Member Agency allocation of Total Calculated Contractor Costs	Sec. 7	Allocate Total Calculated Contractor Costs to each Member Agency
Member Agency and CCCSWA Fees	Sec. 8	Calculate each Member Agency's fees and its share of CCCSWA fees
Other Adjustments	Sec. 9	Calculate other adjustments if needed
Total Revenue Requirement by Member Agency	Sec. 10	Calculate each Member Agency's Total Revenue Requirement, which equals the sum of its allocated share of Total Calculated Contractor Costs and its fees
Rate Adjustment Factor for Each Member Agency	Sec. 11	Calculate each Member Agency's Rate Adjustment factor by dividing the Total Revenue Requirement for the coming Rate Year by its then-current Total Revenue Requirement
Maximum Rates for Each Member Agency	Sec. 12	Calculate Maximum Rates for each Member Agency by applying its Rate Adjustment Factor to each then-current Maximum Rate



#### **4. ADJUSTMENT OF PER-TON RATES**

The per-Ton rates for the Approved Organic Materials Processing Facility, Approved Commercial Food Waste Pre-Processing Facility, and Solid Waste Transfer and Disposal shall be adjusted annually in accordance with Section 4 of Exhibit D.

#### **5. TOTAL CALCULATED CONTRACTOR COSTS**

The Total Calculated Contractor Costs for the coming Rate Year shall be determined in the manner described in this Section.

##### **A. Total Cost before Profit**

1. **Actual Total Cost before Profit for the Most-Recently Completed Rate Year.** Contractor's audited financial statement and other financial records shall be reviewed to determine Contractor's Actual Total Cost before Profit for the most-recently completed Rate Year to perform all the services in the manner required by this Agreement for each of the following cost categories:
  - a. Labor-related costs
  - b. Vehicle-related costs (excluding fuel)
  - c. Fuel costs
  - d. Commercial Food Waste Pre-Processing Costs
  - e. Net Organic Materials Processing Costs (Green Materials and Home Food Scraps)
  - f. Other costs (as defined on Cost Form 6 of Exhibit N)
  - g. Direct depreciation costs (note that actual depreciation costs shall not be determined; direct depreciation costs shall be the amount specified in Section 5.A.3.h below)
  - h. Allocated labor, vehicle, fuel and other cost components of the general and administrative, vehicle maintenance, and Container maintenance costs
  - i. Allocated depreciation and start-up cost components of the general and administrative, vehicle maintenance, and Container maintenance costs (note that actual depreciation and start-up costs shall not be determined; depreciation and start-up costs shall be the amount specified in Section 5.A.3.j below)
2. **Allowable Total Cost before Profit for Most-Recently Completed Rate Year.** Contractor shall calculate Allowable Total Cost before Profit for most-recently completed Rate Year by deducting non-allowable costs from the Actual Total Cost before Profit for the most-recently completed Rate Year (determined in accordance with Section 5.A.1 of this Exhibit). The Allowable Total Cost before Profit shall be reported in the cost categories identified in Section 5.A.1 of this Exhibit. Non-allowable costs which shall be deducted from actual costs include the following:

- a. Labor and equipment costs for personnel and vehicles that are not specified in Exhibit N.
- b. Payments to directors and/or owners of Contractor unless paid a reasonable compensation for services actually rendered, as determined by the CCCSWA.
- c. Travel expenses and entertainment expenses (above \$5,000 annually in total), unless authorized in advance by the CCCSWA.
- d. Payments to repair damage to property of third parties or the CCCSWA for which Contractor is legally liable above and beyond the amount included in cost forms in Exhibit N as adjusted annually in accordance with Exhibit D.
- e. Fines or penalties of any nature.
- f. Liquidated Damages assessed under this Agreement.
- g. Federal or State income taxes.
- h. Charitable or political donations.
- i. Depreciation or interest expense for Collection vehicles, Containers, other equipment, offices and other facilities if such items are leased as specified in Exhibit N.
- j. Depreciation and interest expenses in excess of that specified on Forms 6 in Exhibit N including costs for replacement of vehicles and/or Containers because the useful life of such Containers was less than anticipated.
- k. Attorney's fees and other expenses incurred by Contractor in any court proceeding in which the CCCSWA and Contractor are adverse Parties, unless Contractor is the prevailing Party in such proceeding.
- l. Attorney's fees and other expenses incurred by Contractor arising from any act or omission in violation of this Agreement.
- m. Attorneys' fees and other expenses incurred by Contractor in any court proceeding in which Contractor's own negligence, violation of law or regulation, or wrong doing are in issue and occasion, in whole or in part, the attorneys' fees and expenses claimed; and attorneys' fees and expenses incurred by Contractor in a court proceeding in which the legal theory or statute providing a basis of liability against Contractor also provides for separate potential liability for the CCCSWA derived from the action of its citizens or Subscribers (such as in a CERCLA lawsuit).
- n. Payments to Approved Affiliates and Related-Party Entities for products or services, in excess of the cost to the Approved Affiliates and Related-Party Entities for those products or services.



- o. Goodwill.
  - p. Unreasonable profit sharing distributions.
  - q. General and administrative costs greater than the general and administrative costs proposed for Rate Year One (as presented on Form 6D in Exhibit N) adjusted using the CPI-U in the manner described in Section 5.A.7 of Exhibit D.
  - r. Bad debt write-offs in excess of 0.5% of annual Gross Receipts.
3. **Total Cost before Profit for the Coming Rate Year.** Total Cost before Profit for the coming Rate Year shall be calculated based on Allowable Total Cost before Profit for the most-recently completed Rate Year (determined in accordance with Section 5.A.2 of this Exhibit) in the following manner:
- a. Labor-related costs for the coming Rate Year include several costs that shall be adjusted as follows:
    - 1. Labor-related route driver costs subject to a Collective Bargaining Agreement (CBA). For the purposes of this Agreement, labor-related route driver costs subject to a CBA shall include three cost categories: (1) wage costs including costs for regular, overtime, holiday, vacation, and sick wages; (2) health and welfare costs; and (3) pension/retirement benefit costs. These costs are shown under separate line items on Forms 6A, 6B, and 6C in Contractor's total proposed costs in Exhibit N for Rate Year One. To determine the costs for the coming Rate Year, each allowable labor cost for the then-current Rate Year shall be adjusted in accordance with the procedures described in the then-current CBA.
    - 2. Workers compensation. Workers compensation costs for the coming Rate Year shall be calculated by (i) multiplying the allowable workers compensation costs for the most-recently completed Rate Year by 1 plus the Annual Percentage Change in the CPI-U, and (ii) multiplying the result of step one by the same percentage change used in step one.
    - 3. Payroll taxes. Payroll taxes for the coming Rate Year shall be calculated as the payroll tax rate (percentage) multiplied by the labor-related route driver costs for the coming Rate Year (determined in accordance with Section 5.A.3.a.1 above).
    - 4. Other labor-related costs. Other labor-related costs for the coming Rate Year shall be calculated by (i) multiplying the allowable other labor-related costs for the most-recently completed Rate Year by 1 plus the Annual Percentage Change in the CPI-U, and (ii) multiplying the result of step one by the same percentage change used in step one.
    - 5. Total. The total labor-related cost component for the coming Rate Year shall be the sum of the labor-related route driver costs, workers compensation, payroll taxes, and other labor-related costs determined pursuant to Sections 5.A.3.a.1

through 5.A.3.a.4 above.

- b. Vehicle-related costs (excluding fuel costs) for the coming Rate Year shall be calculated by (i) multiplying the allowable vehicle-related costs for the most-recently completed Rate Year by 1 plus the Annual Percentage Change in the Motor Vehicle Maintenance and Repair Index, and (ii) multiplying the result of step one by the same percentage change used in step one.
- c. Fuel costs for the coming Rate Year shall be calculated by (i) multiplying the allowable fuel costs for the most-recently completed Rate Year by 1 plus the Annual Percentage Change in the CNG Fuel Price Index, and (ii) multiplying the result of step one by the same percentage change used in step one.
- d. **Commercial Food Waste Pre-Processing Costs.** The adjusted per-Ton rate for the Approved Commercial Food Waste Pre-Processing Facility for the coming Rate Year (per Section 4 of Exhibit) shall be multiplied by the total Tons of Commercial Food Waste Collected for the most-recently completed 12-month period ending June 30.
- e. **Net Organic Materials Processing Costs (for Green Materials and Home Food Scraps).** The sum of the adjusted per-Ton rate for the Contractor component and government fee component for the Approved Organic Materials Processing Facility for the coming Rate Year (per Section 4 of this Exhibit) shall be multiplied by the total Tons of Green Materials and Home Food Scraps Collected for the most-recently completed 12-month period ending June 30.
- f. Other costs for the coming Rate Year shall be calculated by (i) multiplying the allowable other costs for most-recently completed Rate Year by 1 plus the Annual Percentage Change in CPI-U, and (ii) multiplying the result of step one by 1 plus the Annual Percentage Change in CPI-U.
- g. Direct depreciation expense shall be four million thirty-nine thousand three hundred twenty nine dollars (\$4,039,329.00) for Rate Years Three, Six, and Nine, which is the amount specified in Exhibit N for vehicles, Containers, and facilities, with the exception that an adjustment shall be made if the Contractor received grant monies to offset the capital costs of compressed natural gas (CNG) Collection vehicles prior to Commencement or in Rate Year One. In such case direct depreciation expense shall be equal to the direct depreciation expense calculated for Rate Year Two, which reflects a reduction equal to one ninth of the grant monies received.
- h. Allocated labor, vehicle, fuel, and other costs components of the general and administrative, vehicle maintenance, and Container maintenance costs for the coming Rate Year shall be determined by (i) multiplying the allowable allocated costs for most-recently completed Rate Year by 1 plus the Annual Percentage Change in CPI-U, and (ii) multiplying the result of step one by 1 plus the Annual Percentage Change in CPI-U.
- i. Allocated depreciation and start-up cost components of the general and administrative, vehicle maintenance, and Container maintenance costs shall be two hundred fifty two thousand four hundred forty six dollars (\$252,446.00) for Rate Years

Three, Six, and Nine, which is the amount specified in Exhibit N for vehicles, Containers, and facilities.

- j. Total Cost before Profit for coming Rate Year shall equal the sum of the costs calculated in Sections 5.A.3.a through 5.A.3.i above.

- B. **Profit.** Contractor shall be entitled to Profit on Total Cost before Profit. Profit for the coming Rate Year will be calculated by dividing the Total Cost before Profit for the coming Rate Year (the value calculated in Section 5.A.3.j above) by an operating ratio of 0.87 and subtracting from the result the Total Cost before Profit for the coming year.

$$\text{Profit} = \frac{\text{Total Cost before Profit for Coming Rate Year}}{\text{Operating Ratio}} - \text{Total Cost before Profit for Coming Rate Year}$$

- C. **Pass-Through Costs.** Pass-Through Costs for the coming Rate Year shall be determined using the method described for the index-based adjustment years, pursuant to Section 5.C of Exhibit D.
- D. **Total Calculated Contractor Costs.** The Total Calculated Costs shall be the sum of the Total Costs before Profit, Profit, and Total Pass-Through Costs for the coming Rate Year.

## 6. ADJUSTMENT OF TOTAL CALCULATED CONTRACTOR COSTS

Any increase in the Contractor's Operating Costs shall not exceed five percent (5%) during cost-based adjustments. To ensure conformance with this requirement the calculation procedure described for the index-based adjustment years, pursuant to Section 6 of Exhibit D, shall be followed with the exception that five percent (5%) shall be used in the calculations rather than four percent (4%).

## 7. MEMBER AGENCY ALLOCATION

Unless otherwise directed by the CCCSWA Board, each cost item included in the Total Calculated Contractor Costs shall be allocated to each Member Agency based on each Member Agency's proportionate share of three actual operating statistics: annual route hours, annual Tonnage, and the number of accounts. Annual route hours and Tonnage data for all material types shall be based on data for the most-recently completed 12-month period ending June 30. The number of accounts shall reflect the number of Subscribers as of June 30 of the then-current Rate Year. The table below lists the allocation factor to be used to allocate each of the cost categories. The allocations shall be performed by line of business and shall be performed in a manner consistent with the allocation methodology used in calculating each Member Agency's Total Calculated Contractor Costs for Rate Year One, shown on Forms 8A and 8B in Exhibit N unless otherwise directed by the CCCSWA Board.

Cost Category	Allocation Factor
<b>Total Cost before Profit</b>	
Labor-Related Route Driver Costs	Annual route hours
Vehicle-Related Costs	Annual route hours
Fuel Costs	Annual route hours
Commercial Food Waste Pre-Processing Costs	Annual Tons of Commercial Food Waste Collected
Net Organic Materials Processing Costs	Annual Tons of Green Materials and Home Food Scraps Collected
Other Costs	Annual route hours
Direct Depreciation	Annual route hours
<b>Total Allocated Costs - Labor, Vehicle, Fuel, Other</b>	
From General and Administrative (6D)	Accounts
From Vehicle Maintenance (6D)	Annual route hours
From Container Maintenance (6D)	Annual route hours
<b>Total Allocated Costs - Depreciation &amp; Start-Up</b>	
From General and Administrative (6D)	Accounts
From Vehicle Maintenance (6D)	Annual route hours
From Container Maintenance (6D)	Annual route hours
<b>Total Cost before Profit</b>	<b>Sum of above line items</b>
<b>Profit</b>	Calculated using the proposed operating ratio
<b>Pass-Through Costs</b>	
Solid Waste Transfer and Disposal Cost	Annual Tons of Solid Waste Collected
Green Materials and Home Food Scraps Transport Costs	Annual Tons of Green Materials and Home Food Scraps Collected
Anaerobic Digestion Facility Costs	Annual Tons of Commercial Food Waste Collected
Interest Expense	Annual route hours
Direct Lease Costs	Annual route hours
Total Allocated Costs - Lease	Annual route hours
<b>Total Pass-Through Costs</b>	<b>Sum of above line items</b>
<b>Total Calculated Contractor Costs</b>	<b>Sum of Total Cost before Profit, Profit, and Pass-Through Costs</b>

## 8. MEMBER AGENCY AND CCCSWA FEES (PASS-THROUGH FEES)

After the Total Calculated Contractor Costs are allocated to each Member Agency, the Member Agency and CCCSWA Fees are separately calculated for each Member Agency as described for the index-based adjustment years, pursuant to Section 8 of Exhibit D.

## **9. OTHER ADJUSTMENTS**

From time to time during the Term of the Agreement, it may be necessary to make other adjustments to the calculation of the Total Revenue Requirement. For example, if the Contractor obtains grant funds or subsidies from a third-party governmental agency, the annual amount of funds Contractor received or is forecasted to receive shall be reflected as an adjustment. In such case, the adjustment would be a reduction to the Total Calculated Contractor Costs to reduce the Total Revenue Requirement and Maximum Rates since Contractor's has secured funds from other sources to cover a portion of the costs.

Member Agencies shall have the right to use some or all of its reserves to offset Rate increases. In such case, the Parties shall agree on the amount of reserves that will offset the Total Revenue Requirement for the coming Rate Year (thereby lowering the Rates). In such case, the Member Agency, CCCSWA, or other party holding the reserves on behalf of the Member Agency shall pay the offset amount directly to the Contractor during the coming Rate Year in monthly or quarterly payments as agreed upon by the Parties.

## **10. TOTALREVENUE REQUIREMENT**

The Total Revenue Requirement for the coming Rate Year shall be calculated separately for each Member Agency and shall equal the sum of the Member Agency's allocated share of Total Calculated Contractor Costs, the Member Agency's Total Fees, and Other Adjustments (if applicable) for the coming Rate Year.

## **11. RATE ADJUSTMENT FACTOR**

The Rate Adjustment Factor for each Member Agency shall equal its Total Revenue Requirement for the coming Rate Year divided by its Total Revenue Requirement for the then-current Rate Year, which shall be rounded to the nearest thousandth. Each Member Agency shall have a distinct Rate Adjustment Factor to adjust their specific Maximum Rates.

## **12. ADJUSTMENT OF MAXIMUM RATES**

Maximum Rates for each Member Agency shall be calculated separately. Each then-current Maximum Rate shall be multiplied by the Member Agency's Rate Adjustment Factor to calculate the effective Maximum Rate for the coming Rate Year. The adjustment to each Maximum Rate shall be rounded to the nearest cent.

## **13. OTHER**

If an index described in Section 2 of Exhibit D is discontinued, the successor index with which it is replaced will be used for subsequent calculations. If no successor index is identified by the Bureau of Labor Statistics, the index published by the Bureau which is most comparable will be used.

This page intentionally left blank

**Exhibit F**  
**Corporate Guaranty**

This page intentionally left blank



## EXHIBIT F

### CORPORATE GUARANTY

---

THIS GUARANTY (the "Guaranty") is given as of the [ 9<sup>th</sup> ] day of [ May ], 2014, by Republic Services, Inc., ("Guarantor"), to the CENTRAL CONTRA COSTA SOLID WASTE MANAGEMENT AUTHORITY, a Joint Powers Authority ("CCCSWA").

THIS GUARANTY is made with reference to the following facts and circumstances:

A. Allied Waste Systems, Inc. ("Contractor") is a corporation organized under the laws of the State of Delaware, all of the issued and outstanding stock of which is owned by wholly-owned subsidiaries of Guarantor.

B. Guarantor is a corporation organized under the laws of the State of Delaware.

C. Contractor and CCCSWA have negotiated an Agreement for Franchised Materials Collection, Transport, Processing, Diversion, and Disposal Services (such agreement, as it may be amended, modified or waived from time to time, the "Agreement"), under which Contractor is to provide specified services to CCCSWA. A copy of this Agreement is attached hereto and incorporated herein by this reference.

D. It is a requirement of the Agreement, and a condition to CCCSWA's entering into the Agreement, that Guarantor guaranty Contractor's performance of the Agreement.

E. Guarantor is providing this Guaranty to induce CCCSWA to enter into the Agreement.

NOW, THEREFORE, in consideration of the foregoing, Guarantor agrees as follows:

1. **Guaranty of the Agreement.** Guarantor hereby irrevocably and unconditionally guarantees to CCCSWA the complete and timely performance, satisfaction and observation by Contractor of each and every term and condition of the Agreement which Contractor is required to perform, satisfy or observe. In the event that Contractor fails to perform, satisfy or observe any of the terms or conditions of the Agreement, Guarantor will promptly and fully perform, satisfy or observe them in the place of the Contractor. Guarantor hereby guarantees prompt payment to CCCSWA of each and every sum due from Contractor to CCCSWA under the Agreement, as and when due from time to time, and the prompt performance of every other task and duty required to be performed by the Contractor under the Agreement.

2. **Guarantor's Obligations Are Absolute.** The obligations of the Guarantor hereunder are direct, immediate, absolute, continuing, unconditional and unlimited and, with respect to any payment obligation of Contractor under the Agreement, shall constitute a guarantee of payment and not of collection, and are not conditioned upon the genuineness, validity, regularity or enforceability of the Agreement.

3. **Waivers and Subordination.** The Guarantor shall have no right to terminate this Guaranty or to be released, relieved, exonerated or discharged from its obligations under Section 1 hereof for any reason whatsoever, including, without limitation:



(1) the insolvency, bankruptcy, reorganization or cessation of existence of the Contractor; (2) any amendment, modification or waiver of any provision of the Agreement or the extension of its Term; (3) the actual or purported rejection of the Agreement by a trustee in bankruptcy, or any limitation on any claim in bankruptcy resulting from the actual or purported termination of the Agreement; (4) any waiver, extension, release or modification with respect to any of the obligations of the Agreement guaranteed hereunder or the impairment or suspension of any of CCCSWA's rights or remedies against Contractor; or (5) any merger or consolidation of the Contractor with any other organization, or any sale, lease or transfer of any or all the assets of the Contractor.

The Guarantor hereby waives any and all rights, benefits and defenses under California Civil Code Sections 2809, 2815, 2819, 2845, 2849 and 2850, and all other rights permitted to be waived by Section 2856(a) including, without limitation, the right to require CCCSWA to (a) proceed against Contractor, (b) proceed against or exhaust any security or collateral CCCSWA may hold now or hereafter hold, or (c) pursue any other right or remedy for Guarantor's benefit, and agree that CCCSWA may proceed against Guarantor for the obligations guaranteed herein without taking any action against Contractor or any other guarantor or pledge or and without proceeding against or exhausting any security or collateral CCCSWA may hold now or hereafter hold. CCCSWA may unqualifiedly exercise in its sole discretion any or all rights and remedies available to it against Contractor or any other guarantor or pledgor without impairing CCCSWA's rights and remedies in enforcing this Guarantee.

The Guarantor hereby waives and agrees to waive at any future time at the request of CCCSWA, to the extent now or then permitted by applicable law, any and all rights which the Guarantor may have or which at any time hereafter may be conferred upon it, by statute, regulation or otherwise, to avoid any of its obligations under, or to terminate, cancel, quit or surrender this Guaranty. Without limiting the generality of the foregoing, it is agreed that the occurrence of any one or more of the following shall not affect the liability of the Guarantor hereunder: (a) at any time or from time to time, without notice to the Guarantor, the time for Contractor's performance of or compliance with any of its obligations under the Agreement is extended, or such performance or compliance is waived; (b) the Agreement is modified or amended in any respect; (c) any other indemnification with respect to Contractor's obligations under the Agreement or any security therefore is released or exchanged in whole or in part or otherwise dealt with; (d) any assignment of the Agreement is effected which does not require CCCSWA's approval; or (e) any termination or suspension of the Agreement arising by reason of a default by Contractor.

The Guarantor hereby expressly waives diligence, presentment, demand for payment or performance, protest and all notices whatsoever, including, but not limited to, notices of non-payment or non-performance, notices of protest, notices of any breach or default, and notices of acceptance of this Guaranty. If all or any portion of the obligations guaranteed hereunder are paid or performed, Guarantor's obligations hereunder shall continue and remain in full force and effect in the event that all or any part of such payment or performance is avoided or recovered directly or indirectly from CCCSWA as a preference, fraudulent transfer or otherwise, irrespective of (a) any notice of revocation given by Guarantor or Contractor prior to such avoidance or recovery, or (b) payment in full of any obligations then outstanding.



The Guarantor expressly subordinates and waives its rights to subrogation, reimbursement, contribution or indemnity with respect to performance by Guarantor of the obligations of Contractor guaranteed hereby, until such time as CCCSWA receives payment or performance in full of all such obligations.

4. **Contractor's Defenses.** Notwithstanding any other provision in this Guaranty, Guarantor shall have available to it any and all defenses that Contractor may have that arise from terms and provisions of the Agreement, as it may be amended from time to time, in any action to enforce this Guaranty.

5. **Term.** This Guaranty is not limited to any period of time, but shall continue in full force and effect until all of the terms and conditions of the Agreement have been fully performed by Contractor, and Guarantor shall remain fully responsible under this Guaranty without regard to the acceptance by CCCSWA of any performance bond or other collateral to assure the performance of Contractor's obligations under the Agreement. Guarantor shall not be released of its obligations hereunder so long as there is any claim by CCCSWA against Contractor arising out of the Agreement based on Contractor's failure to perform which has not been settled or discharged.

6. **No Waivers by CCCSWA.** No delay on the part of CCCSWA in exercising any rights under this Guaranty or failure to exercise such rights shall operate as a waiver of such rights. No notice to or demand on Guarantor shall be a waiver of any obligation of Guarantor or right of CCCSWA to take other or further action without notice or demand. No modification or waiver by CCCSWA of any of the provisions of this Guaranty shall be effective unless it is in writing and signed by CCCSWA and by Guarantor, nor shall any waiver by CCCSWA be effective except in the specific instance or matter for which it is given.

7. **Attorney's Fees.** In addition to the amounts guaranteed under this Guaranty, Guarantor agrees to pay actual attorney's fees and all other costs and expenses incurred by CCCSWA in enforcing this Guaranty, or in any action or proceeding arising out of or relating to this Guaranty, including any action instituted to determine the respective rights and obligations of the parties hereunder.

8. **Governing Law; Jurisdiction.** This Guaranty is and shall be deemed to be a contract entered into in and pursuant to the laws of the State of California and shall be governed and construed in accordance with the laws of California without regard to its conflicts of laws rules for all purposes, including, but not limited to, matters of construction, validity and performance. Guarantor agrees that any action brought by CCCSWA to enforce this Guaranty may be brought in any court of the State of California and Guarantor consents to personal jurisdiction over it by such courts. Guarantor appoints the following person as its agent for service of process in California:

CT Corporation System  
818 West Seventh Street  
2<sup>nd</sup> Floor  
Los Angeles, California 90017  
(213) 727-8252



**9. Severability.** If any portion of this Guaranty is held to be invalid or unenforceable, such invalidity shall have no effect upon the remaining portions of this Guaranty, which shall be severable and continue in full force and effect.

**10. Binding on Successors.** This Guaranty shall inure to the benefit of CCCSWA and its successors and shall be binding upon Guarantor and its successors, including a successor entity formed by a merger or consolidation, a transferee of substantially all of its assets, and its shareholders in the event of its dissolution or insolvency.

**11. Authority.** Guarantor represents and warrants that it has the corporate power to give this guaranty, that its execution of this Guaranty has been authorized by all necessary action under its Articles of Incorporation and by-laws, and that the person signing this Guaranty on its behalf has authority to do so.

**12. Notices.** Notice shall be given in writing, deposited in the U.S. mail, registered or certified, first class postage prepaid, addressed as follows:

To CCCSWA:                      Executive Director  
   Central Contra Costa Solid Waste Authority  
   1850 Mt. Diablo Boulevard, Suite 320  
   Walnut Creek, CA 94596  
   (925) 906-1801

To Guarantor:                      General Counsel's Office  
   Attn. Tim Benter, Deputy General Counsel  
   8500 North Allied Way  
   Phoenix, Arizona 85054  
   (480) 627-7153

The parties may change the address to which notice is to be sent by giving the other party notice of the change as provided in this Section.

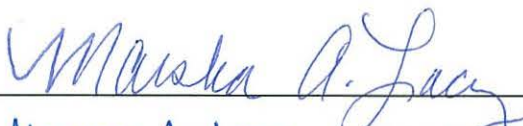
[Signatures on next page.]






IN WITNESS WHEREOF, Guarantor has executed this Guaranty on the day and year first above written.

REPUBLIC SERVICES, INC.

By:   
Marsha A. Lacy (Print Name)  
VP - Treasurer (Print title)

By:   
Eileen B. Schuler (Print name)  
Assistant  
Corporate Secretary



**Exhibit G**  
**Cart Specifications**

This page intentionally left blank

## **EXHIBIT G**

### **CART SPECIFICATIONS**

---

The Cart specifications provided in this Exhibit shall pertain to all Carts provided by the Contractor to Subscribers on the Commencement Date of this Agreement and during the Term of the Agreement.

#### **1. CART DESIGN REQUIREMENTS**

##### **A. General**

The Carts shall be manufactured by injection or rotational molding and meet the Cart design and performance requirements as specified below. Contractor shall purchase Carts that contain a minimum of thirty percent (30%) post-consumer recycled plastic content. Contractor must submit Cart orders (including material and design specifications, colors and identification marks) to CCCSWA for CCCSWA's written approval prior to submitting the order to the manufacturer. All new Carts must be fitted with a radio frequency identification (RFID) chip to be used by Contractor (at its option) for tracking, routing and inventory purposes.

##### **B. Materials Identification and Decals**

Carts or their lids must be in bright, readily identifiable colors to facilitate Subscriber's ready recognition of Solid Waste, Recyclable Materials, and Organic Materials, subject to CCCSWA's written approval as described in this Exhibit. Subject to CCCSWA approval, Contractor shall display Contractor's name and telephone number using labels, decals, or other acceptable method. Contractor shall provide and attach decals or emboss the Cart number and information describing correct materials and methods for Collection; forbidding Disposal therein of Hazardous Waste and describing proper Disposal thereof; and forbidding scavenging (through words and international symbols) and describing the penalties therefore under California law or CCCSWA Resolution.

All new Carts purchased by Contractor for use in the Service Area shall include a high quality educational information label using in-mold technology, such that all labeling shall be integral to the lid, though the use of injection molding, and shall not be affixed to any part of the Cart or lid through the use of adhesives. The in-mold lid label shall include the information about the Collection program, acceptable materials, prohibited materials, and the CCCSWA's name and logo, and shall be subject to approval by the CCCSWA.

##### **C. Cart Handles**

The Cart handles and handle mounts may be an integrally molded part of the Cart body or molded as part of the lid. The Cart handles shall provide comfortable gripping area for pulling or pushing the Cart or lifting the lid. Pinch points are unacceptable.

#### **D. Cart Lid**

Each Cart shall be provided with a lid that continuously overlaps and comes in contact with the Cart body or otherwise causes an interface with the Cart body that simultaneously:

- Prevents the intrusion of rainwater, rodents, birds, and flies;
- Prevents the emission of odors;
- Enables the free and complete flow of material from the Cart during the dump cycle without interference with the material already deposited in the truck body or the truck body itself and its lifting mechanism;
- Permits users of the Cart to conveniently and easily open and shut the lid throughout the serviceable life of the Cart;
- The lid handle shall be an integrally molded part of the lid;
- The lid (and body) must be of such design and weight that would prevent an empty Cart from tilting backward when flipping the lid open; and,
- The lid shall be hinged to the Cart body in such a manner so as to enable the lid to be fully opened, free of tension, to a position whereby it may rest against the backside of the Cart body.

#### **E. Cart Colors**

The Solid Waste, Recyclable Materials, and Organic Materials Carts shall be differentiated by color. The colors shall be colorfast and resistant to fading as a result of weathering or ultraviolet degradation. Color of lids and Cart bodies must be uniform for each Cart type (i.e., Solid Waste, Recyclable Materials, and Organic Materials). Solid Waste Cart bodies and lids shall be black. Recyclable Materials Cart bodies and/or lids shall be blue. Organic Materials Cart bodies or lids shall be green. Contractor may propose other colors for Cart lids or Cart bodies, which are subject to written approval by the CCCSWA. For all colors including those prescribed in this paragraph, the Contractor shall obtain written approval from the CCCSWA for the Cart colors before Contractor's purchase of the Carts.

#### **F. Identification Markings**

All markings on the Carts shall be approved by the CCCSWA in advance of ordering Carts. An arrow (at least 3 inches by 5 inches) hot stamped in white color shall be placed on the lid, indicating the direction of Cart placement. Contractor may suggest alternative identification markings for the CCCSWA's consideration and approval by the Executive Director prior to ordering the Carts.}

In character size of no less than 3/16 inches, the phrase:

PLACE CART WITH ARROW FACING  
STREET FOR COLLECTION  
COLOQUE EL RECIPIENTE CON LAS FLECHAS  
HACIA LA CALLE

Additionally, the SOLID WASTE, RECYCABLES or ORGANIC MATERIALS shall be hot stamped in white on the front or sides of the Cart in characters no less than one inch.

## **2. CART PERFORMANCE REQUIREMENTS**

### **A. General**

All Carts shall be designed and manufactured to meet the minimum performance requirements described below.

### **B. Cart Load Capacity**

Depending on the capacity, the Carts shall have a minimum load capacity as noted on the following table without Cart distortion, damage, or reduction in maneuverability or any other functions as required herein.

Cart Size (Gallons)	Minimum Load Capacity (Pounds)
96	200
64	130
32/35	70
20	40

### **C. Cart Durability**

Carts shall remain durable, and at a minimum, shall meet the following durability requirements to satisfy its intended use and performance, for the Term of this Agreement:

- Maintain its original shape and appearance;
- Be resistant to kicks and blows;
- Require no routine maintenance and essentially be maintenance free;
- Not warp, crack, rust, discolor, or otherwise deteriorate over time in a manner that shall interfere with its intended use;
- Resist degradation from ultraviolet radiation;
- Be incapable of penetration by biting or clawing of household pets (i.e., dogs and cats);
- The bottoms of Cart bodies must remain impervious to any damage, that would interfere with the Cart's intended use after repeated contact with gravel, concrete, asphalt, or any other rough and abrasive surface;
- All wheel and axle assemblies are to provide continuous maneuverability and mobility as originally designed and intended; and,
- Resist degradation by other airborne gases or particulate matter currently present in the ambient air of the Service Area.

#### **D. Chemical Resistant**

Carts shall resist damage from common household or Residential products and chemicals. Carts, also, shall resist damage from human and animal urine and feces.

#### **E. Stability and Maneuverability**

The Carts shall be stable and self-balancing in the upright position, when either empty or loaded to its maximum design capacity with an evenly distributed load, and with the lid in either a closed or an open position. The Carts shall be capable of maintaining its upright position in sustained or gusting winds of up to 25 miles per hour as applied from any direction. The Carts shall be capable of being easily moved and maneuvered, with an evenly distributed load equal in weight to its maximum design capacity on a level, sloped or stepped surface.

#### **F. Lid Performance**

Cart lid assemblies shall meet the following minimum requirements:

- Prevent damage to the Cart body, the lid itself or any component parts through repeated opening and closing of the lid by residents or in the dumping process as intended;
- Remain closed in winds up to 25 miles per hour from any direction. All lid hinges must remain fully functional and continually hold the lid in the original designed and intended positions when either opened or closed or any position between the two extremes; and,
- Lid shall be designed and constructed such that it prevents physical injury to the user while opening and closing the Cart.

#### **G. Repairability**

Minor cracks, holes, and other damages to hinges, wheels, axle, hardware, and other component parts shall be readily repairable by the contractor personnel. All repairs must restore the Cart to its full functionality to meet the design and performance requirements as set for herein.



**Exhibit H**  
**Member Agency Services**

This page intentionally left blank

## EXHIBIT H

### MEMBER AGENCY SERVICES

#### Danville

Changes from the prior Agency Collection List are noted in yellow.

CCCSWA Facility Collection List				
Name	Address	Proposed Garbage Service	Type	Proposed Recycling Service
Town Offices	510 La Gonda Way	2 YD 3x WK	Container	3 YD 1x WK + 96 Gallon Toter
Veterans Building	400 Hartz Avenue	2 YD 1x WK	Container	2 YD 1x WK + On Call Max 10x YR
Hartz Commercial	120 Hartz Avenue	4 YD 1x WK	Container	3 YD 1x WK
Diablo Vista Park	1000 Tassajara Ranch Road	6 YD 1x WK	Container	2 YD 1x WK
Danville Library	400 Front Street	4 YD 3x WK	Container	3 YD 2x WK
Danville Osage Station	816 Brookside Drive	4 YD 2x WK	Container	2 YD 1x WK
Danville Village Theater	233 Front Street	4 YD 2x WK	Container	2 YD 1x WK + 2-96 Gallon Toters
Hap Magee Ranch Park	1025 La Gonda Way	4 YD 2x WK	Container	2 YD 1x WK
Service Center	1000 Sherburne Hills Road	20 YD 3x WK	Container	8 YD 1x WK
Service Center - Green Waste	1000 Sherburne Hills Road	N/A	Container	20 YD 2x WK + On Call Max 15x YR
Service Center - Garbage Only	1000 Sherburne Hills Road	20 YD 3x WK + On Call Max 15x	Container	N/A
Oak Hill	3005 Stone Valley Road	4 YD 2x WK	Container	2 YD 1x WK
Sycamore Park	2101 Holbrook Dr	4 YD 2x WK	Container	NA

Downtown Garbage and Recycling Receptacles				
Name	Address	Proposed Garbage Service	Type	Proposed Recycling Service
Intersection - bus stop	Intersection of El Cerro Blvd. & Danville Blvd. (NB)	34 Gal 3x WK	sidewalk	N/A
Intersection	Intersection of El Cerro Blvd. & Danville Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley High School - tennis court seating area	501 Danville Blvd. (NB)	34 Gal 3x WK	school grounds	N/A
San Ramon Valley High School - tennis court seating area	501 Danville Blvd. (SB)	N/A	school grounds	34 Gal 3x WK
San Ramon Valley High School - parking lot exit	501 Danville Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley High School - parking lot exit	501 Danville Blvd. (SB)	N/A	sidewalk	34 Gal 3x WK
San Ramon Valley High School - cross walk	501 Danville Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A
Intersection	Intersection of Danville Blvd. & La Gonda Way (NB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley High School - bus stop	501 Danville Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley High School - bus stop	501 Danville Blvd. (SB)	N/A	sidewalk	34 Gal 3x WK
Intersection	Intersection of Danville Blvd. & Del Amigo Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
West El Pintado Pocket Park (near creek bridge)	208 W. El Pintado Road	34 Gal 3x WK	sidewalk	N/A
The Dog	110 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
The Dog	110 Hartz Ave. (NB)	N/A	sidewalk	34 Gal 3x WK
Iron Horse Deli	115 Hartz Ave. (SB)	34 Gal 3x WK		N/A
Chevron Extra Mile	145 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A

## Danville, continued

Downtown Garbage and Recycling Receptacles				
Chevron Extra Mile	145 Hartz Ave. (SB)	N/A	sidewalk	34 Gal 3x WK
Uncle Wang's Chinese	150 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Auto Care of Danville	195 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Auto Care of Danville	195 Hartz Ave. (SB)	N/A	sidewalk	34 Gal 3x WK
Stylistics Citro Salon / Linda Mesa Ave. intersection	200 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Yogurt Shack / Diablo Rd. intersection	290 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Sweet Street / Diablo Rd. intersection	301 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Jerol Beauty Supply / Diablo Rd. intersection	103 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Jerol Beauty Supply / Diablo Rd. intersection	103 Hartz Ave. (SB)	N/A	sidewalk	34 Gal 3x WK
Patelco Credit Union	310 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Patelco Credit Union	310 Hartz Ave. (NB)	N/A	sidewalk	34 Gal 3x WK
Collins & Ramos	146 Diablo Rd. (WB)	34 Gal 3x WK	sidewalk	N/A
BevMo	155 Diablo Rd. (EB)	34 Gal 3x WK	sidewalk	N/A
The Crown	331 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Elliot's	369 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Twenty One Tango	391 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Twenty One Tango	391 Hartz Ave. (SB)	N/A	sidewalk	34 Gal 3x WK
Molly Pup-Purr-Ee	425 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Starbucks	398 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Starbucks	398 Hartz Ave. (NB)	N/A	sidewalk	34 Gal 3x WK
Veterans Memorial Building	400 Hartz Ave.	34 Gal 3x WK	sidewalk	N/A
Veterans Memorial Building	400 Hartz Ave.	34 Gal 3x WK	sidewalk	N/A
Danville Hotel - Under Construction (at West Prospect Ave. Side)	Address Not Yet Established	34 Gal 3x WK	sidewalk	N/A
Danville Hotel - Under Construction (at Railroad Avenue Side)	Address Not Yet Established	34 Gal 3x WK	sidewalk	N/A
Danville Hotel - Under Construction (at Hartz Avenue Side)	Address Not Yet Established	34 Gal 3x WK	sidewalk	N/A
Danville Hotel - Under Construction (at Hartz Avenue Side)	Address Not Yet Established	N/A	sidewalk	34 Gal 3x WK
Danville Cigar	445 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
California Pedaler	495 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Vine at Bridges	480 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Amber Bistro	500 Hartz Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Amber Bistro	500 Hartz Ave. (NB)	N/A	sidewalk	34 Gal 3x WK
Pacific Bay Interiors	585 Hartz Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Country Waffles	428 Railroad Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley Blvd./ Iron Horse Trail intersection	Iron Horse Trail Intersection (NB)	34 Gal 3x WK	sidewalk	N/A
San Ramon Valley Blvd./ Iron Horse Trail intersection	Iron Horse Trail Intersection (NB)	N/A	sidewalk	34 Gal 3x WK
Koko Fit Club	499 San Ramon Valley Rd. (SB)	34 Gal 3x WK	sidewalk	N/A
Yokohama - bus stop	558 San Ramon Valley Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
Oak Tree Animal Hospital / Town & Country Dr. intersection	579 San Ramon Valley Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A



## Danville, continued

Downtown Garbage and Recycling Receptacles				
Wells Fargo - bus stop	585 San Ramon Valley Blvd. (SB)	34 Gal 3x WK	sidewalk	N/A
Bank of America - bus stop	620 San Ramon Valley Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
Better Homes	630 San Ramon Valley Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
Citibank	480 San Ramon Valley Rd. (SB)	34 Gal 3x WK	sidewalk	N/A
Mercantile Livery - bus stop	440 Sycamore Valley Rd. West (SB)	34 Gal 3x WK	sidewalk	N/A
Lucky's	660 San Ramon Valley Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
Valero	736 Sycamore Valley Rd. (NB)	34 Gal 3x WK	sidewalk	N/A
Park'n Ride - bus stop	Sycamore Valley Rd. East	34 Gal 3x WK	sidewalk	N/A
Park'n Ride - bike racks	Sycamore Valley Rd. East	34 Gal 3x WK	sidewalk	N/A
Park'n Ride - ADA parking	Sycamore Valley Rd. East	34 Gal 3x WK	sidewalk	N/A
Village Theater - west exit	233 Front St.	34 Gal 3x WK	facility	N/A
Village Theater - east exit	233 Front St.	34 Gal 3x WK	facility	N/A
Village Theater - east exit	233 Front St.	34 Gal 3x WK	facility	N/A
Village Theater - main entrance	233 Front St.	34 Gal 3x WK	facility	N/A
Town Meeting Hall	201 Front St.	34 Gal 3x WK	facility	N/A
Town Meeting Hall	201 Front St.	N/A	facility	34 Gal 3x WK
Front St. Parking Lot	Front St.	34 Gal 3x WK	parking lot	N/A
Front St. Parking Lot	Front St.	34 Gal 3x WK	parking lot	N/A
Danville Chocolates	175 East Prospect Ave.	34 Gal 3x WK	sidewalk	N/A
Tootsies	175 East Prospect Ave. Ste. 100	34 Gal 3x WK	sidewalk	N/A
Ross Morgan & Associates	145 East Prospect Ave.	34 Gal 3x WK	sidewalk	N/A
Clock Tower Parking Lot	100 West Prospect Ave.	34 Gal 3x WK	sidewalk	N/A
Chase	185 Railroad Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Museum of the San Ramon Valley - walkway entrance	205 Railroad Ave.	34 Gal 3x WK	facility	N/A
Museum of the San Ramon Valley - walkway entrance	205 Railroad Ave.	N/A	facility	34 Gal 3x WK
Railroad Avenue Parking Lot - Median (East)	205 Railroad Ave.	34 Gal 3x WK	facility	N/A
Railroad Avenue Parking Lot - Median (West)	205 Railroad Ave.	34 Gal 3x WK	facility	N/A
Museum of the San Ramon Valley	205 Railroad Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Iron Horse Trailhead	Prospect Ave. West	34 Gal 3x WK	trail	N/A
Iron Horse Trail intersection	Prospect Ave. West	34 Gal 3x WK	trail	N/A
Prominent Escrow Services / School St. Intersection	390 Railroad Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Fit Personal Fitness Studio / Church St. & Iron Horse Plaza	294 Railroad Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Fit Personal Fitness Studio / Church St. & Iron Horse Plaza	294 Railroad Ave. (NB)	N/A	sidewalk	34 Gal 3x WK
Lunardis / Railroad Ave. & Iron Horse Plaza	345 Railroad Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Clock Tower Parking Lot - end of walkway	Railroad Ave. (NB)	34 Gal 3x WK	parking lot	N/A
Clock Tower Parking Lot - end of walkway	Railroad Ave. (NB)	N/A	parking lot	34 Gal 3x WK
Pascals	155 Railroad Ave. (SB)	34 Gal 3x WK	business frontage	N/A
Subway	125 Railroad Ave. (SB)	34 Gal 3x WK	business frontage	N/A
Dress Change	115 Railroad Ave. (SB)	34 Gal 3x WK	business frontage	N/A
Furbelow Fur - bus stop	31 Railroad Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Floors to Go / Linda Mesa Ave. & Railroad Ave.	99 Railroad Ave. (SB)	34 Gal 3x WK	sidewalk	N/A

## Danville, Continued

Downtown Garbage and Recycling Receptacles				
Danville Square	85 Railroad Ave. (NB)	34 Gal 3x WK	sidewalk	N/A
Chevron Extra Mile - bus stop	Intersection of Love Ln. & Railroad (NB)	34 Gal 3x WK	sidewalk	N/A
Chevron Extra Mile - bus stop	Intersection of Love Ln. & Railroad (NB)	N/A	sidewalk	34 Gal 3x WK
Intersection-Love Ln.	Intersection of Love Ln. & Railroad (SB)	34 Gal 3x WK	sidewalk	N/A
Intersection-Love Ln.	Intersection of Love Ln. & Railroad (SB)	N/A	sidewalk	34 Gal 3x WK
Bank of the West	307 Diablo Rd.	34 Gal 3x WK	sidewalk	N/A
Something Old & Something New	155 Railroad Ave. (SB)	34 Gal 3x WK	sidewalk	N/A
Special Events				
Name	Address	Garbage Service	Type	Recycling Service
Lighting of Old Oak Tree	TBD	TBD		TBD
July 4th Parade	TBD	TBD		TBD
Remove from Previous Service Schedule				
Name	Address	Garbage Service	Type	Recycling Service
Danville Bus Stop	1470 Danville Blvd.	32 GAL 1x WK	sidewalk	N/A
Danville Chamber	117 Town & Country Drive	1 YD 2x WK	container	N/A



## Lafayette

PHBD Acct #	Name	Address	Current Garbage Service	Type	Free Garbage Service	Current Recycling	Free Recycling Service
MEMBER AGENCY FACILITIES							
0067199-104	City of Lafayette Public Work	3001 Camino Diablo	20 yard 3X week	container		64 gallon 1X week	
0099671-105	LAF 76 Gas Station @ 1st	3500 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-109	LAF City Can @ Lafayette Circle	3554 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-103	LAF City Can 76 station	3523 Mt. Diablo Blvd.	32GAL 5X week	side walk			
0099671-108	LAF City Can - City Bank	3614 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-106	LAF City Can - Bank	3528 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-107	LAF City can - Roy's Garlic Ga	3576 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-104	LAF City can - Plaza Park	Plaza Park at Moraga	5-32 GAL 5X week	park			
0099671-101	LAF City can - Roundup	3553 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-102	LAF City can - Starbucks	3547 Mt. Diablo Blvd.	32 GAL 5X week	side walk			
0099671-111	LAF Library -- Old Library site	952 Moraga Rd.	3-32 GAL 5X week	side walk			
0099671-112	LAF Library - Old Library site	952 Moraga Rd.	1YD 2 XWK	container	vacant - eliminate for now		
0098319-100	Lafayette Comm Center	500 St. Mary's Rd	1-3YD 1X WK 1YD 1X WK	containers		like to exchange for 2 YD container	request to change
0086509-100	Lafayette Rec Meeting Room	711-B St. Mary's Rd	1-1YD 1XWK			1-1YD 1X week	
	Lafayette Leigh Creekside Pa	947 4th Street	1-32GAL 1XWK			1-32GAL 1 week	
	Lafayette Comm Ballfields	498 St. Mary's Rd	1-3YD 1XWK			1-3YD 1X week	
	Brook Street Park	3550 Brook Street	1-32GAL 1XWK			1-32GAL 1X week	
80499	Lafayette Library @ 1st Street	3491 Mt. Diablo Blvd.	2-32 GAL 5X week 1YD 3XWK	sidewalk container (on 1st St)		1YD 3X week (in back on Golden Gate Way)	
	Gazebo	Mt. Diablo/Golden Gate	1-32GAL 1XWK	park			
	LAF City - office bldg.	949 Moraga Rd	1 1YD 1 X week	container	vacant- eliminate for now		
new	LAF City can World Travel	3624 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Chevron	3632 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Mechanics Bank	3646 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can office building	3650 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Absolute Center	3658 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Trader Joe's	3649 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Round Table Pizz	3637 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Mt. D Happy Vall	3629 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Diablo Foods	3615 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can at Dewing	Mt. Diablo/Dewing Ave	32GAL 5X week	side walk	new		
new	LAF City can Bank of West	3583 Mt. Diablo Blvd.	2-32GAL 5X week	side walk	new		
new	LAF City can Venture	3571 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		
new	LAF City can Vogue cleaners	3561 Mt. Diablo Blvd.	32GAL 5X week	side walk	new		

MEMBER AGENCY AND CCCSWA SPECIAL EVENTS							
	Member Agency Special Events				Lafayette Art and Wine		Lafayette Art and Wine
					Lafayette Reservoir Run		Lafayette Reservoir
	CCCSWA Events				To be determined		To be determined
					To be determined		To be determined

## Moraga

PHBD Acct #	Name	Address	Current Garbage Container	Current Garbage Service Collection	Type	Free Garbage Service Request 3-1-05	Current Recycling Service	Free Recycling Service Requested 3-1-05
0096933-100	T o M	2100 Donald Dr.		10 YD 1 x WK	Container	No Change		
0096933-101	T o M	2100 Donald Dr.					(2) 2 YD 1 x WK/ recycling	(2) 2 YD 1 x WK
0096933-102	T o M	2101 Camino Pablo — RL Park		15 YD ON CALL	Container	No Change		
0095133-100	Town Hall	329 Rheem Blvd.		3 YD 1 x WK	Container	No Charge	2 YD 1 x WK	2 YD 1 x WK
???	Corp. Yard	331 Rheem Blvd.		20 YD 1 x WK	Container	Change		
???	Library	1500 St. Mary's Rd.		2 YD 1 x WK	Container	No Change	2 YD 1 x WK	2 YD 1 x WK
Future Member Agency Facility Collection								
???	T o M	2.5/ac. public park off Camino Ricardo		N/A	TBD	When developed	When developed	When developed
???	T o M	1/3/ac. Public park off Country Club		N/A	TBD	When developed	When developed	When developed
Member Agency and CCCSWA SPECIAL EVENTS								
Commons Park		1425 St. Mary's Rd.		TBD		4 <sup>th</sup> of July Festival		TBD
Commons Park		1425 St. Mary's Rd.		TBD		Pear and Wine Fest.		TBD
Member Agency and CCCSWA Street Cans								
	Campo (1)	300 Moraga Rd	1	0	street can	1	0	0
	Campo (2)	3745 Campolindo Dr	1	0	Street can	1	0	0
	5 A (1)	Opposite 455 Moraga Rd	1	0	Street Can	1	0	0
	5 A (2)	455 Moraga Rd	1	0	Street can	1	0	0
	7-11 (1)	600 Moraga Rd	1	0	Street Can	1	0	0
	7-11 (2)	633 Moraga Rd	1	0	Street can	1	0	0
	Campo Corp. Yard	300 Moraga rd near corp yard	0	0	street can	1	0	0
	Moraga/ Center	380 Moraga Rd	0	0	street can	1	0	1
	Rheem/ Center	383 Rheem Blvd	0	0	street can	1	0	1
	Regional Trail (entrance)	Moraga Rd @ St. Mary's rd	0	0	street can	1	0	0
	Jack n the Box	Oppsite 1440 Moraga Way	0	0	street can	1	0	0
	Moraga Way/St Andrews	1100 Moraga Way	0	0	street can	1	0	0
	Chevron (1)	1455 Moraga Way	1	0	street can	1	0	0
	Chevron (2)	1501 Moraga Way	1	0	street can	1	0	0
	Wells Fargo	1399 Moraga Way	1	0	street can	1	0	0
	B of A	1400 Moraga	1	0	street can	1	0	0
	Moraga way/ Hardie	1 Hardie Dr	1	0	street can	1	0	
	Moraga Way/ Villa	801 Hardie Dr	1	0	street can	1	0	0



## Orinda

PHBD Account#	City of Orinda	Address	Current Garbage Service	Type	Free Garbage Request	Current recycling Service	Free recycling Service Request
	Community Center	26 Orinda Way	1-4 yard 3 X week	4 yard	same	two 2-yard container and 5 40 gallon containers 1x per week	same
	Corporation Yard	10 Orinda Fields Lane Wilder Subdivision	1-20 yard 3 x week	20 yard	same	2-cu. yard bin 2Xweek	same
	Sports Field	186 Camino Pablo				1-30 yard once a week green waste	same
	Wells Fargo	80 Moraga Way	1	Street can	same		
	Mechanics Bank	77 Moraga Way	1	Street can	same		
not on Allied list	Nations	76 Moraga Way	1	Street can	same		
	Maya	74 Moraga Way	1	Street can	same		
Allied lists 67 Moraga Way	Peets Coffee	63 Moraga Way	1	Street can	same		new request
	True Value	56 Moraga Way	1	Street can	same		
	Office Bldg.	51 Moraga Way	2	Street can	same		
	Longs	50 Moraga Way	1	Street can	same		
not on Allied list	Orinda Hair Salon	41 Moraga Way	1	Street can	same		
	Morrison Jewelers	35 Moraga Way	1	Street can	same		
	Bank of the West	21 Moraga Way	1	Street can	same		
Allied lists it as 7 Moraga Via	Caldwell Banker	7 Moraga Way	2	Street can	same		
Allied lists it as 2 Moraga Court	Starbucks	2 Moraga Way	2	Street can	same		
Allied missing exact address	Jamie Westhall Studios	232 Brookwood	1	Street can	same		
	Republic Bank	224 Brookwood Road	1	Street can	same		
	Chevron	11 Orinda Way	1	Street can	same		
Allied lists 51 Orinda Way	Hilton House	21 Orinda Way	1	Street can	same		
	Library	24 Orinda way	4	Street can	same		new request
	in front of empty lot	25 Orinda Way	1	Street can	same		
	Community Plaza	26 Orinda Way	3	Street can	same		new request
	Rite Aid	27 Orinda Way	1	Street can	same		
	Opposite Village Square	Orinda Way	1	Street can	same		new request
	County Connection	33 Orinda Way	1	Street can	same		
	former Phairs Store	77 Orinda way	1	Street can	same		
	Tack shop	101 Orinda Way	1	Street can	same		

## Orinda, Continued

PHBD Account#	City of Orinda	Address	Current Garbage Service	Type	Free Garbage Request	Current recycling Service	Free recycling Service Request
	Starbucks	1 Camino Sobrante	1	Street can	same		new request
	Kinkos	1 Camino Sobrante	1	Street can	same		
	Bridge at Bart	Camino Pablo	1	Street can			
	Mini Park	corner of Camino Pablo and Brookwood	1	Street can			
Allied list said 3 cans	Bus Stops	Camino Pablo and Moraga Way	2	Street can	same		
Allied doesn't list these	Santa Maria Parking lot (park and ride)		2	Street can			
			41				
	<b>Special Events</b>						
	4th of July Parade/Fair						
	Orinda in Action Day						

## Walnut Creek

PHBD Acct #	Name	Address	Current Garbage Service	Type	Garbage Service Request 3-1-15	Current Recycling Service	Recycling Service Request 3-1-15
Sunnydays2013							
0067249-100	ARBOLADO PARK	ARBOLADO & SUTTON DR	20 YD ON CALL	Container		6 YD 1 X WK	
1-0215-0072595-100	BORGES RANCH	1666 N. MAIN ST	4 YD 1 X WK	Container		2 YD 1 X WK	
0076216-100	CENTER REP'S ACTOR CENTER	501 LAWRENCE WY	1 YD 1 X WK	Container		32 Gallon 1 X MO	
0076109-100	CITY CAN	1390 N BROADWAY	32 GAL 3 X WK	side walk			
0076109-101	CITY CAN	1307 N BROADWAY	32 GAL 3 X WK	side walk			
0076109-102	CITY CAN	1350 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-103	CITY CAN	1356 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-104	CITY CAN	1358 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-105	CITY CAN	1387 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-106	CITY CAN	1394 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-107	CITY CAN	1403 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-108	CITY CAN	1442 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-109	CITY CAN	1444 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-110	CITY CAN	1499 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-111	CITY CAN	1501 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-112	CITY CAN	1535-1537 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-113	CITY CAN	1602 N MAIN ST	32 GAL 3 X WK	side walk			
0076109-131	CITY CAN	1401 N BROADWAY	32 GAL 3 X WK	side walk			
0076109-132	CITY CAN	1470 N BROADWAY	32 GAL 3 X WK	side walk			
0076109-133+A48	CITY CAN	1475 N BROADWAY	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1100 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1140 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1164 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1180 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1171 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1444 CALIFORNIA BLVD	2-32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1639 BONANZA ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1450 CALIFORNIA BLVD	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1119 S. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1151 MT. DIABLO BLVD	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1990 N. CALIFORNIA BLVD	7-32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1785 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1716 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1700 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1666 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1677 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1655 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1512 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1402 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1397 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1389 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1354 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1395 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1329 N. MAIN ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1611 N. BROADWAY	32 GAL 3 X WK	side walk			



## Walnut Creek, Continued

PHBD Acct #	Name	Address	Current Garbage Service	Type	Garbage Service Request 3-1-15	Current Recycling Service	Recycling Service Request 3-1-15
Sunnydays2013							
Unknown	CITY CAN	1389 N. BROADWAY	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1330 N. BROADWAY	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1707 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1632 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1610 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1641 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1528 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1605 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1555 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1410 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1387 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1330 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1331 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1320 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1321 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1556 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1605 BONANZA ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1422 N. CALIFORNIA BLVD	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1422 CYPRESS AVE	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1620 CYPRESS AVE	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1525 CYPRESS AVE	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1397 CYPRESS AVE	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1602 LOCUST ST	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1403 CYPRESS AVE	32 GAL 3 X WK	side walk			
Unknown	CITY CAN	1500 N. MAIN ST	32 GAL 3 X WK	side walk			
1-0215-0084335	CITY HALL	1666 N. MAIN ST	4 YD 2 X WK	Container		2 YD 4 X WK	
0067256-100	CIVIC PARK	1313 CIVIC DR	20 YD 2 X WK	Container		1.5 YD 1 X WK	
New	CIVIC PARK CERAMIC STUDIO E	1365 CIVIC DR	2 YD 1 X WK	Container			
1-0215-0099069	CIVIC PARK SENIOR CENTER ASSEMBLY HALL	1375 CIVIC DR	3 - 2 YD 2 X WK	Container	2 - 2 YD 2 X WK	4 YD 1 X WK	
0075671-100	CLARKE SWIM CENTER	1750 HEATHER DR	6 YD 2 X WK	Container			
0067264-100	CORP YARD	511 LAWRENCE WY	20 YD 2 X WK	Container		6 YD 2 X WK	
Unknown	GLENHAVEN ACTORS HOUSE	1860 GLENHAVEN AVE	1-32 GAL 1 X WK	Cart		1-64 GAL 1 X WK	
Unknown	HEATHER FARM COMMUNITY CENTER	301 N. SAN CARLOS DR	4 YD 1 X WK	Container		2 YD 1 X WK	4 YD 1 X WK
0067272-101	HEATHER FARM CORP YARD	600 N. SAN CARLOS DR	20 YD 2 X WK	Container		20 YD 1 X WK	
0228981-100	HEATHER FARM CORP YARD (street	600 N. SAN CARLOS DR	16 RD 1 X WK	Container			
Unknown	HEATHER FARM PARK (near picnic area)	301 N. SAN CARLOS DR	4 YD 1 X WK	Container			
Unknown	HEATHER FARM PARK (near ballfield #4)	301 N. SAN CARLOS DR	4 YD 1 X WK	Container			
	HEATHER FARM PARK (? Per Republic)	301 N. SAN CARLOS DR	4 YD 1 X WK	Container			
0099960-100	LARKEY PARK	2251 BUENA VISTA AVE	20 YD 2 X WK	Container	8 YD 3 X WK	4 YD 2 X WK	No Recycling Service
1-0215-0073486	LESHER CENTER	1601 CIVIC DR	4 YD 2 X WK	Container		2 YD 2 X MO	
0151779-100	SHADELANDS ARTS	111 N. WIGET LN	2-4 YD 3 X WK	Container		1YD 1 X WK	
1-0215-0155267	TICE VALLEY GYM	2055 TICE VALLEY BLVD	2 YD 2 X WK	Container	8 YD 2 X WK		
0129924-100	TRAFFIC OPERATIONS CENTER	490 LAWRENCE WY	4 YD 1 X WK	Container		4 YD 1 X MO	
Unknown	WALNUT CREEK LIBRARY	1644 N. BROADWAY		Container	4 YD 1 X WK	2 YD 1 X WK	
Unknown	WCPD FIRING RANGE	3820 VALLEY VISTA RD	2 YD 1 X WK	Container		2 YD 1 X MO	
Member Agency Events							
	COMMUNITY SERVICE DAY	TBD		Container			
	CREEK CLEAN UP DAY	TBD		Container			
	HERITAGE DAY	TBD		Container			
CCCSWA Events							
	TBD by CCCSWA						

## Unincorporated County

NAME	ADDRESS	CURRENT GARBAGE SERVICE	TYPE	GARBAGE SERVICE REQUEST	CURRENT RECYCLING SERVICE	RECYCLING SERVICE REQUEST
Casey Library	2661 Oak grove Road, Walnut Creek	One pickup every Tuesday	1 - 4 yard container	1 - 4 yard container	COUNTY DOES INHOUSE RECYCLING	COUNTY DOES INHOUSE RECYCLING
Court Building	2020 North Broadway, Walnut Creek	One pickup every Thursday	1 - 2 yard container	1 - 2 yard container	COUNTY DOES INHOUSE RECYCLING	COUNTY DOES INHOUSE RECYCLING
District 2 Supervisors Office	Diablo Rd	N/A-PAID BY OWNER	N/A	N/A	N/A	N/A
Lafayette Veterans Hall	Lafayette	N/A-PAID BY TENANT	N/A	N/A	N/A	N/A

This page intentionally blank

**Exhibit I**  
**Map of Service Area**

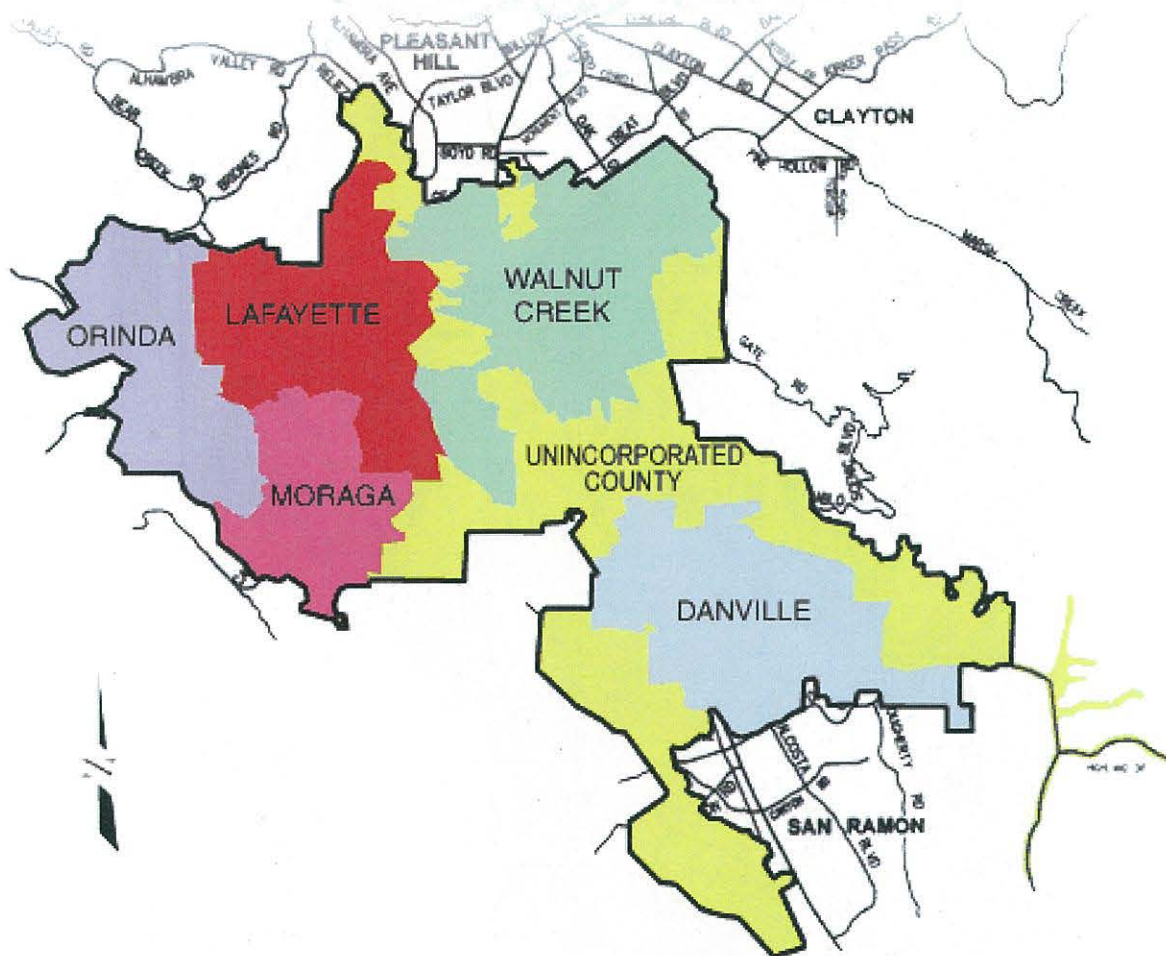
This page intentionally left blank



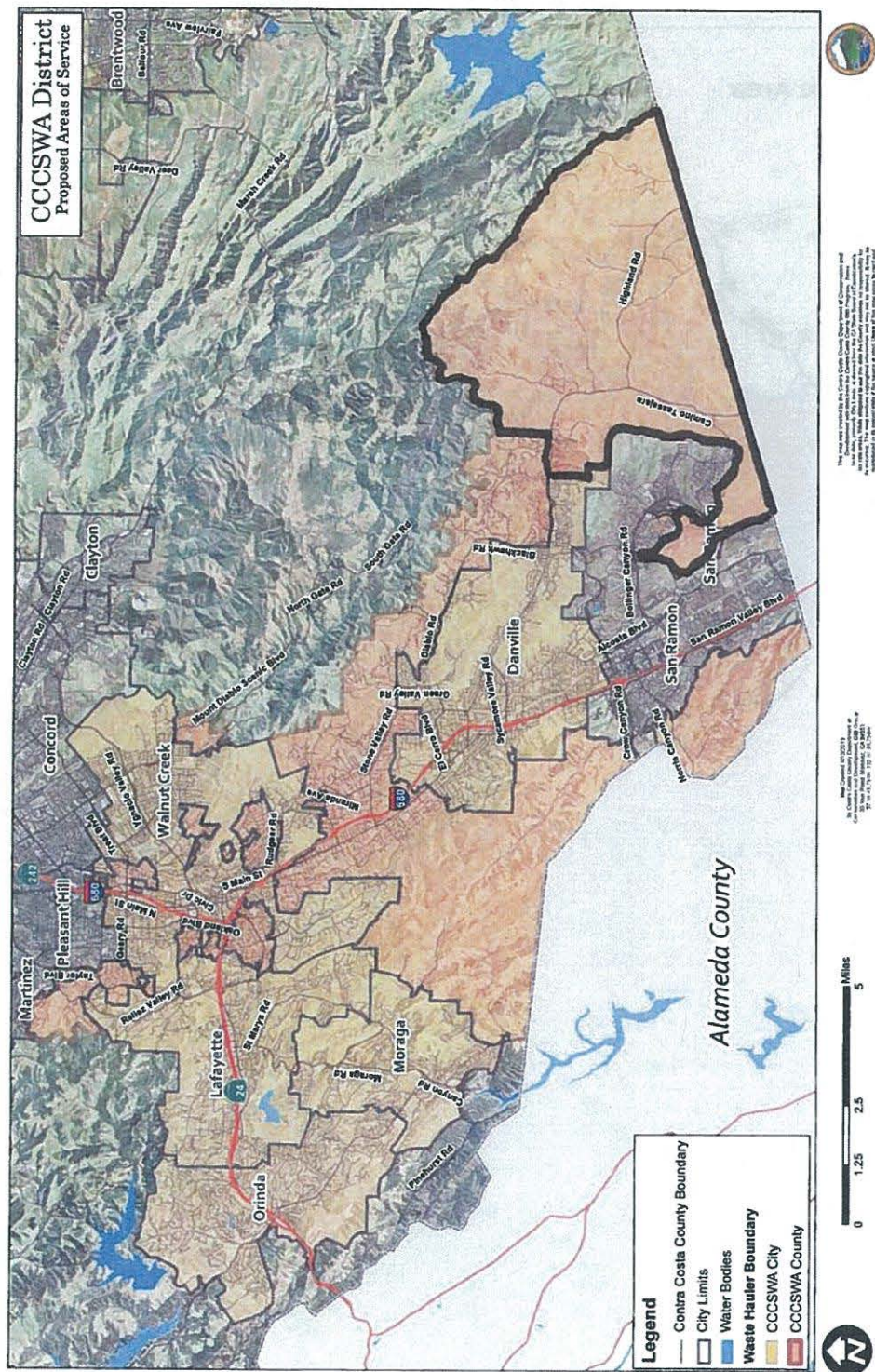
## EXHIBIT I MAP OF SERVICE AREA

---

### Current Service Area



# Rural County Area - Expanded Service Area as of August 1, 2013





Note: This map may not show all accounts



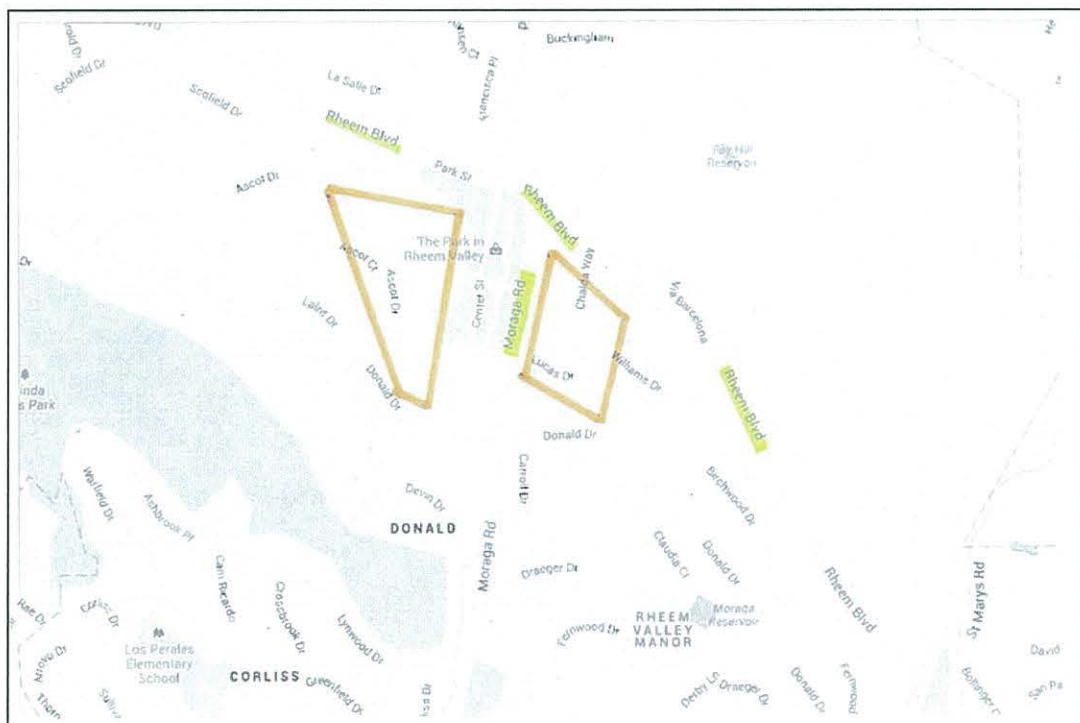
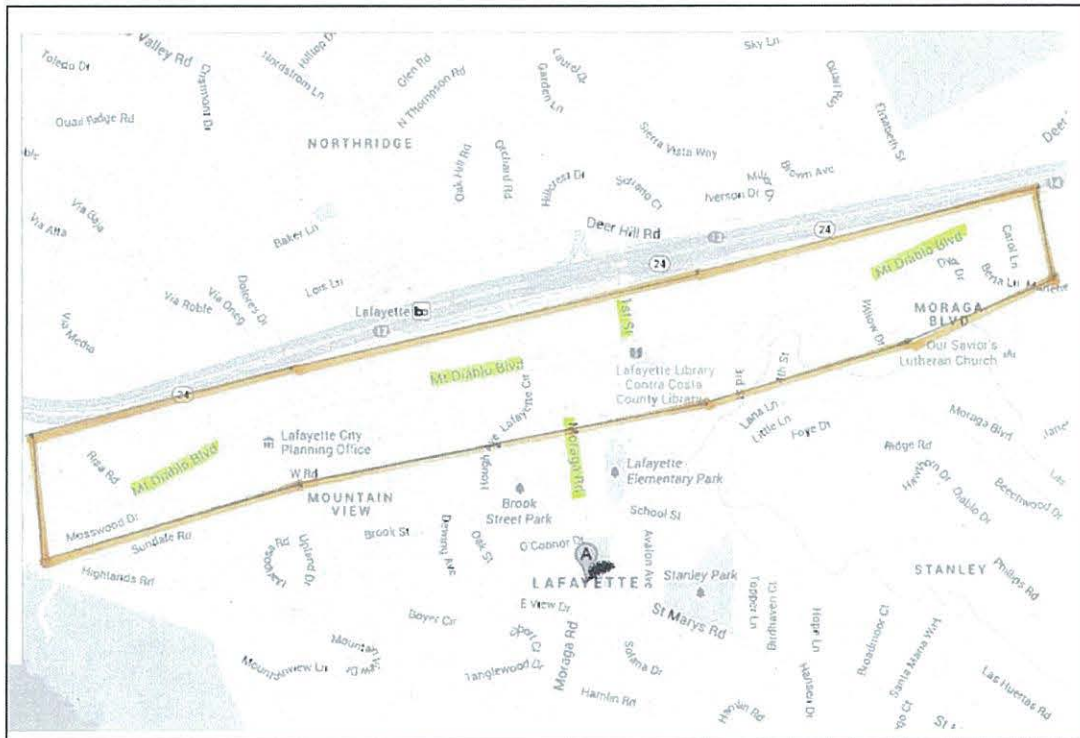
*This page intentionally left blank*

**Exhibit J**  
**Commercial Premises Located Nearby Residential Premises**

This page intentionally left blank

## EXHIBIT J

### COMMERCIAL PREMISES LOCATED NEARBY RESIDENTIAL PREMISES



This page intentionally left blank



**Exhibit K**  
**List of Franchised Recyclable Materials**

This page intentionally left blank

## EXHIBIT K

### LIST OF FRANCHISED RECYCLABLE MATERIALS

---

#### Paper

Paperback books  
Boxes, packages  
Carbonless paper  
Cardboard (must fit in cart)  
Catalogs  
Colored & construction paper  
Computer paper  
Copy paper  
Coupons  
Detergent boxes  
Egg cartons (paper only-no Styrofoam)  
Envelopes with metal clasps  
Envelopes (plastic windows OK)  
Gift wrap (non-metallic)  
Junk mail  
Magazines  
Manila folders  
Newspapers and inserts  
Office paper  
Paper bags  
Paper packaging with remnant tape  
Paperboard boxes (cereal & shoe boxes)  
Paper towel and toilet paper tubes  
Pet food bags  
Post-its  
Shredded paper (placed in a paper bag)  
Telephone books  
Tissue paper (gift type)

#### Metal

Aluminum cans  
Aluminum foil (clean)  
Aluminum pie plates  
Cookie sheets  
CRV beverage cans  
Food cans (clean)  
Pet food cans  
Steel cans  
Scrap metal

#### Glass

Rinsed; all colors; lids, caps  
Bottles  
CRV beverage containers  
Jars

#### Plastic

Containers only; empty; rinsed  
Plastics #1 - 7  
Rigid plastics  
Plastic bags  
Baby wipes containers  
Bleach bottles  
Buckets without handles  
CRV beverage containers (soda, water, juice)  
Detergent bottles  
Food containers (no Styrofoam)  
Household cleaning containers (empty)  
Lids and caps  
Milk jugs  
Prescription bottles (empty)  
Salad dressing bottles (rinsed)  
Shampoo and conditioning bottles  
Tub containers  
Water jugs

This page intentionally left blank

## **Exhibit L**

### **Contractor's Proposal**

Note: The Contractor's Proposal is on file with the CCCSWA and available upon request by contacting the Board Secretary.

This page intentionally left blank

**Exhibit M**  
**Specialty Recyclable Materials**

This page intentionally left blank



## EXHIBIT M

### SPECIALTY RECYCLABLE MATERIALS

---

ABS Plastic	Leather (remnants, scraps)
Acrylic Plastic (Plexiglas)	Mattresses & Box Springs
Air Conditioners	Microwaves
Appliances	Musical Instruments
Audio Tapes	Neon Signs
Auto Batteries	Packing Peanuts (#6 PS)
Auto Glass	Paper (document shredding)
Auto Parts/Scrap	Plywood
Bicycles	Polycarbonate
Books and magazines	Polyfill - Dacron
Bubble Wrap	Poly-Foam
Burlap Bags	Polyurethane Foam Padding
Cameras	Propane Gas Cans (single use)
Carpet	Propane Gas Tanks (refillable)
Carpet Padding	Records/Albums/LPs
Cathode Ray Tubes/Monitor (CRTs)	Satellite Dishes
CDs/DVDs	Spray Cans
Clothing	Styrofoam (#6 PS)
Couches	Textiles (fabric)
E-Materials	Tire & Rubber Scrap
Exercise Equipment	U-Materials
Furniture	Wood (treated/painted)
Garage Doors	Wood Pallets
Hot Water Heaters	X-Ray Film
Instapak Foam	

This page intentionally left blank

**Exhibit N**  
**Operating Assumptions and Cost Basis for**  
**Rate Year One Maximum Rates**

This page intentionally left blank

**General Proposer Information**  
**Proposer Name: Allied Waste Systems, Inc.**

<b>A. Primary Contact Information</b>	
1. Name	Tim Argenti
2. Title	General Manager
3. Phone	925-671-5823
4. Fax	925-685-4735
5. E-mail	TArgenti@republicservices.com
<b>B. Support Facilities</b>	
1. Address of collection vehicle parking, maintenance, washing, and route staff parking facility(ies)	441 North Buchanan Circle Pacheco, CA 94553
2. Address of administrative office	441 North Buchanan Circle Pacheco, CA 94553
3. Address of billing office	441 North Buchanan Circle Pacheco, CA 94553
4. Address of customer service office	441 North Buchanan Circle Pacheco, CA 94553
<b>C. Vehicle Manufacturer and Specifications (Body Capacity, Load Capacity)</b>	
1. Residential Collection Vehicles	Autocar Heil 28yd Half/Pack Freedom with Curatto Can Autocar Heil 30 yd Rapid Rail
2. Commercial Collection Vehicles	Autocar Heil 28 yd Sierra
3. Drop Box Vehicles	Autocar Amrep 22' Hoist
<b>D. Container Manufacturer, Sizes Offered, and Specifications</b>	
1. Carts	Schaefer Systems International 20 gal, 35 gal, 65 gal, 95 gal bar cart with 12" rubber wheels, RFID tags and bar codes in black, green and blue, as required
2. Bins	Wastequip 1 yd FEL flat and 2 - 8 yd FEL slant with singlewall doublelip plastic lids, locking bars, pull handles and 6" rubber swivel casters with quick release caster pads
3. Drop Boxes	Wastequip 8 - 40 yd roll off box universal cable understructure and single rear doors
<b>E. Recyclable Materials Processing and Handling</b>	
1. Name of processing site	
2. Owner's name	
3. Operator's name	
4. Address of processing location	
5. Hauling method (e.g. direct haul, transfer haul, Pod haul)	
6. Name and address of transfer location (if applicable)	N/A - CCCSWA to select
<b>F. Green Materials and Home Food Scraps Processing and Handling</b>	
1. Name of processing site	West County Integrated Resource Recovery Facility
2. Owner's name	West County Resource Recovery, Inc.
3. Operator's name	Peter Nuti, Division Manager
4. Address of processing location	101 Pittsburg Avenue Richmond, CA 94801
5. Hauling method (e.g. direct haul, transfer haul, Pod haul)	Transfer haul
6. Name and address of transfer location (if applicable)	N/A - CCCSWA to select
<b>G. Commercial Food Waste Processing and Handling</b>	
1. Name of processing site	Contra Costa Transfer Station/EBMUD
2. Owner's name	Allied Waste Systems, Inc.
3. Operator's name	Rick King, General Manager
4. Address of processing location	951 Waterbird Way Martinez, CA 94553
5. Hauling method (e.g. direct haul, transfer haul, Pod haul)	Direct haul
6. Name and address of transfer location (if applicable)	

## Operating Statistics

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

Show for entire CCCSWA Service Area

RATE YEAR ONE		Single-Family (Form 6A)				Commercial/ Multi-Family (Form 6B)				Drop Box (Form 6C)			TOTAL
From March 1, 2015 to February 29, 2016		Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
<b>Account Information</b>													
1	# of weekly accounts (customers)	62,539	62,539	62,539	62,539	2,306	2,630	2,252	222				
<b>Labor Information</b>													
2	# of regular route personnel	17.0	17.0	16.5	1.5	10.5	3.4	0.5	0.6	2.4	0.1	0.2	69.7
3	Labor hours/day/person	9.2	9.5	9.4	8.0	10.1	10.1	9.4	9.5	9.8	9.8	9.8	
4	Total labor hours/year	40,565	41,876	40,356	3,116	27,508	8,899	1,223	1,487	6,125	249	390	171,794
<b>Route Information</b>													
# of routes per													
5	Weekday	17.00	17.00	16.50	1.50	8.50	3.40	0.50	0.60	2.40	0.10	0.15	67.65
6	Saturday												0.00
7	Sunday												0.00
# of persons per route per													
8	Weekday	1.0	1.0	1.0	1.0	1.2	1.0	1.0	1.0	1.0	1.0	1.0	
9	Saturday												
10	Sunday												
# of route hours/day/route per													
11	Weekday	8.5	8.8	8.7	7.3	9.4	9.4	8.7	8.9	9.1	9.2	9.2	
12	Saturday												
13	Sunday												
# of route hours per year per:													
14	Weekday	37,604	38,915	37,482	2,855	20,765	8,307	1,136	1,382	5,706	232	364	154,747
15	Saturday					0	0	0	0	0	0	0	0
16	Sunday					0	0	0	0	0	0	0	0
17	Total Route Hours per Year (all routes)	37,604	38,915	37,482	2,855	20,765	8,307	1,136	1,382	5,706	232	364	154,747
18	# of FTE routes	18.08	18.71	18.02	1.52	9.98	3.99	0.55	0.66	2.74	0.11	0.17	74.54
19	Total # of cart setouts per day for all routes	12,667	11,309	11,710	1,751								
20	# of cart setouts/day/FTE route	701	604	650	1,153								
21	# of cart setouts per week for all routes	63,336	56,543	58,549	8,755								
22	# of household drive-bys per wk for all routes	62,539	62,539	62,539	62,539								
23	Set out rate (%)	101%	90%	94%	14%								
24	# of lifts or pulls per week for all routes					6,457	3,752	2,026	705	70	4	5	
25	# of lifts or pulls per year for all routes					335,764	195,104	105,352	36,660	3,640	195	260	
26	# of lifts or pulls per route hour					16.2	23.49	92.75	26.52	0.64	0.84	0.72	
<b>Vehicle Information</b>													
27	# of regular collection vehicles (from Form 4)	17.0	17.0	16.5	2.0	9.0	3.0	0.5	1.0	2.5	0.2	0.3	69.0
28	# of spare collection vehicles (from Form 4)	3.0	2.0	2.0	0.0	2.0	0.0	0.0	0.0	0.0	0.0	0.0	9.0
29	Total # of collection vehicles	20.0	19.0	18.5	2.0	11.0	3.0	0.5	1.0	2.5	0.2	0.3	78.0
<b>Tonnage Information (annual)</b>													
30	Solid Waste collected	43,248			1,830	30,614				14,921			90,613
31	Recyclable Materials collected		33,960				13,959				1,411		49,330
32	Organic Materials collected			55,898	230			1,935	3,079			1,792	62,934
33	Total Collected	43,248	33,960	55,898	2,060	30,614	13,959	1,935	3,079	14,921	1,411	1,792	202,876
34	Processing Residue Disposed		1,698	2,795			698	97	154		71	90	5,602
35	Net Diverted (Line 31 + 32 - 34)	0	32,262	53,103	230	0	13,261	1,838	2,925	0	1,340	1,702	106,662
Projected Diversion Rate													52.6%
Average Number of Loads Per Day		1.4	1.3	1.9	1.1	1.8	2	1.9	1.4	7	7.1	7	



## Operating Statistics

Proposer Name: Allied Waste Systems, Inc.

Notes for Form 2:

**Line 1** - Data input by proposer. Should equal the number of customer serviced on a weekly basis.

**Line 2** - Data input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 3** - Data input by proposer. Identify number of hours per day each regular route employee will work each day (including breaks, pre- and post-route checks, etc., excludes casual/pool personnel).

**Line 4** - Should equal  $\text{Line 2} * \text{Line 3} * 260 \text{ days}$

**Lines 5, 6, and 7** - Data input by proposer. Information is to be reported for collection routes only and does not include any support vehicles (e.g., container delivery routes, cleanup routes, missed pickup routes etc.)

**Line 8, 9, and 10** - Data input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Lines 11, 12, and 13** - Data input by proposer. Identify number of hours per day each route will take to complete (including collection time and hauling time to transfer station, landfill, or processing site).

**Line 14** - Should equal  $\text{Line 5} * \text{Line 11} * 260 \text{ days}$

**Line 15** - Should equal  $\text{Line 6} * \text{Line 12} * 52 \text{ weeks}$

**Line 16** - Should equal  $\text{Line 7} * \text{Line 13} * 52 \text{ weeks}$

**Line 17** - Should equal  $\text{Line 14} + \text{Line 15} + \text{Line 16}$

**Line 18** - Should equal  $\text{Line 17} / 2,080 \text{ hours}$

**Line 19** - Data to be input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 20** - Should equal  $\text{Line 19} / \text{Line 18}$

**Line 21** - Should equal  $\text{Line 19} * 5 \text{ days}$

**Line 22** - Data to be input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 23** - Should equal  $\text{Line 21} / \text{Line 22}$

**Line 24** - Data to be input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 25** - Should equal  $\text{Line 24} * 52 \text{ weeks}$ .

**Line 26** - Should equal  $\text{Line 25} / \text{Line 17}$

**Line 27** - No input needed by proposer, data linked to Form 4 - Capital. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 28** - No input needed by proposer, data linked to Form 4 - Capital. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 29** - Should equal  $\text{Line 28} + \text{Line 29}$

**Lines 30 - 32** - Data to be input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 33** - Should equal  $\text{Line 30} + \text{Line 31} + \text{Line 32}$

**Line 34** - Data to be input by proposer. Data should reflect the assumptions used for the basis of the costs proposed in Forms 6A - 6C.

**Line 35** - Should equal  $\text{Line 31} + \text{Line 32} - \text{Line 34}$

Pulls = pull and return etc.

Full Time Equivalent (FTE) = 40 hours per week, 2,080 hours per year



**Proposed Labor Requirements****Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

Route Personnel Headcount (include fraction of employee)	# of Regular Personnel	# of Casual/Pool	Total
Single-family Solid Waste	17	3	20.00
Single-family Recyclable Materials	17	3	20.00
Single-family Organic Materials	17	3	19.50
Single-family Reuse/Clean-Up Days Solid Waste Pickup	2	0	1.50
Commercial / Multi-family Solid Waste	11	2	12.51
Commercial / Multi-family Recyclable Materials	3	0	3.40
Commercial / Multi-family Green Materials	1	0	0.50
Commercial Food Waste	1	0	0.60
Drop Box Solid Waste	2	0	2.40
Drop Box Recyclable Materials	0	0	0.10
Drop Box Green Materials	0	0	0.15
Subtotal Route Personnel	69.66	11.00	80.66
Other Personnel Headcount (include fraction of employee)	Notes	# of Employees	
Executive Management (CEO, CFO, COO, etc.)		0	
General Manager		0.5	
Operations Manager		0.35	
Route Supervisor		4	
Dispatcher		1.4	
Container Distribution		3	
Container Maintenance/Welder		0	
Maintenance Supervisor		0	
Maintenance Personnel		17.5	
Controller		0.5	
Staff Accountant		1	
Office Manager		0.5	
Accounting Clerk		0	
Customer Service Supervisor		1	
Customer Service Representatives		8	
Recycling Manager		0	
Recycling/Public Education Coordinator		2.5	
Other (specify): Operations Clerk		0.5	
Other (specify): Municipal Business Manager		0.5	
Other (specify): _____		0	
Subtotal Other Personnel		41.25	
Total All Personnel		121.91	



## Capital Requirements

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

	Quantity									Total Capital Cost Over Contract Term (in 2015 dollars)
	New			Used			Total			
	Actual	Spare	Total	Actual	Spare	Total	Actual	Spare	Total	
Vehicles										
Collection Vehicles										
Single-family Solid Waste	17	3	20			0	17	3	20	\$6,618,400
Single-family Recyclable Materials	17	2	19			0	17	2	19	\$6,403,400
Single-family Organics	16.5	2	18.5			0	16.5	2	18.5	\$6,061,600
Single-family Reuse/Clean-Up Days Solid Waste Pickup	2		2			0	2	0	2	\$535,600
Commercial / Multi-family Solid Waste	9	2	11			0	9	2	11	\$3,585,000
Commercial / Multi-family Recyclable Materials	3		3			0	3	0	3	\$1,035,000
Commercial / Multi-family Green Materials	0.5		0.5			0	0.5	0	0.5	\$180,900
Commercial Food Waste	1		1			0	1	0	1	\$345,000
Drop Box Solid Waste	2.5		2.5			0	2.5	0	2.5	\$590,000
Drop Box Recyclable Materials	0.2		0.2			0	0.2	0	0.2	\$47,200
Drop Box Green Materials	0.3		0.3			0	0.3	0	0.3	\$70,800
Subtotal	69	9	78	0	0	0	69	9	78	\$25,472,900
Other Vehicles										
Pickup Trucks	4		4			0	4	0	4	\$170,000
Container Distribution	3		3			0	3	0	3	\$254,400
Mobile Service Truck	1		1			0	1	0	1	\$95,850
Other (specify): _____			0			0	0	0	0	
Other (specify): _____			0			0	0	0	0	
Subtotal	8	0	8	0	0	0	8	0	8	\$520,250
							Total Vehicle Cost			\$25,993,150
Containers										
Carts										
Solid Waste 20-gallon	5,665	283	5,948			-	5,665	283	5,948	296,421
Solid Waste 35-gallon	41,567	2,078	43,645			-	41,567	2,078	43,645	2,126,672
Solid Waste 64-gallon	16,557	966	17,523			-	16,557	966	17,523	1,008,103
Solid Waste 96-gallon	4,839	241	5,080			-	4,839	241	5,080	294,895
Recyclable Material 96-gallon	50,907	2,502	53,409			-	50,907	2,502	53,409	3,363,893
Organic Materials 96-gallon	50,073	2,504	52,577			-	50,073	2,504	52,577	3,315,595
Subtotal	169,608	8,574	178,182	-	-	-	169,608	8,574	178,182	10,405,578
Bins										
1 cubic yard	925	10	935			-	925	10	935	573,410
2 cubic yards	1,825	18	1,843			-	1,825	18	1,843	1,238,635
3 cubic yards	504	6	510			-	504	6	510	357,905
4 cubic yards	541	6	547			-	541	6	547	424,526
5 cubic yards	8	-	8			-	8	-	8	7,455
6 cubic yards	55	1	56			-	55	1	56	54,854
8 cubic yard	54	1	55			-	54	1	55	59,613
Subtotal	3,912	42	3,954	-	-	-	3,912	42	3,954	2,716,398
Drop Boxes										
8 cubic yards	8		8			-	8	-	8	26,106
10 cubic yards	1		1			-	1	-	1	3,502
15 cubic yards	-		-			-	-	-	-	
20 cubic yards	80		80			-	80	-	80	314,339
30 cubic yards	25		25			-	25	-	25	116,157
40 cubic yards	14		14			-	14	-	14	76,516
Subtotal	128	-	128	-	-	-	128	-	128	536,620
Other: Recyclable Material 64-gallon	12,933	502	13,435			-	12,933	502	13,435	804,753
Other: Organic Materials 64-gallon	14,981	749	15,730			-	14,981	749	15,730	919,817
Subtotal	27,914	1,251	29,165	-	-	-	27,914	1,251	29,165	1,724,570
							Total Container Cost			15,383,166
Other	Description									
Offices	Expand Customer Service									\$75,000
Corporation Yard/Maintenance	Expand shop/move paint booth									\$310,000
Container Storage Yard	Pave new leased parking lot									\$225,000
Shop Equipment	Security cameras									\$8,690
Fueling Equipment/Fueling Station	Additional CNG fueling islands									\$696,000
Computer and Office Equipment										
Other (specify): Used oil collection tanks										\$10,000
Other (specify): Foodwaste pails										\$82,000
							Total Other Cost			\$1,406,690
Total Capital Cost										\$42,783,006



## Summary of Proposed Costs

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: No data input required on this Form 5; costs are pulled automatically from Forms 6A through 6C.

RATE YEAR 1  From March 1, 2015 to February 29, 2016	Single-Family (Form 6A)				Commercial/ Multi-Family (Form 6B)				Drop Box (Form 6C)			TOTAL
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
<b>Total Cost before Profit</b>												
Labor-Related Route Driver Costs	\$2,586,932	\$2,473,721	\$2,386,813	\$224,459	\$1,800,345	\$480,944	\$67,876	\$76,232	\$404,966	\$16,652	\$24,978	\$10,543,919
Vehicle-Related Costs	\$366,199	\$359,269	\$361,569	\$29,311	\$153,822	\$51,321	\$10,744	\$11,094	\$46,000	\$2,218	\$3,326	\$1,394,872
Fuel Costs	\$171,405	\$176,226	\$171,384	\$38,089	\$143,979	\$31,127	\$5,217	\$6,346	\$25,858	\$1,093	\$1,640	\$772,364
Net Recycling Processing Costs (Revenue) (for Proposer)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Organics Processing Costs (for Proposer-Provided S)	\$0	\$0	\$3,353,851	\$13,800	\$0	\$0	\$116,102	\$230,925	\$0	\$0	\$107,520	\$3,822,197
Net Other Materials Processing Costs (for Proposer-Pro)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Costs	\$91,820	\$86,181	\$83,957	\$8,548	\$54,893	\$14,206	\$2,161	\$3,969	\$12,586	\$817	\$6,227	\$365,366
Direct Depreciation	\$989,001	\$1,040,241	\$1,010,359	\$53,560	\$547,068	\$204,149	\$31,585	\$38,903	\$96,597	\$11,146	\$16,719	\$4,039,329
<b>Total Allocated Costs - Labor, Vehicle, Fuel, Other</b>												
From General and Administrative (6D)	\$644,660	\$667,127	\$642,563	\$48,941	\$355,985	\$142,405	\$19,472	\$23,695	\$97,828	\$3,985	\$6,233	\$2,652,894
From Vehicle Maintenance (6D)	\$529,716	\$548,177	\$527,993	\$40,215	\$292,512	\$117,014	\$16,000	\$19,470	\$80,385	\$3,275	\$5,122	\$2,179,880
From Container Maintenance (6D)	\$157,276	\$162,758	\$156,765	\$11,940	\$86,849	\$34,742	\$4,750	\$5,781	\$23,867	\$972	\$1,521	\$647,221
<b>Total Allocated Costs - Depreciation &amp; Start-Up</b>												
From General and Administrative (6D)	\$57,658	\$57,658	\$57,658	\$57,658	\$2,126	\$2,425	\$2,076	\$205	\$3,356	\$180	\$240	\$241,241
From Vehicle Maintenance (6D)	\$2,291	\$2,291	\$2,291	\$2,291	\$84	\$96	\$82	\$8	\$133	\$7	\$10	\$9,585
From Container Maintenance (6D)	\$6,080	\$6,080	\$6,080	\$6,080	\$224	\$256	\$219	\$22	\$354	\$19	\$25	\$25,440
<b>Total Cost before Profit</b>	\$5,603,040	\$5,579,730	\$8,761,285	\$534,893	\$3,437,888	\$1,078,685	\$276,285	\$416,649	\$791,931	\$40,364	\$173,560	\$26,694,309
<b>Profit</b>	\$837,236	\$833,753	\$1,309,157	\$79,926	\$513,707	\$161,183	\$41,284	\$62,258	\$118,334	\$6,031	\$25,934	\$3,988,805
<b>Pass-Through Costs</b>												
Transfer/processing/disposal costs for Facilities selecte	\$2,746,228	\$0	\$209,616	\$117,068	\$1,943,989	\$0	\$7,256	\$118,666	\$947,474	\$33,425	\$6,720	\$6,130,441
Interest Expense	\$271,241	\$280,694	\$270,359	\$20,592	\$149,781	\$59,917	\$8,193	\$9,970	\$41,161	\$1,677	\$2,623	\$1,116,208
Direct Lease Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Costs - Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Pass-Through Costs</b>	\$3,017,469	\$280,694	\$479,975	\$137,659	\$2,093,770	\$59,917	\$15,449	\$128,636	\$988,635	\$35,101	\$9,343	\$7,246,649
<b>Total Calculated Contractor Costs*</b>	\$9,457,745	\$6,694,178	\$10,550,417	\$752,478	\$6,045,365	\$1,299,785	\$333,018	\$607,543	\$1,898,901	\$81,496	\$208,837	\$37,929,762
* Amounts to tie to Forms 6A through 6C												

Collection Cost Proposal	
Proposer Name: Allied Waste Systems, Inc.	Note to proposer: No data input required on Form 6; costs are pulled automatically from Forms 6A through 6C.
SUMMARY (Total Costs from Forms 6A through 6C)	Rate Year One
	From March 1, 2015 to February 29, 2016
Labor-Related Route Driver Costs (include regular & pool personnel)	
Regular Wages	\$5,347,520
Overtime Wages	\$373,078
Holiday Wages	\$270,971
Vacation Wages	\$513,651
Sick Leave Wages	\$224,151
Workers Compensation Insurance Premiums	\$189,924
Workers Compensation Claims	\$120,133
Health & Welfare	\$2,289,976
Pension/ Retirement Benefits	\$750,403
Payroll Taxes	\$447,114
Other: Sharps Program	\$17,000
Total Labor Related-Costs	\$10,543,919
Vehicle-Related Costs (do not include depreciation)	
Tires & Tubes	\$221,936
Parts & Supplies (fluid, oil, etc.)	\$930,965
Taxes & Licenses	\$241,972
Other: Tolls	\$0
Total Vehicle-Related Costs	\$1,394,872
Fuel Costs	\$772,364
Net Processing Costs for Proposer Provided Processing Services	
Net Recycling Processing Costs (Revenue)	\$0
Net Organics Processing Costs	\$3,822,197
Net Other Materials Processing Costs: _____ (specify)	\$0
Total Net Processing Costs	\$3,822,197
Other Costs	
Liability & Property Damage Insurance	\$30,420
Equipment Insurance	\$177,803
Other: Radios	\$32,324
Uniforms	\$15,556
Other: Corporate Insurance	\$109,263
Total Other Costs	\$365,366
Direct Depreciation	
Container Depreciation	\$1,483,839
Route Vehicle Depreciation	\$2,547,290
Other Depreciation	\$8,200
Total Direct Depreciation	\$4,039,329

Collection Cost Proposal	
Proposer Name: Allied Waste Systems, Inc.	Note to proposer: No data input required on Form 6; costs are pulled automatically from Forms 6A through 6C.
SUMMARY (Total Costs from Forms 6A through 6C)	Rate Year One
	From March 1, 2015 to February 29, 2016
Allocated Costs - Labor, Vehicle, Fuel & Other Costs	
From General and Administrative (6D)	\$2,652,894
From Vehicle Maintenance (6D)	\$2,179,880
From Container Maintenance (6D)	\$647,221
Total Allocated Costs - Labor, Vehicle, Fuel & Other Costs	\$5,479,995
Allocated Costs - Depreciation and Start-Up Costs	
From General and Administrative (6D)	\$241,241
From Vehicle Maintenance (6D)	\$9,585
From Container Maintenance (6D)	\$25,440
Total Allocated Costs - Depreciation and Start-Up Costs	\$276,266
Total Cost before Profit	\$26,694,309
Profit (based on Operating Ratio) <u>0.8700</u>	\$3,988,805
Pass-Through Costs	
Transfer/processing/disposal costs for facilities selected by CCCSWA	\$6,130,441
Interest Expense	\$1,116,208
Direct Lease Costs	
Route Vehicles	\$0
Other (Please List)	\$0
Total Direct Lease Costs	\$0
Allocated Lease Costs	
From General and Administrative (6D)	\$0
From Vehicle Maintenance (6D)	\$0
From Container Maintenance (6D)	\$0
Total Allocated Lease Costs	\$0
Total Pass-Through Costs	\$7,246,649
Total Calculated Contractor Costs	\$37,929,762
Contractor's Operating Costs (Total Calculated Contractor's Costs less Processing and Disposal)	\$27,977,124



Detailed Collection Cost Proposal Information  
 Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

	Rate Year One From March 1, 2015 to February 29, 2016				
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Subtotal
<b>SINGLE-FAMILY COSTS</b>					
Labor-Related Route Driver Costs (include regular & pool personnel)					
Regular Wages	\$1,357,536	\$1,246,484	\$1,178,343	\$104,851	\$3,887,214
Overtime Wages	\$91,183	\$56,713	\$88,099	\$5,007	\$241,002
Holiday Wages	\$63,261	\$66,846	\$63,585	\$5,543	\$199,235
Vacation Wages	\$119,908	\$126,715	\$120,533	\$10,508	\$377,664
Sick Leave Wages	\$52,329	\$55,296	\$52,599	\$4,586	\$164,809
Workers Compensation Insurance Premiums	\$48,097	\$43,266	\$42,045.9	\$3,647	\$137,057
Workers Compensation Claims	\$30,423	\$27,367	\$26,595	\$2,307	\$86,693
Health & Welfare	\$535,771	\$566,149	\$538,532	\$46,949	\$1,687,401
Pension/ Retirement Benefits	\$175,184	\$185,117	\$176,087	\$15,351	\$551,740
Payroll Taxes	\$113,239	\$99,769	\$100,393	\$8,710	\$322,111
Other: Sharps Program				\$17,000	\$17,000
Total Labor Related-Costs	\$2,586,932	\$2,473,721	\$2,386,813	\$224,459	\$7,671,926
Vehicle-Related Costs (do not include depreciation)					
Tires & Tubes	\$55,495	\$58,735	\$55,495	\$4,284	\$174,010
Parts & Supplies (fluid, oil, etc.)	\$248,659	\$241,592	\$248,683	\$18,823	\$757,757
Taxes & Licenses	\$62,044	\$58,942	\$57,391	\$6,204	\$184,581
Other: Tolls		\$0			\$0
Total Vehicle-Related Costs	\$366,199	\$359,269	\$361,569	\$29,311	\$1,116,348
Fuel Costs	\$171,405	\$176,226	\$171,384	\$38,089	\$557,104
Net Processing Costs for Proposer Provided Processing Services					
Net Recycling Processing Costs (Revenue)					\$0
Net Organics Processing Costs			\$3,353,851	\$13,800	\$3,367,651
Net Other Materials Processing Costs: _____ (specify)					\$0
Total Net Processing Costs	\$0	\$0	\$3,353,851	\$13,800	\$3,367,651
Other Costs					
Liability & Property Damage Insurance	\$7,800	\$7,410	\$7,215	\$780	\$23,205
Equipment Insurance	\$45,590	\$43,311	\$42,171	\$4,559	\$135,630
Other: Radios	\$7,128	\$6,732	\$6,732	\$792	\$21,384
Uniforms	\$3,632	\$3,838	\$3,650	\$318	\$11,438
Other: Corporate Insurance	\$27,671	\$24,891	\$24,189	\$2,098	\$78,849
Total Other Costs	\$91,820	\$86,181	\$83,957	\$8,548	\$270,506
Direct Depreciation					
Container Depreciation	\$327,161	\$391,701	\$404,199		\$1,123,062
Route Vehicle Depreciation	\$661,840	\$640,340	\$606,160	\$53,560	\$1,961,900
Other Depreciation		\$8,200			\$8,200
Total Direct Depreciation	\$989,001	\$1,040,241	\$1,010,359	\$53,560	\$3,093,162

**Detailed Collection Cost Proposal Information**  
**Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

	Rate Year One From March 1, 2015 to February 29, 2016				
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Subtotal
<b>SINGLE-FAMILY COSTS</b>					
<b>Allocated Costs - Labor, Vehicle, Fuel &amp; Other Costs</b>					
From General and Administrative (6D)	\$644,660	\$667,127	\$642,563	\$48,941	\$2,003,291
From Vehicle Maintenance (6D)	\$529,716	\$548,177	\$527,993	\$40,215	\$1,646,102
From Container Maintenance (6D)	\$157,276	\$162,758	\$156,765	\$11,940	\$488,739
<b>Total Allocated Costs - Labor, Vehicle, Fuel &amp; Other Costs</b>	<b>\$1,331,653</b>	<b>\$1,378,062</b>	<b>\$1,327,322</b>	<b>\$101,096</b>	<b>\$4,138,132</b>
<b>Allocated Costs - Depreciation and Start-Up Costs</b>					
From General and Administrative (6D)	\$57,658	\$57,658	\$57,658	\$57,658	\$230,634
From Vehicle Maintenance (6D)	\$2,291	\$2,291	\$2,291	\$2,291	\$9,164
From Container Maintenance (6D)	\$6,080	\$6,080	\$6,080	\$6,080	\$24,321
<b>Total Allocated Costs - Depreciation and Start-Up Costs</b>	<b>\$66,030</b>	<b>\$66,030</b>	<b>\$66,030</b>	<b>\$66,030</b>	<b>\$264,119</b>
<b>Total Cost before Profit</b>	<b>\$5,603,040</b>	<b>\$5,579,730</b>	<b>\$8,761,285</b>	<b>\$534,893</b>	<b>\$20,478,947</b>
Profit (Enter Operating Ratio; i.e. 0.92): 0.870	\$837,236	\$833,753	\$1,309,157	\$79,926	\$3,060,073
<b>Pass-Through Costs</b>					
Transfer/processing/disposal costs for facilities selected by CCCSWA	\$2,746,228	\$0	\$209,616	\$117,068	\$3,072,911
Interest Expense	\$271,241	\$280,694	\$270,359	\$20,592	\$842,887
<b>Direct Lease Costs</b>					
Route Vehicles					\$0
Other (Please List)					\$0
<b>Total Direct Lease Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Lease Costs</b>					
From General and Administrative (6D)	\$0	\$0	\$0	\$0	\$0
From Vehicle Maintenance (6D)	\$0	\$0	\$0	\$0	\$0
From Container Maintenance (6D)	\$0	\$0	\$0	\$0	\$0
<b>Total Allocated Lease Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Pass-Through Costs</b>	<b>\$3,017,469</b>	<b>\$280,694</b>	<b>\$479,975</b>	<b>\$137,659</b>	<b>\$3,915,798</b>
<b>Total Calculated Contractor Costs</b>	<b>\$9,457,745</b>	<b>\$6,694,178</b>	<b>\$10,550,417</b>	<b>\$752,478</b>	<b>\$27,454,818</b>



**Detailed Collection Cost Proposal Information**  
**Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

	Rate Year One From March 1, 2015 to February 29, 2016				
	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Subtotal
<b>COMMERCIAL/ MULTI-FAMILY COSTS</b>					
Labor-Related Route Driver Costs (include regular & pool personnel)					
Regular Wages	\$925,225	\$230,406	\$35,707	\$38,328	\$1,229,666
Overtime Wages	\$95,371	\$9,504	\$2,670	\$3,108	\$110,653
Holiday Wages	\$43,042	\$14,347	\$1,630	\$1,956	\$60,976
Vacation Wages	\$81,592	\$27,197	\$3,091	\$3,709	\$115,588
Sick Leave Wages	\$35,605	\$11,868	\$1,349	\$1,618	\$50,441
Workers Compensation Insurance Premiums	\$33,884	\$7,965	\$1,274	\$1,376	\$44,499
Workers Compensation Claims	\$21,433	\$5,038	\$806	\$870	\$28,147
Health & Welfare	\$364,545	\$116,515	\$13,809	\$16,570	\$511,439
Pension/ Retirement Benefits	\$119,198	\$39,733	\$4,515	\$5,418	\$168,863
Payroll Taxes	\$80,452	\$18,371	\$3,026	\$3,278	\$105,126
Other (Please List)					\$0
<b>Total Labor Related-Costs</b>	<b>\$1,800,345</b>	<b>\$480,944</b>	<b>\$67,876</b>	<b>\$76,232</b>	<b>\$2,425,398</b>
Vehicle-Related Costs (do <b>not</b> include depreciation)					
Tires & Tubes	\$24,737	\$9,958	\$1,682	\$1,652	\$38,029
Parts & Supplies (fluid, oil, etc.)	\$94,960	\$32,056	\$7,511	\$6,339	\$140,867
Taxes & Licenses	\$34,124	\$9,307	\$1,551	\$3,102	\$48,084
Other: Tolls		\$0			\$0
<b>Total Vehicle-Related Costs</b>	<b>\$153,822</b>	<b>\$51,321</b>	<b>\$10,744</b>	<b>\$11,094</b>	<b>\$226,980</b>
Fuel Costs	\$143,979	\$31,127	\$5,217	\$6,346	\$186,669
Net Processing Costs for Proposer Provided Processing Services					
Net Recycling Processing Costs (Revenue)					\$0
Net Organics Processing Costs			\$116,102	\$230,925	\$347,027
Net Other Materials Processing Costs: _____ (specify)					\$0
<b>Total Net Processing Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$116,102</b>	<b>\$230,925</b>	<b>\$347,027</b>
Other Costs					
Liability & Property Damage Insurance	\$4,290	\$1,170	\$195	\$390	\$6,045
Equipment Insurance	\$25,075	\$6,839	\$1,140	\$2,280	\$35,332
Other: Radios	\$3,564	\$792		\$396	\$4,752
Uniforms	\$2,471	\$824	\$94	\$112	\$3,501
Other: Corporate Insurance	\$19,493	\$4,582	\$733	\$791	\$25,600
<b>Total Other Costs</b>	<b>\$54,893</b>	<b>\$14,206</b>	<b>\$2,161</b>	<b>\$3,969</b>	<b>\$75,230</b>
Direct Depreciation					
Container Depreciation	\$188,568	\$100,649	\$13,495	\$4,403	\$307,116
Route Vehicle Depreciation	\$358,500	\$103,500	\$18,090	\$34,500	\$514,590
Other Depreciation					\$0
<b>Total Direct Depreciation</b>	<b>\$547,068</b>	<b>\$204,149</b>	<b>\$31,585</b>	<b>\$38,903</b>	<b>\$821,706</b>



**Detailed Collection Cost Proposal Information**  
**Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

Rate Year One From March 1, 2015 to February 29, 2016					
COMMERCIAL/ MULTI-FAMILY COSTS	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Subtotal
<b>Allocated Costs - Labor, Vehicle, Fuel &amp; Other Costs</b>					
From General and Administrative (6D)	\$355,985	\$142,405	\$19,472	\$23,695	\$541,556
From Vehicle Maintenance (6D)	\$292,512	\$117,014	\$16,000	\$19,470	\$444,996
From Container Maintenance (6D)	\$86,849	\$34,742	\$4,750	\$5,781	\$132,122
<b>Total Allocated Costs - Labor, Vehicle, Fuel &amp; Other Costs</b>	<b>\$735,346</b>	<b>\$294,160</b>	<b>\$40,222</b>	<b>\$48,946</b>	<b>\$1,118,674</b>
<b>Allocated Costs - Depreciation and Start-Up Costs</b>					
From General and Administrative (6D)	\$2,126	\$2,425	\$2,076	\$205	\$6,832
From Vehicle Maintenance (6D)	\$84	\$96	\$82	\$8	\$271
From Container Maintenance (6D)	\$224	\$256	\$219	\$22	\$720
<b>Total Allocated Costs - Depreciation and Start-Up Costs</b>	<b>\$2,435</b>	<b>\$2,777</b>	<b>\$2,378</b>	<b>\$234</b>	<b>\$7,824</b>
<b>Total Cost before Profit</b>	<b>\$3,437,888</b>	<b>\$1,078,685</b>	<b>\$276,285</b>	<b>\$416,649</b>	<b>\$5,209,507</b>
Profit (based on Operating Ratio) <u>0.87</u>	\$513,707	\$161,183	\$41,284	\$62,258	\$778,432
<b>Pass-Through Costs</b>					
Transfer/processing/disposal costs for facilities selected by CCCSWA	\$1,943,989	\$0	\$7,256	\$118,666	\$2,069,912
Interest Expense	\$149,781	\$59,917	\$8,193	\$9,970	\$227,860
<b>Direct Lease Costs</b>					
Route Vehicles					\$0
Other (Please List)					\$0
<b>Total Direct Lease Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Allocated Lease Costs</b>					
From General and Administrative (6D)	\$0	\$0	\$0	\$0	\$0
From Vehicle Maintenance (6D)	\$0	\$0	\$0	\$0	\$0
From Container Maintenance (6D)	\$0	\$0	\$0	\$0	\$0
<b>Total Allocated Lease Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Pass-Through Costs</b>	<b>\$2,093,770</b>	<b>\$59,917</b>	<b>\$15,449</b>	<b>\$128,636</b>	<b>\$2,297,772</b>
<b>Total Calculated Contractor Costs</b>	<b>\$6,045,365</b>	<b>\$1,299,785</b>	<b>\$333,018</b>	<b>\$607,543</b>	<b>\$8,285,711</b>

**Detailed Collection Cost Proposal Information**  
**Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

	Rate Year One From March 1, 2015 to February 29, 2016			
	Solid Waste	Recyclable Materials	Organic Materials	Subtotal
<b>DROP-BOX COSTS</b>				
Labor-Related Route Driver Costs (include regular & pool personnel)				
Regular Wages	\$208,850	\$8,716	\$13,074	\$230,639
Overtime Wages	\$19,386	\$815	\$1,222	\$21,423
Holiday Wages	\$9,782	\$391	\$587	\$10,761
Vacation Wages	\$18,544	\$742	\$1,113	\$20,398
Sick Leave Wages	\$8,092	\$324	\$486	\$8,901
Workers Compensation Insurance Premiums	\$7,577	\$316	\$475	\$8,368
Workers Compensation Claims	\$4,793	\$200	\$300	\$5,293
Health & Welfare	\$82,851	\$3,314	\$4,971	\$91,136
Pension/ Retirement Benefits	\$27,090	\$1,084	\$1,625	\$29,799
Payroll Taxes	\$18,000	\$751	\$1,126	\$19,877
Other (Please List)				\$0
<b>Total Labor Related-Costs</b>	<b>\$404,966</b>	<b>\$16,652</b>	<b>\$24,978</b>	<b>\$446,596</b>
Vehicle-Related Costs (do not include depreciation)				
Tires & Tubes	\$8,962	\$374	\$561	\$9,897
Parts & Supplies (fluid, oil, etc.)	\$29,283	\$1,223	\$1,834	\$32,340
Taxes & Licenses	\$7,756	\$620	\$931	\$9,307
Other: Tolls				\$0
<b>Total Vehicle-Related Costs</b>	<b>\$46,000</b>	<b>\$2,218</b>	<b>\$3,326</b>	<b>\$51,544</b>
Fuel Costs	\$25,858	\$1,093	\$1,640	\$28,591
Net Processing Costs for Proposer Provided Processing Services				
Net Recycling Processing Costs (Revenue)				\$0
Net Organics Processing Costs			\$107,520	\$107,520
Net Other Materials Processing Costs: _____ (specify)				\$0
<b>Total Net Processing Costs</b>	<b>\$0</b>	<b>\$0</b>	<b>\$107,520</b>	<b>\$107,520</b>
Other Costs				
Liability & Property Damage Insurance	\$975	\$78	\$117	\$1,170
Equipment Insurance	\$5,700	\$456	\$684	\$6,840
Other: Radios/Food Waste Pails	\$990	\$79	\$5,119	\$6,188
Uniforms	\$562	\$22	\$34	\$618
Other: Corporate Insurance	\$4,359	\$182	\$273	\$4,814
<b>Total Other Costs</b>	<b>\$12,586</b>	<b>\$817</b>	<b>\$6,227</b>	<b>\$19,630</b>
Direct Depreciation				
Container Depreciation	\$37,597	\$6,426	\$9,639	\$53,662
Route Vehicle Depreciation	\$59,000	\$4,720	\$7,080	\$70,800
Other Depreciation				\$0
<b>Total Direct Depreciation</b>	<b>\$96,597</b>	<b>\$11,146</b>	<b>\$16,719</b>	<b>\$124,462</b>

## Detailed Collection Cost Proposal Information

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

		Rate Year One From March 1, 2015 to February 29, 2016			
DROP-BOX COSTS		Solid Waste	Recyclable Materials	Organic Materials	Subtotal
Allocated Costs - Labor, Vehicle, Fuel & Other Costs					
From General and Administrative (6D)		\$97,828	\$3,985	\$6,233	\$108,047
From Vehicle Maintenance (6D)		\$80,385	\$3,275	\$5,122	\$88,782
From Container Maintenance (6D)		\$23,867	\$972	\$1,521	\$26,360
Total Allocated Costs - Labor, Vehicle, Fuel & Other Costs		\$202,081	\$8,232	\$12,876	\$223,188
Allocated Costs - Depreciation and Start-Up Costs					
From General and Administrative (6D)		\$3,356	\$180	\$240	\$3,775
From Vehicle Maintenance (6D)		\$133	\$7	\$10	\$150
From Container Maintenance (6D)		\$354	\$19	\$25	\$398
Total Allocated Costs - Depreciation and Start-Up Costs		\$3,843	\$206	\$275	\$4,324
Total Cost before Profit		\$791,931	\$40,364	\$173,560	\$1,005,855
Profit (based on Operating Ratio)	0.87	\$118,334	\$6,031	\$25,934	\$150,300
Pass-Through Costs					
Transfer/processing/disposal costs for facilities selected by CCCSWA		\$947,474	\$33,425	\$6,720	\$987,619
Interest Expense		\$41,161	\$1,677	\$2,623	\$45,461
Direct Lease Costs					
Route Vehicles					\$0
Other (Please List)					\$0
Total Direct Lease Costs		\$0	\$0	\$0	\$0
Allocated Lease Costs					
From General and Administrative (6D)		\$0	\$0	\$0	\$0
From Vehicle Maintenance (6D)		\$0	\$0	\$0	\$0
From Container Maintenance (6D)		\$0	\$0	\$0	\$0
Total Allocated Lease Costs		\$0	\$0	\$0	\$0
Total Pass-Through Costs		\$988,635	\$35,101	\$9,343	\$1,033,079
Total Calculated Contractor Costs		\$1,898,901	\$81,496	\$208,837	\$2,189,234



**Detailed Collection Cost Proposal Information****Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

	Rate Year One From March 1, 2015 to February 29, 2016			
	General and Administrative	Vehicle Maintenance	Container Maintenance	Total
<b>PROPOSED ALLOCATED COST</b>				
Labor-Related Costs (include non-route personnel only)				
Regular Wages	\$1,254,184	\$970,139	\$203,075	\$2,427,398
Overtime Wages		\$133,177	\$5,551	\$138,728
Holiday Wages		\$42,834	\$8,443	\$51,277
Vacation Wages	\$54,055	\$148,271	\$20,390	\$222,717
Sick Leave Wages				\$0
Workers Compensation Insurance Premiums	\$14,268	\$67,373	\$5,330	\$86,971
Workers Compensation Claims	\$9,025	\$42,615	\$3,372	\$55,012
Pension/ Retirement Benefits	\$28,595	\$151,008	\$19,525	\$199,128
Payroll Taxes	\$127,182	\$113,674	\$21,490	\$262,346
Other: Health & Welfare	\$202,551	\$448,795	\$100,938	\$752,284
Total Labor Related-Costs	\$1,689,860	\$2,117,886	\$388,115	\$4,195,860
Vehicle-Related Costs				
Tires & Tubes				\$0
Taxes & Licenses	\$2,696	\$635	\$2,311	\$5,642
Parts & Supplies (fluid, oil, etc.)	\$7,200	\$1,800	\$5,400	\$14,400
Total Vehicle-Related Costs	\$9,896	\$2,435	\$7,711	\$20,042
Fuel Costs	\$38,033	\$3,928	\$35,712	\$77,674
Other Costs				
Other: Corporate Insurance	\$8,208	\$38,760	\$3,067	\$50,034
Equipment Insurance				\$0
Rent	\$78,000			\$78,000
Utilities	\$50,000			\$50,000
Telephone	\$32,000			\$32,000
Non-vehicle Related Supplies			\$50,789	\$50,789
Non-vehicle Related Taxes & Licenses	\$4,255		\$159,300	\$163,555
Other: Radios	\$1,584	\$396	\$1,188	\$3,168
Initial Public Education & Outreach Efforts (Annualized Cost)	\$26,391			\$26,391
Ongoing, Annual Public Education & Outreach Efforts	\$364,350			\$364,350
Uniforms	\$1,498	\$16,475	\$1,340	\$19,312
Bad Debt	\$72,144			\$72,144
Performance Bond	\$50,675			\$50,675
Corporate Overhead Charge (Please List)				\$0
Other: Invoice/Bank Charges	\$226,000			\$226,000
Total Other Costs	\$915,105	\$55,631	\$215,683	\$1,186,419
Total Labor, Vehicle, Fuel, and Other Costs	\$2,652,894	\$2,179,880	\$647,221	\$5,479,995
Depreciation (non-route specific) and Start-Up Costs				
Vehicle Depreciation (non-route vehicles)	\$17,000	\$9,585	\$25,440	\$52,025
Other Depreciation: (CNG fuel stn expansion, lot paving, used oil collection tanks, security cameras)	\$93,969			\$93,969
Other Depreciation: Shop Expansion (30 yrs)	\$12,833			\$12,833
Start-up Costs	\$117,438			\$117,438
Total Depreciation and Start-Up Costs	\$241,241	\$9,585	\$25,440	\$276,266
Lease Costs				
Facility Costs: _____ (describe)				\$0
Lease Costs: _____ (describe)				\$0
Total Lease Costs	\$0	\$0	\$0	\$0
Total Costs to be Allocated	\$2,894,135	\$2,189,465	\$672,661	\$5,756,260

## Detailed Collection Cost Proposal Information

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

		Rate Year One From March 1, 2015 to February 29, 2016			
PROPOSED ALLOCATED COST		General and Administrative	Vehicle Maintenance	Container Maintenance	Total
<b>Labor, Vehicle, Fuel, &amp; Other Costs Allocated Out</b>					
	Percentage				
To Single-family Solid Waste (6A)	24.30%	\$644,660	\$529,716	\$157,276	\$1,331,653
To Single-family Recyclable Materials (6A)	25.15%	\$667,127	\$548,177	\$162,758	\$1,378,062
To Single-family Organic Materials (6A)	24.22%	\$642,563	\$527,993	\$156,765	\$1,327,322
To Single-family Reuse/Clean-Up Days SW Pickup (6A)	1.84%	\$48,941	\$40,215	\$11,940	\$101,096
To Commercial / Multi-family Solid Waste (6B)	13.42%	\$355,985	\$292,512	\$86,849	\$735,346
To Commercial / Multi-family Recyclable Materials (6B)	5.37%	\$142,405	\$117,014	\$34,742	\$294,160
To Commercial / Multi-family Organic Materials (6B)	0.73%	\$19,472	\$16,000	\$4,750	\$40,222
To Commercial / Multi-family Food Waste (6B)	0.89%	\$23,695	\$19,470	\$5,781	\$48,946
To Drop Box Solid Waste (6C)	3.69%	\$97,828	\$80,385	\$23,867	\$202,081
To Drop Box Recyclable Materials (6C)	0.15%	\$3,985	\$3,275	\$972	\$8,232
To Drop Box Green Materials(6C)	0.23%	\$6,233	\$5,122	\$1,521	\$12,876
Total Labor, Vehicle, Fuel & Other Costs Allocated Out	100.00%	\$2,652,894	\$2,179,880	\$647,221	\$5,479,995
<b>Depreciation and Start-Up Costs Allocated Out</b>					
To Single-family Solid Waste (6A)	23.90%	\$57,658	\$2,291	\$6,080	\$66,030
To Single-family Recyclable Materials (6A)	23.90%	\$57,658	\$2,291	\$6,080	\$66,030
To Single-family Organic Materials (6A)	23.90%	\$57,658	\$2,291	\$6,080	\$66,030
To Single-family Reuse/Clean-Up Days SW Pickup (6A)	23.90%	\$57,658	\$2,291	\$6,080	\$66,030
To Commercial / Multi-family Solid Waste (6B)	0.88%	\$2,126	\$84	\$224	\$2,435
To Commercial / Multi-family Recyclable Materials (6B)	1.01%	\$2,425	\$96	\$256	\$2,777
To Commercial / Multi-family Organic Materials (6B)	0.86%	\$2,076	\$82	\$219	\$2,378
To Commercial / Multi-family Food Waste (6B)	0.08%	\$205	\$8	\$22	\$234
To Drop Box Solid Waste (6C)	1.39%	\$3,356	\$133	\$354	\$3,843
To Drop Box Recyclable Materials (6C)	0.07%	\$180	\$7	\$19	\$206
To Drop Box Green Materials(6C)	0.10%	\$240	\$10	\$25	\$275
Total Depreciation and Start-Up Costs Allocated Out	100.00%	\$241,241	\$9,585	\$25,440	\$276,266
<b>Lease Costs Allocated Out</b>					
To Single-family Solid Waste (6A)		\$0	\$0	\$0	\$0
To Single-family Recyclable Materials (6A)		\$0	\$0	\$0	\$0
To Single-family Organic Materials (6A)		\$0	\$0	\$0	\$0
To Single-family Reuse/Clean-Up Days SW Pickup (6A)		\$0	\$0	\$0	\$0
To Commercial / Multi-family Solid Waste (6B)		\$0	\$0	\$0	\$0
To Commercial / Multi-family Recyclable Materials (6B)		\$0	\$0	\$0	\$0
To Commercial / Multi-family Organic Materials (6B)		\$0	\$0	\$0	\$0
To Commercial / Multi-family Food Waste (6B)		\$0	\$0	\$0	\$0
To Drop Box Solid Waste (6C)		\$0	\$0	\$0	\$0
To Drop Box Recyclable Materials (6C)		\$0	\$0	\$0	\$0
To Drop Box Green Materials(6C)		\$0	\$0	\$0	\$0
Total Lease Costs Allocated Out	0.00%	\$0	\$0	\$0	\$0
<b>Total Allocated Out</b>		<b>\$2,894,135</b>	<b>\$2,189,465</b>	<b>\$672,661</b>	<b>\$5,756,260</b>
<b>Total Allocated Out</b>		<b>\$2,857,567</b>	<b>\$2,194,387</b>	<b>\$647,492</b>	<b>\$5,699,444.917</b>



**Processing Cost Proposal****Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shade

Please provide all costs as \$/Ton effective for Rate Year One (From March 1, 2015 to February 29, 2016).

**Processing Costs**

	Rate Year One (March 1, 2015 to February 29, 2016)		
	Recyclable Materials	Green Materials and Home Food Scraps	Commercial Food Waste
Processing Cost (\$/ton)		\$50.11	\$73.75
Processing Facility Regulatory Fees & Taxes (list separately)			
1 LEA - West Contra Costa County		\$0.93	
2 LEA - Contra Costa County			\$1.25
3 _____			
4 _____			
5 _____			
6 _____			
Total Regulatory Fees (\$/ton)	\$0.00	\$0.93	\$1.25
Total Processing Cost (\$/ton)	\$0.00	\$51.04	\$75.00
Revenues from the Sale of Materials (\$/ton) (show as a negative value)			
Net Processing Cost (\$/Ton)*	\$0.00	\$51.04	\$75.00
* If the net is a revenue, net processing cost/ton is to show as a negative amount.		Excluding profit	Excluding profit

Net Processing Cost (\$/Ton)\*

\$0.00

\$51.04

\$75.00

Form 8A Allocation Factors

Member Agency Allocators

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

Note to proposer: Route Hours, Accounts, and Tonnage should tie to Form 2. Allocation factors below are used to allocate Total Calculated Contractor Costs from Form 5.

Allocation Factors	Single Family				Commercial/Multi-Family				Drop Box		
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials
Route Hours per Year											
Danville	8,126	8,409	8,099	617	2,430	1,101	1	166	628	35	127
Lafayette	5,117	5,296	5,101	389	2,388	1,039	7	221	571	60	47
Moraga	3,041	3,147	3,031	231	872	510	12	69	514	2	29
Orinda	4,512	4,670	4,498	343	914	227	1	69	285	44	25
Walnut Creek	8,338	8,629	8,311	633	12,501	4,931	1,115	760	3,310	42	127
County	8,469	8,764	8,442	643	1,640	498	1	97	399	49	7
Total	37,604	38,915	37,482	2,855	20,744	8,307	1,136	1,382	5,706	232	364
Total from Form 2	37,604	38,915	37,482	2,855	20,765	8,307	1,136	1,382	5,706	232	364
% of Route Hours per Year											
Danville	22%	22%	22%	22%	12%	13%	0%	12%	11%	15%	35%
Lafayette	14%	14%	14%	14%	12%	13%	1%	16%	10%	26%	13%
Moraga	8%	8%	8%	8%	4%	6%	1%	5%	9%	1%	8%
Orinda	12%	12%	12%	12%	4%	3%	0%	5%	5%	19%	7%
Walnut Creek	22%	22%	22%	22%	60%	59%	98%	55%	58%	18%	35%
County	23%	23%	23%	23%	8%	6%	0%	7%	7%	21%	2%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Accounts per Week or Drop Box Pulls per Year											
Danville	14,477	14,477	14,477	14,477	323	466	1	38	400	29	91
Lafayette	7,505	7,505	7,505	7,505	382	354	14	36	364	51	34
Moraga	4,579	4,579	4,579	4,579	157	186	23	21	328	2	21
Orinda	6,207	6,207	6,207	6,207	106	125	2	13	182	37	18
Walnut Creek	15,048	15,048	15,048	15,048	1,099	1,257	2,210	99	2,111	35	91
County	14,723	14,723	14,723	14,723	239	242	1	15	255	41	5
Total	62,539	62,539	62,539	62,539	2,306	2,630	2,252	222	3,640	195	260
Total from Form 2	62,539	62,539	62,539	62,539	2,306	2,630	2,252	222	3,640	195	260
% of Accounts/Pulls											
Danville	23%	23%	23%	23%	14%	18%	0%	17%	11%	15%	35%
Lafayette	12%	12%	12%	12%	17%	13%	1%	16%	10%	26%	13%
Moraga	7%	7%	7%	7%	7%	7%	1%	9%	9%	1%	8%
Orinda	10%	10%	10%	10%	5%	5%	0%	6%	5%	19%	7%
Walnut Creek	24%	24%	24%	24%	48%	48%	98%	45%	58%	18%	35%
County	24%	24%	24%	24%	10%	9%	0%	7%	7%	21%	2%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Total Solid Waste Tons Collected per Year											
Danville	10,379	0	0	439	3,674	0	0	0	2,238	0	0
Lafayette	5,190	0	0	220	3,061	0	0	0	1,343	0	0
Moraga	3,027	0	0	128	1,225	0	0	0	1,194	0	0
Orinda	3,892	0	0	165	1,225	0	0	0	298	0	0
Walnut Creek	9,947	0	0	421	18,675	0	0	0	8,803	0	0
County	10,812	0	0	458	2,755	0	0	0	1,044	0	0
Total	43,248	0	0	1,830	30,614	0	0	0	14,921	0	0
Total from Form 2	43,248	0	0	1,830	30,614	0	0	0	14,921	0	0



Form 8A Allocation Factors

Member Agency Allocators

Proposer Name: Allied Waste Systems, Inc.

Note to proposer: Input data in yellow shaded areas only.

Note to proposer: Route Hours, Accounts, and Tonnage should tie to Form 2. Allocation factors below are used to allocate Total Calculated Contractor Costs from Form 5.

Allocation Factors	Single Family				Commercial/Multi-Family				Drop Box		
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials
% of Total Solid Waste Tons Collected per Year											
Danville	24%	0%	0%	24%	12%	0%	0%	0%	15%	0%	0%
Lafayette	12%	0%	0%	12%	10%	0%	0%	0%	9%	0%	0%
Moraga	7%	0%	0%	7%	4%	0%	0%	0%	8%	0%	0%
Orinda	9%	0%	0%	9%	4%	0%	0%	0%	2%	0%	0%
Walnut Creek	23%	0%	0%	23%	61%	0%	0%	0%	59%	0%	0%
County	25%	0%	0%	25%	9%	0%	0%	0%	7%	0%	0%
Total	100%	0%	0%	100%	100%	0%	0%	0%	100%	0%	0%
Total Recyclable Materials Tons Collected per Year											
Danville	0	7,626	0	0	0	1,272	0	0	0	219	0
Lafayette	0	4,063	0	0	0	1,849	0	0	0	339	0
Moraga	0	2,508	0	0	0	968	0	0	0	14	0
Orinda	0	3,398	0	0	0	332	0	0	0	296	0
Walnut Creek	0	8,052	0	0	0	8,623	0	0	0	247	0
County	0	8,313	0	0	0	914	0	0	0	296	0
Total	0	33,960	0	0	0	13,959	0	0	0	1,411	0
Total from Form 2	0	33,960	0	0	0	13,959	0	0	0	1,411	0
% of Total Recyclable Tons Collected per Year											
Danville	0%	22%	0%	0%	0%	9%	0%	0%	0%	16%	0%
Lafayette	0%	12%	0%	0%	0%	13%	0%	0%	0%	24%	0%
Moraga	0%	7%	0%	0%	0%	7%	0%	0%	0%	1%	0%
Orinda	0%	10%	0%	0%	0%	2%	0%	0%	0%	21%	0%
Walnut Creek	0%	24%	0%	0%	0%	62%	0%	0%	0%	18%	0%
County	0%	24%	0%	0%	0%	7%	0%	0%	0%	21%	0%
Total	0%	100%	0%	0%	0%	100%	0%	0%	0%	100%	0%
Total Organic Materials Tons Collected per Year											
Danville	0	0	12,551	52	0	0	1	339	0	0	1,066
Lafayette	0	0	6,688	28	0	0	12	554	0	0	143
Moraga	0	0	4,128	17	0	0	20	154	0	0	36
Orinda	0	0	5,594	23	0	0	2	246	0	0	63
Walnut Creek	0	0	13,253	55	0	0	1,899	1,509	0	0	466
County	0	0	13,683	56	0	0	1	277	0	0	18
Total	0	0	55,898	230	0	0	1,935	3,079	0	0	1,792
Total from Form 2	0	0	55,898	230	0	0	1,935	3,079	0	0	1,792
% of Total Organic Material Tons Collected per Year											
Danville	0%	0%	22%	22%	0%	0%	0%	11%	0%	0%	60%
Lafayette	0%	0%	12%	12%	0%	0%	1%	18%	0%	0%	8%
Moraga	0%	0%	7%	7%	0%	0%	1%	5%	0%	0%	2%
Orinda	0%	0%	10%	10%	0%	0%	0%	8%	0%	0%	4%
Walnut Creek	0%	0%	24%	24%	0%	0%	98%	49%	0%	0%	26%
County	0%	0%	24%	24%	0%	0%	0%	9%	0%	0%	1%
Total	0%	0%	100%	100%	0%	0%	100%	100%	0%	0%	100%



Form 8B Cost Allocations

**Member Agency Cost Allocations**  
**Proposer Name: Allied Waste Systems, Inc.**

Informational Purposes Only

Note: No proposer input required

Note to proposer: Allocation factors from Form 8A are used to allocate costs from Form 5 to each Member Agency.

	Single Family				Commercial/Multi-Family				Drop Box			Total
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
Costs Allocated by Route Hour												
Labor-Related Costs	\$2,586,932	\$2,473,721	\$2,386,813	\$224,459	\$1,800,345	\$480,944	\$67,876	\$76,232	\$404,966	\$16,652	\$24,978	\$10,543,919
Vehicle-Related Costs	\$366,199	\$359,269	\$361,569	\$29,311	\$153,822	\$51,321	\$10,744	\$11,094	\$46,000	\$2,218	\$3,326	\$1,394,872
Fuel Costs	\$171,405	\$176,226	\$171,384	\$38,089	\$143,979	\$31,127	\$5,217	\$6,346	\$25,858	\$1,093	\$1,640	\$772,364
Other Costs	\$91,820	\$86,181	\$83,957	\$8,548	\$54,893	\$14,206	\$2,161	\$3,969	\$12,586	\$817	\$6,227	\$365,366
Direct Depreciation	\$989,001	\$1,040,241	\$1,010,359	\$53,560	\$547,068	\$204,149	\$31,585	\$38,903	\$96,597	\$11,146	\$16,719	\$4,039,329
Allocated Labor, Vehicle, Fuel - Vehicle maint	\$529,716	\$548,177	\$527,993	\$40,215	\$292,512	\$117,014	\$16,000	\$19,470	\$80,385	\$3,275	\$5,122	\$2,179,880
Allocated Labor, Vehicle, Fuel - Container maint	\$157,276	\$162,758	\$156,765	\$11,940	\$86,849	\$34,742	\$4,750	\$5,781	\$23,867	\$972	\$1,521	\$647,221
Allocated Deprec & Start-up - Vehicle maint	\$2,291	\$2,291	\$2,291	\$2,291	\$84	\$96	\$82	\$8	\$133	\$7	\$10	\$9,585
Allocated Deprec & Start-up - Cont maint	\$6,080	\$6,080	\$6,080	\$6,080	\$224	\$256	\$219	\$22	\$354	\$19	\$25	\$25,440
Total Costs Allocated by Rte Hours	\$4,900,721	\$4,854,945	\$4,707,212	\$414,493	\$3,079,777	\$933,856	\$138,635	\$161,825	\$690,746	\$36,199	\$59,567	\$19,977,976
Allocation to Member Agencies												
Danville	\$1,058,982	\$1,049,090	\$1,017,167	\$89,567	\$360,695	\$123,731	\$72	\$19,419	\$75,982	\$5,430	\$20,849	\$3,820,982
Lafayette	\$666,924	\$660,695	\$640,590	\$56,407	\$354,529	\$116,818	\$859	\$25,892	\$69,075	\$9,412	\$7,744	\$2,608,944
Moraga	\$396,319	\$392,617	\$380,670	\$33,520	\$129,480	\$57,372	\$1,431	\$8,091	\$62,167	\$362	\$4,765	\$1,466,796
Orinda	\$588,087	\$582,593	\$564,865	\$49,739	\$135,646	\$25,576	\$143	\$8,091	\$34,537	\$6,878	\$4,170	\$2,000,325
Walnut Creek	\$1,086,682	\$1,076,531	\$1,043,773	\$91,909	\$1,855,882	\$554,369	\$136,059	\$89,004	\$400,633	\$6,516	\$20,849	\$6,362,205
County	\$1,103,728	\$1,093,418	\$1,060,146	\$93,351	\$243,546	\$55,990	\$72	\$11,328	\$48,352	\$7,602	\$1,191	\$3,718,723
Total Costs	\$4,900,721	\$4,854,945	\$4,707,212	\$414,493	\$3,079,777	\$933,856	\$138,635	\$161,825	\$690,746	\$36,199	\$59,567	\$19,977,976
Costs Allocated by Recycling Tons												
Net Recycling Processing Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Other Materials Processing Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Costs Allocated by Recycling Tons	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Allocation to Member Agencies												
Danville	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lafayette	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Moraga	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Orinda	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Walnut Creek	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
County	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



## Form 8B Cost Allocations

**Member Agency Cost Allocations**  
**Proposer Name: Allied Waste Systems, Inc.**

Informational Purposes Only

Note: No proposer input required

Note to proposer: Allocation factors from Form 8A are used to allocate costs from Form 5 to each Member Agency.

	Single Family				Commercial/Multi-Family				Drop Box			Total
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
Costs Allocated by Organics Tons												
Net Organics Processing Costs	\$0	\$0	\$3,353,851	\$13,800	\$0	\$0	\$116,102	\$230,925	\$0	\$0	\$107,520	\$3,822,197
Total Costs Allocated by Organics Tons	\$0	\$0	\$3,353,851	\$13,800	\$0	\$0	\$116,102	\$230,925	\$0	\$0	\$107,520	\$3,822,197
Allocation to Member Agencies												
Danville	\$0	\$0	\$753,087	\$3,099	\$0	\$0	\$60	\$25,402	\$0	\$0	\$63,974	\$845,622
Lafayette	\$0	\$0	\$401,289	\$1,651	\$0	\$0	\$719	\$41,567	\$0	\$0	\$8,602	\$453,827
Moraga	\$0	\$0	\$247,701	\$1,019	\$0	\$0	\$1,199	\$11,546	\$0	\$0	\$2,150	\$263,615
Orinda	\$0	\$0	\$335,635	\$1,381	\$0	\$0	\$120	\$18,474	\$0	\$0	\$3,763	\$359,373
Walnut Creek	\$0	\$0	\$795,151	\$3,272	\$0	\$0	\$113,944	\$113,153	\$0	\$0	\$27,955	\$1,053,475
County	\$0	\$0	\$820,988	\$3,378	\$0	\$0	\$60	\$20,783	\$0	\$0	\$1,075	\$846,285
Total	\$0	\$0	\$3,353,851	\$13,800	\$0	\$0	\$116,102	\$230,925	\$0	\$0	\$107,520	\$3,822,197
Allocated by Number of Accounts												
Allocated Labor, Vehicle, Fuel & Other - G&A	\$644,660	\$667,127	\$642,563	\$48,941	\$355,985	\$142,405	\$19,472	\$23,695	\$97,828	\$3,985	\$6,233	\$2,652,894
Allocated Depreciation & Start-Up - G&A	\$57,658	\$57,658	\$57,658	\$57,658	\$2,126	\$2,425	\$2,076	\$205	\$3,356	\$180	\$240	\$241,241
Total Costs Allocated by Number of Accounts	\$702,319	\$724,785	\$700,222	\$106,599	\$358,111	\$144,829	\$21,548	\$23,900	\$101,184	\$4,165	\$6,473	\$2,894,135
Allocation to Member Agencies												
Danville	\$162,578	\$167,779	\$162,093	\$24,676	\$50,160	\$25,684	\$11	\$4,091	\$11,130	\$625	\$2,266	\$611,093
Lafayette	\$84,282	\$86,978	\$84,030	\$12,792	\$59,323	\$19,501	\$133	\$3,876	\$10,118	\$1,083	\$841	\$362,958
Moraga	\$51,423	\$53,068	\$51,269	\$7,805	\$24,381	\$10,226	\$222	\$2,261	\$9,107	\$42	\$518	\$210,321
Orinda	\$69,705	\$71,935	\$69,497	\$10,580	\$16,461	\$6,897	\$22	\$1,400	\$5,059	\$791	\$453	\$252,801
Walnut Creek	\$168,990	\$174,396	\$168,486	\$25,650	\$170,670	\$69,204	\$21,147	\$10,658	\$58,687	\$750	\$2,266	\$870,903
County	\$165,341	\$170,630	\$164,847	\$25,096	\$37,116	\$13,318	\$11	\$1,615	\$7,083	\$875	\$129	\$586,059
Total	\$702,319	\$724,785	\$700,222	\$106,599	\$358,111	\$144,829	\$21,548	\$23,900	\$101,184	\$4,165	\$6,473	\$2,894,135
Total Allocated Cost before Profit												
Allocation to Member Agencies												
Danville	\$1,221,560	\$1,216,869	\$1,932,347	\$117,342	\$410,855	\$149,415	\$143	\$48,912	\$87,112	\$6,055	\$87,088	\$5,277,697
Lafayette	\$751,206	\$747,673	\$1,125,909	\$70,851	\$413,852	\$136,319	\$1,712	\$71,334	\$79,193	\$10,495	\$17,187	\$3,425,730
Moraga	\$447,742	\$445,685	\$679,640	\$42,344	\$153,861	\$67,598	\$2,853	\$21,898	\$71,274	\$404	\$7,434	\$1,940,732
Orinda	\$657,792	\$654,528	\$969,997	\$61,700	\$152,107	\$32,472	\$285	\$27,965	\$39,597	\$7,669	\$8,386	\$2,612,499
Walnut Creek	\$1,255,672	\$1,250,928	\$2,007,410	\$120,831	\$2,026,551	\$623,573	\$271,150	\$212,815	\$459,320	\$7,265	\$51,069	\$8,286,584
County	\$1,269,068	\$1,264,048	\$2,045,981	\$121,825	\$280,662	\$69,308	\$143	\$33,726	\$55,435	\$8,476	\$2,396	\$5,151,067
Total	\$5,603,040	\$5,579,730	\$8,761,285	\$534,893	\$3,437,888	\$1,078,685	\$276,285	\$416,649	\$791,931	\$40,364	\$173,560	\$26,694,309



## Form 8B Cost Allocations

## Member Agency Cost Allocations

Proposer Name: Allied Waste Systems, Inc.

Informational Purposes Only

Note: No proposer input required

Note to proposer: Allocation factors from Form 8A are used to allocate costs from Form 5 to each Member Agency.

	Single Family				Commercial/Multi-Family				Drop Box			Total
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
Profit												
Allocation to Member Agencies												
Danville	\$182,532	\$181,831	\$288,742	\$17,534	\$61,392	\$22,326	\$21	\$7,309	\$13,017	\$905	\$13,013	\$788,621
Lafayette	\$112,249	\$111,721	\$168,239	\$10,587	\$61,840	\$20,370	\$256	\$10,659	\$11,833	\$1,568	\$2,568	\$511,891
Moraga	\$66,904	\$66,597	\$101,555	\$6,327	\$22,991	\$10,101	\$426	\$3,272	\$10,650	\$60	\$1,111	\$289,995
Orinda	\$98,291	\$97,803	\$144,942	\$9,220	\$22,729	\$4,852	\$43	\$4,179	\$5,917	\$1,146	\$1,253	\$390,373
Walnut Creek	\$187,629	\$186,920	\$299,958	\$18,055	\$302,818	\$93,178	\$40,517	\$31,800	\$68,634	\$1,086	\$7,631	\$1,238,225
County	\$189,631	\$188,881	\$305,721	\$18,204	\$41,938	\$10,356	\$21	\$5,039	\$8,283	\$1,267	\$358	\$769,700
Total	\$837,236	\$833,753	\$1,309,157	\$79,926	\$513,707	\$161,183	\$41,284	\$62,258	\$118,334	\$6,031	\$25,934	\$3,988,805
Pass-through Costs Allocated on Route Hours												
Interest Expense	\$271,241	\$280,694	\$270,359	\$20,592	\$149,781	\$59,917	\$8,193	\$9,970	\$41,161	\$1,677	\$2,623	\$1,116,208
Direct Lease Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Allocated Costs - Lease	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Pass-Through Allocated on Rte Hours	\$271,241	\$280,694	\$270,359	\$20,592	\$149,781	\$59,917	\$8,193	\$9,970	\$41,161	\$1,677	\$2,623	\$1,116,208
Allocation to Member Agencies												
Danville	\$58,612	\$60,654	\$58,421	\$4,450	\$17,542	\$7,939	\$4	\$1,196	\$4,528	\$252	\$918	\$214,515
Lafayette	\$36,912	\$38,199	\$36,792	\$2,802	\$17,242	\$7,495	\$51	\$1,595	\$4,116	\$436	\$341	\$145,982
Moraga	\$21,935	\$22,700	\$21,864	\$1,665	\$6,297	\$3,681	\$85	\$498	\$3,705	\$17	\$210	\$82,656
Orinda	\$32,549	\$33,683	\$32,443	\$2,471	\$6,597	\$1,641	\$8	\$498	\$2,058	\$319	\$184	\$112,452
Walnut Creek	\$60,145	\$62,241	\$59,949	\$4,566	\$90,258	\$35,569	\$8,040	\$5,483	\$23,874	\$302	\$918	\$351,345
County	\$61,088	\$63,217	\$60,890	\$4,638	\$11,845	\$3,592	\$4	\$698	\$2,881	\$352	\$52	\$209,258
Total	\$271,241	\$280,694	\$270,359	\$20,592	\$149,781	\$59,917	\$8,193	\$9,970	\$41,161	\$1,677	\$2,623	\$1,116,208
Pass-through Costs Allocated on Tonnage												
Transfer/processing/disposal costs for Facilities	\$2,746,228	\$0	\$209,616	\$117,068	\$1,943,989	\$0	\$7,256	\$118,666	\$947,474	\$33,425	\$6,720	\$6,130,441
Total Pass-Through Allocated on Tons	\$2,746,228	\$0	\$209,616	\$117,068	\$1,943,989	\$0	\$7,256	\$118,666	\$947,474	\$33,425	\$6,720	\$6,130,441
Allocation to Member Agencies												
Danville	\$659,095	\$0	\$47,068	\$28,096	\$233,279	\$0	\$4	\$13,053	\$142,121	\$5,181	\$3,998	\$1,131,895
Lafayette	\$329,547	\$0	\$25,081	\$14,048	\$194,399	\$0	\$45	\$21,360	\$85,273	\$8,022	\$538	\$678,312
Moraga	\$192,236	\$0	\$15,481	\$8,195	\$77,760	\$0	\$75	\$5,933	\$75,798	\$334	\$134	\$375,946
Orinda	\$247,160	\$0	\$20,977	\$10,536	\$77,760	\$0	\$7	\$9,493	\$18,949	\$7,019	\$235	\$392,138
Walnut Creek	\$631,632	\$0	\$49,697	\$26,926	\$1,185,833	\$0	\$7,121	\$58,146	\$559,010	\$5,849	\$1,747	\$2,525,962
County	\$686,557	\$0	\$51,312	\$29,267	\$174,959	\$0	\$4	\$10,680	\$66,323	\$7,019	\$67	\$1,026,188
Total	\$2,746,228	\$0	\$209,616	\$117,068	\$1,943,989	\$0	\$7,256	\$118,666	\$947,474	\$33,425	\$6,720	\$6,130,441



Form 8B Cost Allocations

Member Agency Cost Allocations  
Proposer Name: Allied Waste Systems, Inc.

Informational Purposes Only

Note: No proposer input required

Note to proposer: Allocation factors from Form 8A are used to allocate costs from Form 5 to each Member Agency.

	Single Family				Commercial/Multi-Family				Drop Box			Total
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
Total Pass-Through Costs												
Allocation to Member Agencies												
Danville	\$717,706	\$60,654	\$105,489	\$32,546	\$250,821	\$7,939	\$8	\$14,250	\$146,649	\$5,432	\$4,916	\$1,346,410
Lafayette	\$366,460	\$38,199	\$61,873	\$16,850	\$211,641	\$7,495	\$96	\$22,955	\$89,389	\$8,458	\$879	\$824,294
Moraga	\$214,171	\$22,700	\$37,345	\$9,860	\$84,057	\$3,681	\$160	\$6,432	\$79,502	\$351	\$344	\$458,603
Orinda	\$279,709	\$33,683	\$53,420	\$13,007	\$84,357	\$1,641	\$16	\$9,992	\$21,008	\$7,338	\$419	\$504,589
Walnut Creek	\$691,777	\$62,241	\$109,646	\$31,492	\$1,276,092	\$35,569	\$15,162	\$63,630	\$582,883	\$6,151	\$2,665	\$2,877,307
County	\$747,645	\$63,217	\$112,201	\$33,905	\$186,804	\$3,592	\$8	\$11,378	\$69,204	\$7,371	\$120	\$1,235,446
Total	\$3,017,469	\$280,694	\$479,975	\$137,659	\$2,093,770	\$59,917	\$15,449	\$128,636	\$988,635	\$35,101	\$9,343	\$7,246,649
Total Calculated Contractor Costs												
Allocation to Member Agencies												
Danville	\$2,121,798	\$1,459,354	\$2,326,578	\$167,421	\$723,068	\$179,680	\$172	\$70,470	\$246,778	\$12,392	\$105,018	\$7,412,729
Lafayette	\$1,229,915	\$897,593	\$1,356,021	\$98,288	\$687,333	\$164,184	\$2,063	\$104,948	\$180,415	\$20,521	\$20,634	\$4,761,914
Moraga	\$728,817	\$534,981	\$818,540	\$58,531	\$260,909	\$81,380	\$3,438	\$31,602	\$161,426	\$815	\$8,889	\$2,689,330
Orinda	\$1,035,792	\$786,015	\$1,168,360	\$83,927	\$259,192	\$38,965	\$344	\$42,135	\$66,521	\$16,153	\$10,058	\$3,507,461
Walnut Creek	\$2,135,078	\$1,500,089	\$2,417,014	\$170,378	\$3,605,461	\$752,319	\$326,828	\$308,244	\$1,110,837	\$14,502	\$61,365	\$12,402,116
County	\$2,206,344	\$1,516,146	\$2,463,904	\$173,933	\$509,403	\$83,256	\$172	\$50,143	\$132,923	\$17,114	\$2,874	\$7,156,212
Total	\$9,457,745	\$6,694,178	\$10,550,417	\$752,478	\$6,045,365	\$1,299,785	\$333,018	\$607,543	\$1,898,901	\$81,496	\$208,837	\$37,929,762
Total from Form 5	\$9,457,745	\$6,694,178	\$10,550,417	\$752,478	\$6,045,365	\$1,299,785	\$333,018	\$607,543	\$1,898,901	\$81,496	\$208,837	\$37,929,762
Variance (if > \$20, "Error" noted)	\$0	(\$0)	\$0	\$0	\$0	(\$0)	(\$0)	(\$0)	(\$0)	\$0	\$0	\$0

**Member Agency Revenue Requirement Calculations****Proposer Name: Allied Waste Systems, Inc.****Informational Purposes Only**

Note: No proposer input required

Note to proposer: Member Agency and CCCSWA fees are added to each Member Agency's Allocated Total Calculated Contractor Costs from Form 8B to calculate each Member Agency's Revenue Requirement.

	Danville	Lafayette	Moraga	Orinda	Walnut Creek	County	Total
<b>Total Calculated Contractor Costs (Form 8B)</b>							
<b>Annual Cost</b>	\$7,412,729	\$4,761,914	\$2,689,330	\$3,507,461	\$12,402,116	\$7,156,212	\$37,929,762
<b>Member Agency Share %</b>	19.5%	12.6%	7.1%	9.2%	32.7%	18.9%	100.0%
<b>Member Agency and CCCSWA Fees and Expenses</b>							
Member Agency Franchise Fee %	10.0%	10.0%	12.0%	12.2%	10.0%	7.0%	n.a.
Member Agency Vehicle Impact Fee %	3.0%	9.1%	0.0%	0.0%	9.3%	0.0%	n.a.
Franchise Fees	\$741,273	\$476,191	\$322,720	\$427,910	\$1,240,212	\$500,935	\$3,709,241
Vehicle Impact Costs	\$222,382	\$433,334	\$0	\$0	\$1,147,196	\$0	\$1,802,912
CCCSWA Administrative Expenses (estimated)	\$116,099	\$74,582	\$42,121	\$54,934	\$194,243	\$112,081	\$594,059
CCCSWA AB 939 SRRE (estimated)	\$119,973	\$77,071	\$43,526	\$56,768	\$200,726	\$115,822	\$613,885
<b>Total Member Agency/CCCSWA Fees and Expenses</b>	<b>\$1,199,727</b>	<b>\$1,061,178</b>	<b>\$408,366</b>	<b>\$539,612</b>	<b>\$2,782,376</b>	<b>\$728,838</b>	<b>\$6,720,097</b>
<b>Total Revenue Requirement (estimate)*</b>							
<b>Total Revenue Requirement (\$/year)</b>	<b>\$8,612,456</b>	<b>\$5,823,092</b>	<b>\$3,097,696</b>	<b>\$4,047,073</b>	<b>\$15,184,492</b>	<b>\$7,885,050</b>	<b>\$44,649,859</b>

\* Note: The Total Revenue Requirement is an estimate that may be revised for the purposes of setting Maximum Rates. It cannot be directly compared to prior year revenue requirements because the CCCSWA historically has included other expenses in the total.



**Collection Vehicle Transport Costs****Proposer Name: Allied Waste Systems, Inc.**

Note to proposer: Input data in yellow shaded areas only.

	Single-Family				Commercial / Multi-Family				Drop Box			Average
	Solid Waste	Recyclable Materials	Organic Materials	Reuse/Clean-Up Days SW Pickup	Solid Waste	Recyclable Materials	Green Materials	Food Waste	Solid Waste	Recyclable Materials	Green Materials	
Collection vehicle transport rate (\$ per hour)	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
Stand-by rate (\$ per hour)	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Average tons per load (tons)	5.3	3.8	6.5	2.9	7.1	4.5	6.5	8.2	3.3	7.2	5.7	5.6

This page intentionally left blank